

An 'impossible' tax reform

BY ANTHONY HARRIS

IMAGINE, if you will, a joint committee of Conservative and Labour experts devising a tax reform, and agreeing so far that the result is proposed by the Labour government and subsequently carried into law by the Conservatives. Imagine, further, that it is welcomed by the trade unions because it is strongly redistributive, especially towards poorer families, and by the business community because it offers really helpful reductions in marginal tax rates. Imagine that this change is made without any loss of revenue. Imagine finally that the Treasury, in this bipartisan approach to the whole system, thus further pleasing taxpayers of all classes, and ruling out covert increases in taxation arising purely from falls in the value of money.

Incredulous

The whole thing is clearly impossible. It defies all locally familiar laws of politics, and appears to have found a home in the laws of arithmetic. Yet it has happened. This is a straightforward summary of the changes which have just been introduced in Australian income tax, and the manner in which they were agreed. It was presented last week to an almost incredulous audience at the Institute for Fiscal Studies. If there is any remaining common sense among our own practitioners of polarised politics, I hope that senior experts from both parties not to mention the lesson of the Australian reform: people with above average earning power are more concerned with marginal tax rates than with the total burden. They have even proved willing in Australia to pay for the lower tax rates at the margin by swallowing what is in this country regarded as the most politically impossible of all tax reforms—a reduction in the tax allowance against mortgage interest.

Questionable

The main difficulty about introducing such a reform in the U.K. is first, that as long as salaries are frozen there are no incentives anyway, and second, that the generous spread of allowances to reduce—against private health insurance, for example, or certain kinds of educational spending. On the other hand the really big allowance we do have, against mortgage interest, rather than the absence of a tax equivalent to Schedule "A" (which the interest used to be offset) provides one large sum to go for; and it also seems questionable whether we should provide such encouragement for contractual saving at a time when the Government is forced into deficit to counteract the deflationary effect of the saving encouraged. And if the tax base could be widened, we too could have a reform both redistributive and offering lower marginal rates right up to the top. Improving incentive at every level.

A prize so great seems worth attaining even by "unacceptable" means.

RACING BY DARE WIGAN

Rain rescues Wetherby

ALTHOUGH to-day's meeting at Newton Abbot has been abandoned because the course is waterlogged, rain has washed away the snow at Wetherby and given a clear night racing is guaranteed there.

Even so, having studied the programme carefully, one is left with the inescapable conclusion that only compulsive gamblers will risk much money on any of the six races, with the exception perhaps of the Barnet Novices' Chase.

Here Des O'Connor's *Four Star* appears to have an easy task. However, the odds about this ex-New Zealand gelding are likely to be prohibitive.

Baroness, who trains at Penrith, Cumbria, saddles *Cumbria Lass* in Div. 1 of the Leeds Novices' Chase.

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WETHERBY

- 12.30 Cumbria Lass
- 1.00 Four Star
- 1.30 Confidence
- 2.00 Baroness
- 2.30 Birdland
- 3.00 Frisky Scot

a gallop, she is likely to be too good for what is, on paper at any rate, modest opposition.

SALEROOM BY ANTONY THORNCROFT

Record prices paid for art nouveau

A PRICE OF £26,379 was paid at Sotheby's Monte Carlo sale on Sunday night for an item of art nouveau, a pendant designed by Alphonse Mucha and made by Georges Fouquet around 1900. It was the highlight of an auction of arts and crafts produced in the first quarter of this century which produced a record European total of £170,350.

A dressing table made around 1925 by Emile-Jacques Ruhlmann, sold for £8,655; a gueridon with a pair of water lily vases realised £5,875; and a Galie vase £5,750.

Back in London yesterday Sotheby's sold maps, letters and documents for £58,090 (or the first day of a two-day auction). A copy of Blaue's *Le Theatre du Monde*, an atlas published in Amsterdam from 1647-50 with over 100 maps and a French text, fetched £7,500.

Overseas, a *Theatrum Ortelius* in Antwerp in 1579, made 58,200, three times the estimate. It was bought by the London dealer Burgess.

Jameson's *Norvis Atlas* of 1652 made £5,000, and an atlas of England and Wales sold to the same sum for a Coisport blue ground dress service. The sale totalled £88,145, with about 90 per cent sold.

Also at Christie's there was a routine Chinese ceramics sale which realised £44,946. A pair of

REDAUNDANCY

Ironically, a new film from the British Steel Corporation that set out with no aspirations to help with human problems almost succeeds on this level.

Faithful

Two new examples released last week are the first films to be made for the Training Services Agency, dealing with the lesser known concept (in management training) of coaching. *One You and Received* (interest, these use the familiar format of actors, office interiors with a works just down the corridor, and the dialogue are all very faithful to the style—we've been here before many times. Only the subject is changed—learning from this experience of managing, and passing the experience on.

REDAUNDANCY

If a "training" film can yield a positive emotional change in its viewer, improving his attitude towards a work problem, this is surely more important than trying to instil a list of enumerated check-points. A leader will do that job much

FILM AND VIDEO BY JOHN GARDNER

Training films and the spiral staircase

ONE CLASSIC example of the human situations, factors which could ever succeed so well cause in 20 minutes to last time—even if the boys' joke "descent of the spiral staircase" is no comic human processes involved could master the concept.

It can be done, however, when the film-maker concentrates on the issues at stake rather than the indecipherable and constantly changing faces of the film stars. Many of the best training films in the past have shown the effectiveness of moving pictures in explaining such concepts as the importance of safety, the need for discipline, the value of teamwork, and the importance of communication.

Redundancy

The *Face of Change* began its life as a record film of steel works that were to be pulled down. It developed into a documentary account of the problems of redundancy and the efforts of BSC (Industry)—the Corporation's subsidiary—to create new jobs in these areas. Although it is a fragmented film with a mixture of styles and intentions, it has moments of success—if only because of the reality of the people involved and in the things they say in interviews. In consequence, there is an unintentional training value behind this; it can be summed up as "caring"—in this case about people's jobs, whereas in more didactic training films it is caring about safety, customer relations or quality control.

Experiments

Still too little is known of the effects of the training film on behavioural situations. It is perhaps it has become less in its ways and some experiments are needed, while, for those wishing to get the best of current styles, the Lorché Foundation yesterday started a series of screenings at their near High Wycombe—continues to-day and on the 13 and 14. Details in the leader will do that job much

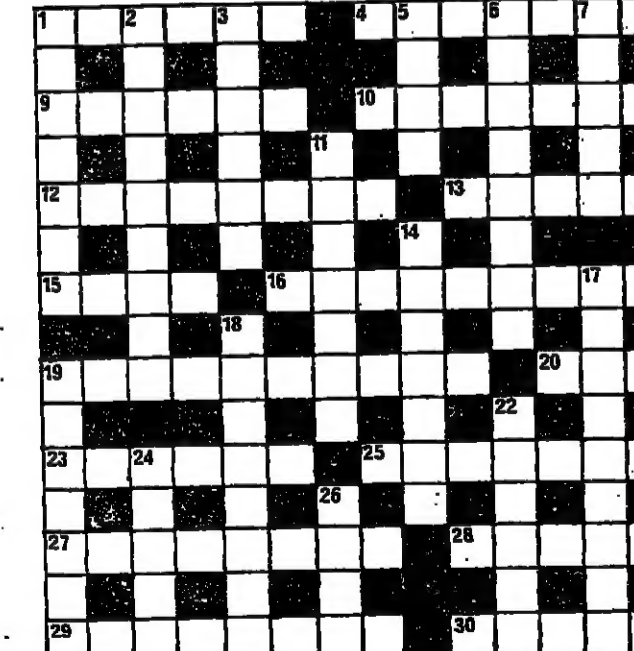
ENTERTAINMENT GUIDE

THEATRES	THEATRES
ALHAMBRA 12.30, 2.30, 4.30, 6.30, 8.30, 10.30. <i>The Great Escape</i> . <i>The Long Walk Home</i> . <i>The Long Walk Home</i> . <i>The Long Walk Home</i> .	ALHAMBRA 12.30, 2.30, 4.30, 6.30, 8.30, 10.30. <i>The Great Escape</i> . <i>The Long Walk Home</i> . <i>The Long Walk Home</i> . <i>The Long Walk Home</i> .
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TV Radio

- 12.45 p.m. News. 1.00 Pebble Mill. 1.45 Mary, Mungo and Midge. 2.00 The Mole and the Translator. 2.10 Rugby Union: 95th Varsity Match: Oxford University v. Cambridge University. 3.55 Regional News (except London). 3.55 Play School. 4.30 Huckleberry Round. 4.35 Jackanory. 4.40 Animal Magic. 5.00 John Craven's Newsround. 5.10 The Great Grape Ape Show. 5.15 Ivor the Engine. 5.40 News. 5.55 Reporting England. 6.20 Nationwide. 6.40 The Ormonde. 7.10 Gemini Man.

F.T. CROSSWORD PUZZLE No. 3253



- ACROSS**
1 A bird includes a pious wish to dance (4, 2)
4 Narrow feature in Japanese currency (8)
9 You'll find me lost in such accommodation (6)
10 "Full of wise saws and modern—s" (AYL) (8)
12 State of the racecourse reveals something about one's self (3, 5)
13 Fashionable transaction in British port (2, 4)
15 The money is clearly not a counterfeit (4)
16 A bottle of champagne before work will produce a masterpiece (4, 4)
19 Divided sovereignty is no longer current (4, 1-5)
20 The commander with the doctor gets in my hair (4, 4)
23 No bath for the vineyard owner (6)
25 There's fish for the little girl below (5)
27 Former practice discarded by the smart show-jumper (3, 5)
28 Trip for one in a vessel (6)
29 Neutral perch for the dishonest trader (3, 5)
30 Prison officers find the gang aboard (6)
- DOWN**
1 Pet term for the snake (7)
2 During the season with an eye on 1 down (2, 3, 4)
3 Shelter for two ducks in a Swiss resort (6)
5 Dynasty of taste (4)

- SOLUTION TO PUZZLE No. 3252**
1. BIRD
2. FISH
3. LOST
4. NARROW
5. DYNASTY
6. TRIP
7. PRACTICE
8. CURRENCY
9. LOST
10. AYL
11. FISH
12. STATE
13. FASHIONABLE
14. TRANSACTION
15. MONEY
16. BOTTLE
17. CHAMPAGNE
18. WORK
19. DIVIDED
20. COMMANDER
21. DOCTOR
22. GET
23. BATH
24. VINEYARD
25. FISH
26. LITTLE
27. FORMER
28. PRACTICE
29. SMART
30. SHOW-JUMPER



Ryl Reid and Michael Gough in Edward Albee's new play 'Counting the Ways,' which opened last night at the Offie.

Festival Hall

Lazar Berman by DOMINIC GILL

My rather cautious judgment of the Soviet pianist Lazar Berman after his British debut at the London Symphony Orchestra last week was in some ways confirmed by his recital on Sunday afternoon—and in many other ways andy refuted.

Perhaps the reservations were, in all, incidental. It is mainly unfair to blame Berman for the obvious machine of the publicity machine which follows him, and which none of his making; and realistic to blame him for no one than failing to match its stage perfectly. He is without doubt, in his own right—some of Richter's or Gilels's remarkable phenomenon. We are playing from him yesterday of a quality and high virtuosity rarely heard any more; and that for the moment, quite enough.

His account of Prokofiev's 5th sonata (op. 84), on its massive, thoroughbred terms, was nearly perfect. There

was so much to admire during the performance—the scrupulous attention to detail, in nuances of pedalling, the subtle control of tempo, the meticulous balance of manners and themes, the sheer weight of the presentation—that it was not until afterwards, when the waves had subsided, that one noticed, and then having noticed, began to miss the familiar post-concert stirrings of some of the deeper, darker currents.

No matter that Berman does not always delve deep. On the surface he is dazzling, and in Liszt's Transcendental Studies, which he gave complete in his second half, he treated us to some of the most physically exciting piano-playing we have heard on the South Bank for years. Nor was the excitement in the least purely mechanical. His *Pearl-Fish* may have lacked a certain staccato edge, the moving force of the music a kind of fendish flicker; but as a study in featherlight scherzando brilliantly etched in arboreal light and shade, it could never

have been bettered—superb conception. I also liked the Chopin-esque reverse climax of *Passage*—dreamy landscape, tenderly picked out in muted colours; and Berman's marchlike tempo giusto, in place of the more usual saccharin religiosity, for the central section of *Visions*.

In the tenth Etude, Berman did achieve real staccato splendour: not one single blunder, nor a half-bar's faltering, to stop the savage momentum. His pianissimo sonority in *Harmonies de soir* was no less awesome for its finesse and clarity than his fortissimo thunderous account, like his *Mazepa*, stamped with its massive martellato octaves, delivered without the least traces of visible effort. Two encores sealed, and confirmed, the programme's Rachmaninov Prelude, ravishing in its quiet reserve; and a glittering account of Liszt's arrangement of Mendelssohn's *Walden*, which stretched, and once or twice seemed to push quite beyond, every physical limit.

V & A

A tonic to the Nation

by WILLIAM PACKER

Just as no one under the age of 30 can be expected to remember much about it, so no one over 30 who was in this country in 1951 is likely to have forgotten the Festival of Britain. Certainly it figured large enough in my own 11-year-old consciousness—though I never went near the South Bank and took all the next ten years to get to it. Pleasure Gardens, such as they were. In the end it proved to be a success: about one in every three of the entire population visited at least one of the major sites and at the end of the year there was profit enough to confound the many critics.

The Festival was indeed an extraordinary event, and meant to stand as a symbol of a new-found confidence in ourselves and in the future, and the spirit of an active, united and creative people. It was meant to be fun, a national great. The idea of its re-examination, therefore, is good, a fascinating prospect. Its nostalgia count is extremely high for a start, and more seriously, the idealism that informed its conception—the political and social controversies that beset it in the years of preparation, its successes and its belly-flopping failures, its subsequent influences on art and design, for good and ill, all warrant close examination.

The exhibition now at the V & A has thus been anticipated with a certain keenness; unfortunately, the event itself proves a sad disappointment, an opportunity thrown up. Admittedly, the material for the exhibition, the documentation, publications, souvenirs, ephemera

A Tonic to the Nation remains on view until April 3.



Peter Lindroos and Heather Harper in 'Ariadne' which opened last night at Covent Garden.

Book review

COCO by SANDY WILSON

Chanel by Edmonde Charles-Roux. Jonathan Cape, 26.95. 382 pages.

Hitherto my knowledge of the private life of Gabrielle Chanel was confined to what I had learned from seeing her portrayed by Katharine Hepburn in the American musical *Coco*. It was, apart from Cecil Beaton's magnificent décor, a truly dreadful show, the highlight of which occurred, as far as the audience that night was concerned, when Miss Hepburn uttered the American translation of "merde" on stage. As well as being dreadful, it pervasively dealt with only the last few years of Chanel's career, beginning with her comeback in 1953, and it seemed to me that its appeal for the largely female clientele lay in proving that you could be old, ugly and a woman and still make masses of dollars.

I don't believe that Chanel herself ever saw the show, and I was told, on fairly good authority, that she was outraged to discover that it was Katharine Hepburn who had been chosen to impersonate her. She had been under the impression that it would be Audrey.

This amused me at the time, but now, after seeing the photograph on the dust-cover of Edmonde Charles-Roux's biography, I feel the lady had a point. It is of Chanel in the year 1910, and she was quite exquisite: hard to identify her with the grim-faced ogress wielding her shears in the final illustration. And the book has made me all-or-nearly-all that *Coco* left out, and that is a very great deal. Contrary to all the varying tales that Chanel her-

self told of her origins, she was the illegitimate daughter of an itinerant hawker, born in a poorhouse hospital, and she began her professional life as a music-hall singer in the garrison town of Moulins, where she acquired a "protector," Etienne Balsan. From him she progressed to the English earl magnate, Boy Capel, who set her up as a courtesan. Her subsequent lovers and admirers, including the Duke of Westminster and the Prince of Wales, were all in the same class, and nationality and included, during the Occupation, a German secret agent here referred to as von D., with whom she planned an abortive peace mission to an old acquaintance, Winston Churchill. There is in fact material here for several musicals, and I hardly feel that either or both of the Hepburns would be adequate casting.

With a subject so crammed with glamour and intrigue, it may sound strange to admit that I found this book rather heavy going at times. But Mme. Charles-Roux, a one-time Prix Goncourt winner, seems to have been determined to produce good literature as well as a good biography, and her chosen style is something akin to the Ancient Mariner's. She also has an irritating habit of bridging the occasional gaps in her story by firing a question at the reader to which neither she nor we can possibly know the answer. Still, her scholarship and diligence are never in question, although I would like to have read a little more about Chanel, the courtesan, and how she and her house operated. Fascinating as her love-life was, it was her work that made her an immortal, and on this Mme. Charles-Roux, despite the great length of her book, tells us a little short.

Whitbread Literary Awards 1976

The winning books of this year's Whitbread literary awards were for biography: Elizabeth Gaskell by Winifred Gérin; for fiction: *The Children of Dymouth* by William Trevor; and for a children's book: *A Sitch in Time* by Penelope Lively. The winners received their awards—a cheque for £1,000 each and an inscribed silver dish or tankard—from Mr. Alex

Stockholm theatre

The Merchant by OSSIA TRILLING



Ulf Johansson and Ingvar Kjellson

I should not be in the least surprised if theatregoers the world over, and not only in Scandinavia, flock to see *The Merchant*. This is the name of Arnold Wesker's first dramatic foray into the distant past which was world premiered at Stockholm's Royal Dramatic Theatre the other day, some two weeks before its Danish premiere in the City Theatre in Aarhus. It has been packing both theatres regularly ever since.

More honoured abroad than in his native England, Wesker now has a second play (*The Four Seasons*) enjoying a similar popularity at the Stockholm City Theatre, where, as it happens, two earlier plays (*The Friends*, directed by himself, and *The Wedding Feast*) were also originally world premiered.

His latest play is a powerful, archetypal drama, of Shakespearean inspiration, that yet has a life of its own, wholly independent of *The Merchant of Venice*, many of whose characters and situations it retains. In short, it is a deeply felt rebuttal of Shakespeare's portrait of Shylock. That alone would account for the high regard in which audiences and the Press alike hold it in the enlightened North. Much ink has been split over the years on this contentious matter, and many objec-

tions have been voiced on both sides of the footlights, one way or the other, to the traditional view of the inexorably vengeful Jew. Now a gifted Jewish writer has entered the fray armed only with the weapons of the dramatist and victoriously refuted the abnoxious elements of its model.

Wesker's distinctive achievement is to have written an unashamedly pro-Jewish propaganda play in which the didactic element, is cunningly concealed. He preaches the highest human and moral values, yet never at the expense of the need to tell an exciting story in dramatic terms. When poetic inspiration really soars, few English dramatists can touch Wesker.

The action is laid in Venice in 1553, some four centuries after the anti-Jewish pogroms in Britain, to which Wesker plants an insidiously telling reference in the dialogue as a foretaste of things to come. It is now almost ten years since the infamous Papal Bull of 1555 calling on the Jews of Venice to burn their books lest they endanger the loyalty of their fellow citizens of the Christian faith to their Church's teaching.

Shylock, the rich Venetian loan-banker and friend of the merchant-banker Antonio, shares with him a fanatical love of books. In a century in which the recent invention of printing was already beginning to revolutionise the civilised world, both he and Antonio emerge as men of learning and deep-seated culture. The play opens with Shylock proudly displaying to Antonio the books he has illegally secreted and may only now bring out with impunity.

However, offensively discriminatory legislation still disfigures the Venetian statute-book. Before the end of the play, 200 minutes later, both men will have to suffer for flouting the law, or at any rate, bringing it into ridicule. Shylock readily agrees to help his friend, when asked to assist his friend, Bassanio with a loan, in his mission to the rich Mistress company.

Stuttgart Opera for Glasgow

Sentish Opera Theatre Royal has announced a visit by the Stuttgart Opera Company to the Theatre Royal, Glasgow. The company will give two performances of Hans Werner Henze's earliest opera *Boulevard Solitude* on March 21 and 22 next.

The opera is a reworking in seven scenes of the Manon Lescaut story with a cast of 11, a chorus, a corps de ballet and children's choir. The cast is headed by Sylvia Gessy and Rüdiger Wöhlers as Manon Lescaut and Armand des Grieux and is completed by Wolfgang Schöne, Roland Bracht, Martin Finke, Karl-Heinz Eicher, Gerd Praast, Sabine Bartels, Marcis Lesius, Kevyn Halgen, Douglas Horsacek.

The conductor is the young American Dennis Russell Davies and the producer is Hans Werner Henze.

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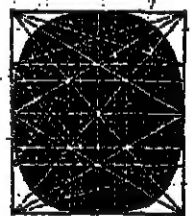
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RONALD CRICHTON

EUROPEAN NEWS

Christian Democrat rift in W. Germany seems final

BY NICHOLAS COLCHESTER

BONN, Dec. 6.

THE SPLIT in West Germany's conservative union appeared final to-night. The third round of exhaustive discussions between the Christian Democratic Union (CDU), led by Herr Helmut Kohl, and the Christian Social Union (CSU), led by Herr Franz-Josef Strauss, failed to bring the two parties back together. Both leaders now face difficult tactical decisions about whether and when they should move into each other's territory.

The failure of the talks puts the seal on the surprising development of three weeks ago, when the representatives in the Bundestag of the CDU, the Bavarian sister party of the CDU in the federal Parliament, where for the previous 30 years they had preserved a common front in deference to the considerable opposition to the split that welled up in both conservative parties, the leaderships Democrats over the policies to

have since tried to repair the rift. Yet no compromise was possible on the key question as to whether there should be one or two conservative parliamentary parties.

The way things now develop depends to a great extent on the feelings within the rank and file of both parties. The CDU leadership has already indicated that a move into Bavaria would be the consequence of a breakdown in the talks. Whether this now follows depends on a vote at a party congress in March. Similarly, a CSU party congress now looks most likely, and any national plans that Herr Strauss might have would come up for discussion and vote there.

The break-up of the CDU/CSU united front is the most significant of four sources of excitement in German politics at the moment. The Social Democratic Party (SPD) is still locked in negotiations with the Free Democrats over the policies to

Bundesbank's fund flows reported to be busy

BY ADRIAN DICKS

BONN, Dec. 6

THE WEST GERMAN Bundesbank took in DM12.2bn (€560m) during October in the course of the flurry of speculative activity surrounding parties within the European "snake" of floating currencies, according to statistics published by the Bundesbank to-day.

Following the realignment of the "snake" currencies' exchange rates on October 17, much of this influx of funds left West Germany, leading to a drop of DM1.5bn in the central bank's reserves to DM10.7bn in November.

The Bundesbank's figures also showed a major change in the pattern of long-term capital movements between 1975 and 1976. During the first 10 months of last year, there was a net outflow of DM14.5bn, during the January-October period. During the same period this year, there was a DM1.2bn surplus on the long-term capital account.

The first 10 months gave West Germany an overall payments surplus of DM11.7bn, leaving no doubt that the figures for the whole of 1976 will be solidly on the surplus side.

Norway oil ships strike

BY FAY GJESTER

OSLO, Dec. 6.

SOME 300 Norwegian marine engineers employed on offshore vessels mainly in the North Sea, are due to strike from midnight to-night. The dispute will force about 100 Norwegian-owned supply ships and two crane ships to return to port, but production on North Sea oilfields is not expected to be hit.

The main issue, at stake, according to the union, is their members' demand for a special pay and conditions contract for engineers on offshore ships. Shipowners' representatives claim the dispute is chiefly about differential between rates for engineers and other officers.

Both sides agree that business could be lost to offshore vessels from other countries if the strike lasts long.

Brandt puts Socialist case in Madrid

By Roger Matthews

MADRID, Dec. 6.

HEER WILLY BRANDT, president of the Socialist International and a former West German Chancellor, to-day tried to build a bridge between the Spanish Government and the country's largest Socialist party. During a minute interview with Prime Minister Adolfo Suarez, officially described as very cordial, Herr Brandt is understood to have stressed the necessity of Spain and the rest of western Europe working together, and the role that the Socialist Party (PSOE) must play in bringing this about.

Herr Brandt later went on to see King Juan Carlos, while the PSOE, on the second day of its first congress to be held in Spain since the Civil War, started its closed-door debates on policy and party structures. The more militant Left of the still illegal party is disquieted by the West German Social Democratic influence on the leadership, and is aiming to contest most of the posts on the executive in elections this week.

The suggestion by the party's secretary-general, Sr. Felipe Gonzalez, during his major speech yesterday, that the party might have to be prepared to accept a diluted democracy in next year's general election, was met with a mixture of surprise and later for parties which are currently banned. Was not well received in all sectors. It was argued that the party leadership was appearing too ready to compromise with a regime which was only attempting a cosmetic democracy.

At a Press conference, Herr Brandt stressed that he had not been negotiating with Sr. Suarez, but merely seeking information. "There is no intention of my part to intervene in the internal affairs of Spain," he added.

Meanwhile, the negotiating team chosen by a wide section of opposition parties to discuss democratic guarantees with the Premier is expected to hold its first meeting to-morrow. Sr. Suarez is almost certain to reject the presence of the Communist member of the team, and that will probably lead to further delays.

The regional issue also came to the fore when Sr. Suarez received to-night a five-man delegation from Catalonia. This followed violent clashes between police and demonstrators in the Balearic provinces. For the Catalans, the main issue is their demand for progress towards the re-establishment of their own Parliament, as existed before the Civil War.

Goodwill shown to Catalans by new mayor

BARCELONA, Dec. 6.

A new Mayor of Barcelona took office to-day in what opposition sources saw as a gesture of goodwill by the Government towards the regional sensitivities of Catalonia.

"I am a mayor who has been named to govern the transition from an authoritarian regime to a fully democratic one," said Sr. Josep Salsas Humbert, a 39-year-old former official of the state-run labour unions. He displaced the recently dismissed Sr. Joaquin Viola, who was not noted for his sympathy to Catalan regional assertiveness.

Bombs disrupt rail service in Lisbon

By Our Own Correspondent

LISBON, Dec. 6.

BOMB explosions disrupted morning commuter rail services between Lisbon and the seaside suburb of Cascais and Estoril for five hours to-day. Two small bombs on another suburban line caused no damage.

Police said they had no clue to the identity of those responsible for the bomb attacks.

Danes cut discount rate after freezing prices

BY HILARY BARNES

COPENHAGEN, Dec. 6.

THE DANISH Central Bank lowered its discount rate from 12 to 10 per cent, effective to-morrow. This follows approval by the Folketing on Saturday of the Government's price and rent freeze measures resolving the Parliamentary crisis which broke after oil and petrol tanker drivers went on strike at the end of last month.

The Central Bank said the discount rate reduction was justified by the inflow of foreign exchange since the realignment of European "snake" of floating currencies in October, when the Danish crown was effectively devalued by 8 per cent against the Deutschmark. The discount rate was raised by 2.5 per cent on October 5, to protect the foreign exchange reserves.

The official foreign exchange reserves fell to Kr.110m. in September, but recovered to Kr.1,047m. in October and rose to Kr.2,478m. at the end of November. The inflow was so heavy that last month the Central Bank was able to repay all of its Kr.3bn. debt to the Bundesbank which arose from West German intervention in support of the crown previous to the strike realignment.

The price and rent freeze, applied from December 1 until February 28, covering the period until new collective wage agreements come into force. The point of the price freeze is to prevent further unofficial strikes from undermining the Government's 1977 incomes policy, which seeks to prevent incomes from rising by more than six per cent a year from the date of the conclusion of next year's wage agreements.

The price freeze is rigorous. Although companies will be allowed to raise prices as costs of raw materials and inputs goods increase they will not be allowed to pass on any form of wage increase, whether due to long-term contracts, current collective wage agreements, or unofficial strike action.

Originally the Government negotiated with supporting parties on measures to make wage increases illegal and to introduce civil court fines for strikes breaching new measures. However, put the onus on the employers to prevent the collapse of the incomes policy.

Economy Minister Per Hækkerup gave assurances during the committee stage of the Price Freeze Bill that the Government would not seek to extend it after February 28.

The measures were carried with the support of the Social Democratic, Radical, Centre Democratic and Christian Peoples parties, while the Progress and Liberal parties on the right and the Communists, Socialist People's and Left Socialist parties opposed them.

Paris strikes annoy Gaullists

BY ROBERT MAUTHNER

PARIS, Dec. 6.

THE general strike of newspaper printers to-day, which followed yesterday's expulsion of the Paris metro and the State-controlled television. The charges of manipulation have been hotly denied by the office of President Giscard, who left France for an official visit to Yugoslavia to-day. Presidential aides pointed out that a court order for the expulsion of the Parisian Liberte printers, who have been protesting against redundancies, decided by the party's management, was confirmed by the Paris appeals court last week. The printers had to be evicted before negotiations could open to settle the dispute.

Since the printing unions, who organised a noisy protest march in the centre of Paris to-day, had decided to prolong their strike by another 24 hours, French readers will not even be given the opportunity to read about the new Gaullist movement in their papers to-morrow. The newspaper industry was not the only sector to be hit by

members of the present coalition Government.

M. Chirac made it plain when he resigned that he was dissatisfied with the casual reaction of President Giscard to the prospects of a Left-wing victory at the 1978 general election. He intends to lead an all-out attack on the Socialist-Communist alliance in the run-up to the election, and is doing so by replacing M. Giscard d'Estaing as the main champion of the coalition in the eyes of the electorate.

More strikes have been called for to-morrow, and business leaders were fearful that actions would spread. The demonstrators marched from the Place de la Republique to the Place de l'Opera, shouting, "down with fascist Poincaré," a reference to the Interior Minister, M. Michel Poniatowski.

Europeans delay U.S. arms talks

BY MALCOLM RUTHERFORD

BRUSSELS, Dec. 6.

THE OPENING of a dialogue between Europe and the U.S. on a more equal exchange of arms purchases across the Atlantic has been postponed until well into next year, because of the failure of the Europeans to establish a joint negotiating position.

This emerged to-day from the meeting of Defence Ministers of the European group, which includes all European members of Nato except France and Iceland. The Ministers are reviewing the work of the European Programme Group (EPG), formed last February in order to bring about French participation in arms procurement questions.

Although Mr. Fred Mulley, the British Defence Secretary, expressed disappointment at the delay, it was generally agreed that the EPG had still not completed enough work to allow discussion of the U.S. proposal, nor where the U.S. might be asked to buy outright. Even if this meeting were successful, however, its decisions would still have to be approved by Ministers and this is unlikely to happen before September.

The dialogue with the U.S. could then open next autumn.

The other notable feature of to-day's meeting was the admission of Portugal to join had been on the table since the group was formed in 1968, but this is the first time it has been taken up. Portugal also recently joined the EPG.

Milan radicals avert party split

BY ANTHONY ROBINSON

ROME, Dec. 6.

A MEETING of party leaders to-day averted a potential split in the Christian Democrats between the traditional party and the new anti-Communist radicals, who recently won control over the party machine in Milan. Sig. Benigno Zaccagnini, the party secretary, received assurances from Sig. Massimo Carollo, the Milan leader, that he has no intention of attempting to split the party but will continue, within the party, to try to persuade the leadership to assume a tougher stance against the Communists and even consider joining the Opposition if necessary.

On the basis of his assurance that he would work within the party, the proposed disciplinary measures against Sig. de Carollo have been dropped.

Sig. Zaccagnini made clear in a speech to local party activists in Bologna this week-end, however, that the new pressure to change the party into an essentially conservative party must be resisted and underlined once again the popular, democratic traditions of the Christian Democratic Party as a whole.

But Sig. Zaccagnini's leadership is expected to come under attack at the highly important national council meeting which starts on Friday and at which the President of the National Council, Sig. Aldo Moro, is expected to make a key speech outlining his ideas on the future strategy of the party.

This speech, which follows six months of silence since he stepped down as Prime Minister after last June's general election, is eagerly awaited as an indication of his thinking on the

party's future strategy with regard both to the Socialist and the Communist parties. As one of the fathers of the centre-left coalition, he is expected to indicate the sort of political alliances which the party must seek to move from the present transitional phase.

Some political observers here believe Sig. Moro may be preparing to take over the post of party secretary from Sig. Zaccagnini and to head off the rival candidacies of Sig. Arnaldo Forlani.

The outcome of the council meeting could indirectly affect the present Government when Prime Minister Sig. Giulio Andreotti is currently in Washington. The council meeting will also inform the party of the results of this visit.

At the same time, he said, there was a "deep" political crisis in the air and that the oil producers' proposals from the west asking something of them, doing nothing to reform themselves.

DISPUTE BETWEEN GREECE AND TURKEY

Ministers to meet for Aegean discussions

BY DOMINICK J. COYLE

ANKARA, Dec.

RENEWED EFFORTS to improve the strained relations between Turkey and Greece, over both the Aegean dispute and the deadlocked Cyprus question, will be made in Brussels this week when the Foreign Ministers of the two countries meet informally and in private. They will both be there for the NATO Ministerial Council meeting.

The two Mediterranean countries appear finally to be on course for formal bilateral negotiations, following the recent unexpectedly successful meeting of senior officials in Berlin, at which the Greek side accepted the principle that the territorial dispute over the Aegean should, if possible, be resolved in direct talks between Athens and Ankara.

The Turkish Government sees this as a significant change in the Greek position, since the Karamanlis Administration had earlier insisted on having recourse to the International Court of Justice at The Hague. In exchange for this "conces-

sion," the Government here is understood to have agreed that its controversial oil exploration vessel, Sismik 1, will not be sent back into disputed Aegean waters pending the outcome of bilateral talks. Meanwhile, both sides have pledged to "freeze" all public comment on the issue, or on the outcome of the negotiations.

Mr. Ismail Sabri Caglayangil, the Turkish Foreign Minister, in a wide-ranging interview here with the Financial Times, would not be drawn on specific details, but indicated a new mood of qualified optimism that the Aegean question at least could now move on to practical negotiations.

The Foreign Minister was much less optimistic on any early solution to the Cyprus dispute, insisting that recent declarations by Archbishop Makarios in Nicosia "have shown that, instead of negotiations, they still believe in a long struggle and in external pressures such as the (U.S. arms) embargo on Turkey."

Mr. Caglayangil was asked to comment specifically on the recent public call here for an immediate UDI by the Turkish Cypriot Administration. The call came from Dr. Necmettin Erbakan, leader of the National Salvation Party, an important partner in the Ankara coalition Government. Mr. Caglayangil replied:

"The Government has a programme presented to the Parliament in which Cyprus is well defined. It remains valid if and until it is amended by arrangement between the partners in the Coalition. Thus, a bilateral Federal State is still a policy problem. Needless to say, this Federal State will be independent, sovereign, with a non-aligned status and its territorial integrity will be respected."

The Turkish Government is particularly critical over the failure of the EEC to hold a Ministerial Association Council meeting in Ankara before the December 1 deadline for a restructuring of Turkey's

Association Agreement with the Nine.

Ankara's relations with Brussels right now "could not be worse," Mr. Caglayangil said, and in present circumstances the Government would be forced to suspend its obligations under its agreements with the Community "until such date as the functioning of the association returns to normal."

Turkey, which is scheduled to take its first step towards aligning tariffs more closely with the Nine's Common External Tariff on January 1, has been pressing for additional concessions for agricultural exports to the Community, particularly in view of the made-to-order Mediterranean countries since the so-called Ankara Association Agreement was signed 13 years ago.

More specifically, although perhaps more for domestic political reasons than anything else, the present Government of Mr. Suleyman Demirel is insisting that the EEC must honour its commitment that freedom of

Oil imports to OECD countries cut by 8%

By Our Own Correspondent

PARIS, Dec.

IMPORTS of Crude oil and products by member countries of the OECD fell sharply to about 12m. bbl. per cent, according to a report published by the O.E.C.D. secretariat.

The drop in imports reflects a substantial reduction in consumption in all three areas of the OECD—Europe, Japan, and North America, against a 1.6 per cent decline in GDP. 2 per cent in North America, compared with a fall of 1.8 per cent in Europe and 6.8 per cent in Japan, against a rise of 2.1 per cent in GNP.

But the impact of the demand on imports varied considerably in the three areas. North America, which declined and imports of oil and oil products rose by 1 per cent. In Japan, imports dropped by 4.8 per cent, while in Europe the decline was 1 per cent, reflecting both a substantial running down of stocks and the initial impact of the sea oil production.

The fall in consumption in three areas was mainly in fuel oils and naphtha. In Europe, the total oil consumption in these terms was accounted for by naphtha, demand for which nearly 23 per cent, and fuel oils, for which demand declined by 8 per cent.

In Japan, naphtha demand by 18.7 per cent, and heavy fuels by 7.7 per cent, while in North America, fuel oil demand fell by 4.2 per cent, and that for naphtha by 1 per cent.

Demand for petrol, on the other hand, proved more resistant to retrenchment levels of consumption. In Europe, it went up 5.1 per cent. In North America and Japan, it rose by 2.3 per cent.

The OECD found substantial changes in the pattern of national trade in crude oil in 1975. European imports from Saudi Arabia, for instance, rose by 23.8 per cent, while those of Japan from the country rose by more than 100 per cent, and those of the U.S. by 80 per cent.

U.S. imports from Algeria rose steeply by 45 per cent, while its imports from Iran increased 55-fold, albeit from a very low base, and from Venezuela by 23.6 per cent.

European imports from major traditional sources considerably. From Kuwait, imports went down by more than 30 per cent, and from Libya by 20 per cent. The U.S. exports to Iraq, whose exports to Europe area of OECD rose by 13 per cent, Japan imports from the Middle East by 13 per cent, from Kuwait by nearly 10 per cent, and from Iran.

UFI adds from Brussels: Chairman of the International Energy Agency said to-day an efficient conservation in the very near future to the industrialised world's growing dependence on imported oil in North America, the energy per capita is twice as much as in Europe, and the price of oil is twice as low as in the U.S. Etienne Davignon of Belgium said.

"Unless something drastic is done by the industrialised countries (to cut oil dependence in the very near future), we will come to need more oil than can be produced by existing resources."

But Mr. Davignon added that the oil producers also have an interest in maintaining economic stability, which will be jeopardised by a new rise in the price of oil. He said western countries must be urged to help these developing economies in an integral way "so that they do not feel they have a generation of oil workers during which they work out their policy, and if they fail, they will have no oil and no money."

At the same time, he said, there was a "deep" political crisis in the air and that the oil producers' proposals from the west asking something of them, doing nothing to reform themselves.

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AMERICAN NEWS

Importers lead in car sales gains

By Jay Palmer

NEW YORK, Dec. 6.

THE SALES gains of new imported cars in the U.S. have, for a second month running, completely outstripped those of domestic car companies. November sales of foreign-made cars in this country rose 28 per cent, compared with a mere 3.5 per cent rise reported collectively by the four U.S. car makers.

However, unlike the sales boom reported by the importers during 1974 and the then severe strol shortages, this two-month surge may not necessarily reflect continuing trend. For one thing, the comparable October of November in 1975 was a period of exceptionally weak imported sales, during a strong domestic sales upturn.

What is now very evident is that the importers have been given unexpected help by Ford's production problems, including its strike and subsequently. When Ford regains its strength, which should not take too long, the importers will find themselves back at square one.

Although the importers clearly showed the strongest gains, they were not alone in collecting extra sales from Ford's troubles. During November, General Motors, Ford's principal rival, also surged ahead with its sales for the month rising 15.9 per cent.

Vance anxious for progress on SALT and Middle East

BY DAVID BELL

WASHINGTON, Dec. 6.

MR. CYRUS VANCE, the incoming Secretary of State, places the highest priority on getting the Strategic Arms Talks (SALT) "out of the doldrums" in the next few months. At the same time he believes that a re-entry window appears to be opening in the Middle East and that U.S. diplomatic efforts there must be intensified.

These are some of the points to emerge from a wide-ranging interview with the new Secretary of State, held just after his appointment was announced on Friday and published in a U.S. news magazine this morning.

On other matters, Mr. Vance says he favours a return to the Kennedy-Johnson policy of facing all arms sales to South Africa, favouring a more relaxed approach to Communist parties in Western Europe, notes that it is "terribly important" to keep the North-South dialogue going, and to encourage producers to find "areas of mutual interest" with industrialised nations as soon as possible.

Mr. Vance says that the first challenge for the new administration is more closely to define what the Russians believe they want the Russians believe they want to be deterred. Like Dr. Henry Kissinger he appears to believe that détente must be "global," which would not preclude political competition but would rule out such actions as the recent Soviet intervention in Angola.

In particular, Mr. Vance believes that the Belgrade con-

ference next year on the implementation of the Helsinki Agreement is "tremendously important" and that Western nations have been excessively timid in the way that they have approached the issues arising from the Agreement. He also says that it is time for Western nations to formulate a common position on the problem of the growing "technology transfer" from West to East.

The Secretary-designate says he might avail himself of Dr. Henry Kissinger's assistance in a crisis but that he does not intend to call on him immediately.

Arab moderates appear, he notes, to be in control in the Middle East for the moment, North and South which would give the U.S. an excellent opportunity to make world economy. He does not see progress provided that internal Israeli political problems do not restrict the Government in Tel Aviv.

Perhaps, because negotiations

are still in progress, Mr. Vance is circumspect about South Africa, except to express his commitment to black majority rule eventually.

But he clearly favoured "more open" communication with Communist parties in Western Europe, and suspects that Communist participation in Western governments may cause more problems for the Soviet Union in its relations with East Europe than within the Western Alliance.

The penalty for failure in the North-South dialogue, he says, will be confrontation and retaliation economic actions between North and South which would have dire consequences for the world economy. He does not see progress provided that internal Israeli political problems do not restrict the Government in Tel Aviv.

Perhaps, because negotiations

Agreement reached on New York crisis

By Jay Palmer

NEW YORK, Dec. 6.

NEW YORK CITY and State officials, together with leaders of the city's major municipal unions, have at last, after a weekend of hard bargaining, reached some kind of agreement over what any new pact to solve this city's longer-term financial problems should look like.

But while this basic agreement does represent a very real breakthrough in terms of the longer-term fight against city bankruptcy, it does not in any way help to solve the most immediate financial crisis facing New York.

The city now has exactly nine days left before expiry of its own self-imposed deadline for paying off the \$10m. of short-term debt held by small investors. The city's moratorium on capital and interest repayment of this debt was thrown out by the courts.

In terms of finding the money to pay off this debt, it still seems a stand-off. While city and state leaders fight against demanding more federal aid, at least until Jimmy Carter takes office, the city's unions and its creditor banks are insisting that they cannot shoulder all the extra burden.

Given that New York State is in no position to provide all the necessary funding, many now argue that there is really no alternative to begging for increased federal help.

Carter qualifies aide's remarks on tax rebates

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, Dec. 6.

MR. JIMMY CARTER this morning somewhat qualified the assertion of the man he has chosen to run the Budget office by stressing that he had still not made up his mind whether to institute a tax cut to stimulate the flagging U.S. economy.

Yesterday Mr. Bert Lance said in a television interview that a tax reduction was "almost a certainty" early next year. Later he told the Los Angeles Times that it would probably be in the order of magnitude of about \$15bn. and would probably take the form of a rebate on 1976 taxes, rather than a cut in permanent tax rates, because this would have the quickest impact.

Mr. Lance also suggested that the action of the incoming Carter Administration would not be limited to a simple rebate, but would involve a package embracing investment credit for industry. He said that the car industry, in particular, needed incentives to spur investment in machinery and equipment.

Two other members of Mr. Carter's inner circle of economic advisers, both of whom are still under consideration for senior Government positions, also advocated tax action. Mr. Andrew Brimmer, the former Federal Reserve Board member, said that a tax rebate "would be the best thing to do early

in 1977," while Dr. Alice Rivlin, head of the Congressional Budget Office, suggested that more Government spending on top of a rebate might be necessary.

Even Mr. William Simon, the outgoing Treasury Secretary, said in another interview that if economic stimulus were needed "a tax cut would most certainly be my first choice rather than an increase in federal spending."

Nonetheless, Mr. Carter continues to play the game very closely to his chest. After voting for his brother, Billy, in the election for the Mayorality of Plains (population 883) to-day, he said he would "not go as far" as Mr. Lance and would take no decision without prior consultation with Congressional leaders. He would also wait until the final indices for 1976 were available.

One more consoling report was produced over the week-end by the Conference Board's economic forum of 12 leading economists, who remained cautiously optimistic about next year.

They predict real growth of 4.5 per cent, average unemployment of 7.1 per cent, and a 5.6 per cent rise in the consumer price index.

Argentina inflation now at 319%

The cost of living index in Argentina rose by 8 per cent in November and reached 319.3 per cent, so far in the year, the military government has said. AP-DJ reports from Buenos Aires.

Economy Minister Jose Martinez de Hoz said after releasing the figures that the increase came because of higher food prices. It was the fifth monthly consecutive cost of living increase since June when the rate was at a year's low of 2.8 per cent. Private economists say that the 1976 inflation rate will be at least 370 per cent, or 35.2 per cent, higher than the 334.8 per cent record rate since inflation statistics began in 1914.

Aid for Philippines

The U.S. will give the Philippines about \$10m. in military and economic aid during the next five years in exchange for continued use of military bases in the Philippines, Government officials said in Washington. Reuter reports. The proposed treaty, which must be ratified by the U.S. Senate, is expected to be announced in the next few days.

Helicopter contract

The U.S. Army has said that it is delaying its announcement of whether Boeing or United Technologies is the winner of a multi-billion dollar contract for a new helicopter programme, AP-DJ reports from Washington. The contract will cover the production of 1,107 helicopters known as UH-60 for utility, tactical, transport aircraft system which will be the Army's major helicopter for carrying troops into combat. The programme will cost the Army an estimated \$3.37bn.

GRENADA ELECTION

No surprises expected

BY TONY COZIER IN BRIDGETOWN

THE COMMONWEALTH Caribbean has produced some surprising election results this year with the defeat in Barbados of Mr. Errol Barrow's 15-year-old Government, and in Antigua of Mr. George Walter's administration. No surprises are expected in Grenada's election, which takes place to-day.

It will be the first election there since the island and its 110,000 inhabitants gained full independence from Britain early in 1974 amidst considerable internal unrest and a prolonged general strike from which the economy has not yet recovered. Those who organised opposition to independence then did so because they were apprehensive of the unpredictable leadership of the Prime Minister, Mr. Eric Gairy. The same fears have again brought about a united front of three opposition parties to fight this election.

They make strange bedfellows. The parties concerned are the New Jewel Movement (NJM), a radical, left-wing group with a strong intellectual base, and two conservative, middle-of-the-road parties, the Grenada National Party (GNP) and the United People's Party (UPP) which have amalgamated, for the election, into an organisation calling itself the People's Alliance.

Only one common factor binds them—the desire to remove the moribund Mr. Gairy and his ruling Grenada United Labour Party (GULP) from office. They realised that the major issue of the campaign would be the Prime Minister himself, and that most opposition votes would be as much against Mr. Gairy as for anyone else. Rather, therefore, than split votes in the various constituencies they have devised an arrangement by which the NJM will field candidates in eight of the 15 seats with the GNP and the UPP sharing the other seven.

Domination

It will be a straight fight between Mr. Gairy and his opponents. There can be no doubt that his Government has alienated many of its supporters since it swept 14 of the 15 seats in the House of Representatives in the last election in 1972, but it is doubtful whether the swing will be serious enough to challenge its domination, let alone remove it. It is true that Mr. Gairy's record and international reputation are shocking. He has been called the Idi Amin of the Caribbean and presides over a Government suffering from chronic economic problems. He has shown himself to be an unpredictable, authoritarian leader.

In the two decades while he has presided over Grenadian politics he has been surrounded by controversy. Under British colonial administration, he was disenfranchised for misuse of public funds and the constitution was suspended in 1962. Yet he has proved a resilient politician, bewitching the masses to such an extent that his party has won the last two elections by massive margins. Having achieved independence, he is very much his own boss.

Two recent episodes have illustrated Mr. Gairy's disregard for anything that stands in his way. The first involves a former superintendent of police, Mr. Innocent Belmar, the second the former Attorney-General, Mr. Desmond Christian. Mr. Belmar was strongly criticised by a Commission of Inquiry into alleged police brutality at the time of the pre-independence disturbances and subsequently removed from office on its recommendation. But he was warmly and publicly praised by his Prime Minister at the time, and has been chosen by Mr. Gairy personally as a candidate for his party in the coming elections.

Mr. Christian, a Guyanese by birth, started "barracking" earlier this year for illegal entry into Grenada against three American citizens, wanted by the FBI on fraud charges. Mr. Gairy ordered him to drop the case and, when the Attorney-General refused, he himself was declared a prohibited immigrant and barred from entering the island. The three men now are running a business from St. George's and Mr. Christian is back in his native Georgetown.

Powerless

The opposition has been powerless to check Mr. Gairy's extravagances and has complained of unfair election practices even before a ballot has been cast. It says that GULP has taken time on Radio Grenada for campaign broadcasts without the same facility offered to the Alliance; and it says that the Government Printing Office is issuing campaign literature on behalf of Mr. Gairy's party, and that Government vehicles are being used to publicise meetings of GULP and to convey people to them.

Mr. Gairy's supporters respond by stating that the Prime Minister does not need to resort to such tactics to win. They have seen his influence endure in Grenada for more than 20 years through thick and thin—defeat for them is out of the question. Certainly the general feeling is that the Alliance does not have much chance of creating an upset.

Even so, the performance of the NJM candidates will be closely watched. If they do well, it would shake Mr. Gairy's self-confidence. It is the first time that the group is contesting an election and will be a test of its strength. Its far left dogma may have left some voters a little apprehensive but in the five years of its existence it has organised itself well in areas where Mr. Gairy has been traditionally all powerful.

Whatever the results, Grenada is unlikely to overcome its pressing financial problems. Although two important export commodities, nutmeg and cocoa, are fetching excellent prices, the once-thriving tourist industry was crippled by the unrest of three years ago. The Government did nothing to encourage a resuscitation by supporting the UN resolution last year condemning Zionism. Wealthy North American Jews have crossed Grenada off their list of holiday resorts.

Basic growers, providing the largest single export crop, have also gone, through trying times with falling production and financial headaches created by the declining value of sterling. Although official statistics are either unavailable or not entirely reliable, the Government is thought to be operating on an overdraft spread among several commercial banks of up to East Caribbean \$20m. (about £15m.). A report from the Inter-American Economic and Social Institute recently estimated that Grenada would need a minimum of EC\$5m. annually to support its budget. Mr. Gairy is hoping that the money will come from Britain, which has already announced a grant of EC\$10m. over the next two years, and from international agencies such as the World Bank and the Caribbean Development Bank.

However, it is very difficult to find anyone in Grenada who speaks optimistically of the future. Even Mr. Gairy, who once described himself as "the eternal optimist," must be disappointed with the results of his island nation's first two years of independence. Unfortunately, there is nothing to give hope of any significant improvement, if his Government is returned to power, as is expected, on December 7.

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This story is continued in our annual report

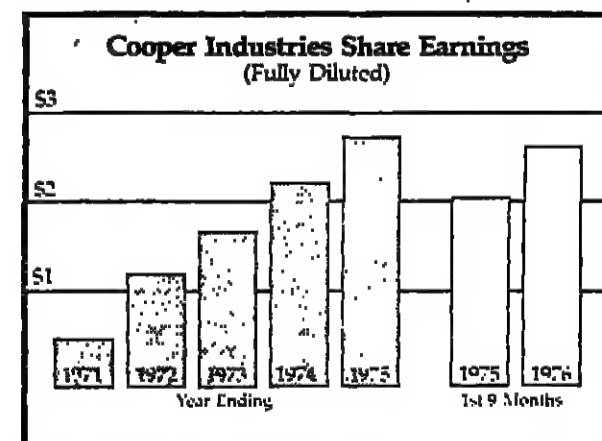
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OVERSEAS NEWS

South African riot police shoot five

BY JOHN STEWART

SOUTH AFRICAN riot police have shot dead at least five Africans and wounded 14 more, while two African youths have died in faction fights and nearly 30 houses in the black townships of Guguletu and Nyanga have been destroyed by fire in township violence since the weekend.

Last week nearly 300 Africans were arrested in a massive police security check following arson attacks on the homes of people thought to be police informers.

According to police spokesmen, fighting broke out in Nyanga township early today when militant youths tried to prevent contract workers from going to work in accordance with a call circulated at the weekend for a two-day stay-away.

Police said the fight developed into something of a tribal clash because the contract workers, who are housed in hostels at Nyanga, appeared to be members of the Baka tribe of eastern Cape, while the youths were largely the children of permanently settled urban Africans of indeterminate tribal origin. The contract workers are assisted by older township residents who have "had enough" of youth violence.

Feelings between the African groups ran high on Saturday when youths attacked the home of a Baka man who accused of selling illicit liquor. This

aroused the anger of Baka workers living in a nearby hostel, who organised a reprisal attack in which at least two youths were killed.

Last night prompt police action prevented a further fight between the Baka and the youths at the single quarters. About 5.30 a.m. today, coinciding with the beginning of the proposed strike, the youths retaliated, setting fire to homes and attacking migrant workers. The workers in turn attacked the youths and inflicted injuries. Police reinforcements were rushed to the scene and on a number of occasions opened fire. Twelve people, aged between 16 and 42, were wounded.

On Saturday, police shot and killed two black youths when a crowd attacked a police vehicle in Guguletu. In Nyanga today many residents carried their furniture and other belongings into the street and stood guard over it. By mid-day the police seemed to have the situation under control and an uneasy calm descended on the township.

In several incidents police opened fire early today and it is believed 12 people had been shot and wounded by mid-morning. Their ages vary between 16 and 42. A number of people—mainly youths—were arrested by members of the anti-riot unit, mostly on charges of public violence.

CAPE TOWN, Dec. 6.

Brazil to renegotiate steel plant agreement

By David White

RIO DE JANEIRO, Dec. 6.

BRAZIL is seeking to renegotiate part of its package agreement with European banks and engineering groups for a \$2bn. steel complex in Minas Gerais State.

The decision, following a series of top level talks last week and prompted by Brazilian industry's claims to a larger share of equipment orders, may mean a reduction in the value of contracts for European industry. Orders for Britain, estimated at more than £100m, are not expected to be affected.

A protocol agreement on the Acropolis project at Ouro Branco, 70 miles from Belo Horizonte, was reached during President Ernesto Geisel's London visit in May this year. Under the agreement, equipment orders were to be covered by a \$1bn. loan arranged by Morgan Grenfell, Banque de Paris et des Pays-Bas, Dresdner Bank and Credito Italiano.

Half this amount was earmarked as suppliers' credits for companies from the four European countries, which alongside the banks are to take a 30 per cent shareholding in the State-controlled venture.

However, a meeting of Brazil's Economic Development

EEC proposals to share shipbuilding with Japanese

BY DAVID CURRY

PARIS, Dec. 6.

THE COMMON MARKET today presented Japan with a plan for the division of shipbuilding orders over the next two years which would share of new work at the OECD shipbuilding meeting in Paris.

The Japanese have promised to try to prepare a response in time for a further meeting on January 11 or 12. However, it is understood that their immediate reaction was to declare the proposal to be counter to free trade. The Japanese delegation also pleaded for time for a new government to be put together in Tokyo following the week end's election.

The essence of the EEC proposal, which was supported formally or informally by the Scandinavian countries, Spain, and Portugal, is that tonnage ordered in Japan and Europe in 1977 and 1978, should be distributed evenly between the EEC and the Japanese. The EEC would start on January 1 for a monthly period, with monthly notifications of tonnage placed.

Two days ago, the Japanese said that they had agreed to the man-hour worked in shipbuilding industry in the EEC, and to 70 per cent of their level in 1978. This proposal was made after hard talks between the EEC and Japanese officials and followed a decision of Common Market heads of Government last week to allow three months' negotiations with Japan over solving the trade imbalance in industrial products in the Community and Japan.

Rhodesian police seek killer of bishop

SALISBURY, Dec. 6.

RHODESIAN security forces today combed dense bush country in western Rhodesia in search of a black terrorist who ambushed and killed three Roman Catholic missionaries from Germany, yesterday.

Bishop Adolf Gregor Schmitt, the 71-year-old former Bishop of Bulawayo, Father Possent Westgarth, director of the Regina Mundi Mission, and Sister Maria Francis van den Berg, of the same mission, were killed.

A security forces communiqué last night blamed the murder on a terrorist but liaison officers at security forces headquarters said today only one terrorist armed with an automatic weapon and presumed to be a member of the black nationalist guerrilla movement, appeared to be involved.

The officers said the terrorist laid a log across the road and stopped the Bishop's car. The sole survivor of the attack, Sister Ermenfried Knauer, later told a doctor that the terrorist had demanded money.

"We told him we had no money with us, that we were missionaries just out for the afternoon," she said.

"We told him 'if you really need money come back with us to the mission and we will help you.' The terrorist replied that as we had no money he would have to shoot us. He began gunning us down, starting with the Bishop. He riddled him with bullets. Then he moved down the others."

Sister Ermenfried said she threw herself under the car and the terrorist shot her in the leg, which was protruding from under the vehicle. The terrorist wore a camouflage uniform and a balaclava-type hood, she said.

She was picked up by a mulatto family who took her to the St. Luke's mission, where the missionaries had intended to visit a sick friend.

At St. Luke's, Dr. Johanna Davis, medical superintendent of the medical centre, arranged to have the nun transported to the Mater Dei Hospital in Bulawayo.

Bishop Schmitt, a native of Rimpf, Bavaria, first came to Rhodesia in 1932. He later served in Germany and the U.K. and returned to Rhodesia after his consecration in 1951.

Because of ill-health and at his own request, he was succeeded by the Rt Rev Henry Karlen as Bishop of Bulawayo in 1974.

UPI

● The Zimbabwe People's Army (Zips) today said its forces killed more than 1,200 Rhodesian soldiers in their nine months of this year, Reuters reports from Maputo.

A Zinu communiqué said that from January to September, 1,256 Rhodesian soldiers were killed, 145 vehicles and six bridges destroyed and 45 aircraft, mostly helicopters, shot down.

South Africa's crackdown on dissidents has been checked by the acquittal of five white students. But for how long?

No place to hide

BY A SPECIAL CORRESPONDENT

TO THE sound of cries of "Praise the Lord," the longest trial of white students in South Africa's history ended last week. The trial involved four white student leaders, all of whom have held office in the National Union of South African Students (NUSAS) and a university lecturer Edward Webster. After a year of lengthy state and defence argument, Johannesburg magistrate Mr. G. Steyn acquitted the five of charges under South Africa's Suppression of Communism and Unlawful Organisations Acts.

The charges arose originally out of a NUSAS campaign calling for the release of political prisoners. Many of these prisoners were at one time officials of the banned African National Congress or South African Communist Party. The state alleged that the campaign had furthered the aims of these organisations which is a criminal offence in South Africa.

But the charges were far more wide-ranging. Webster's chief alleged offence was to present a paper analysing the rise of the black consciousness movement which since the Soweto riots has become a significant political factor. The student leaders, Cedric de Beer, Karel Zip, Charles Ntshong and Gertie Mose, were charged with offences, such as "conspiring to bring about an egalitarian society," criticising the content of courses at the universities and investigating the financial structure of universities.

Indeed, so wide-ranging were the charges that Johannesburg's liberal morning newspaper, the Rand Daily Mail, suggested that if some of the acts alleged were in contravention of the law, all opposition to Government policy would probably be illegal.

The verdict has been greeted with relief in many white circles. The activities of white supporters of change have at least been shown to be above board—even within the framework of South Africa's draconian security legislation.

It is also a triumph for NUSAS itself. The organisation has been under constant attack from a variety of quarters for some years. While officially non-racial, NUSAS has lost all its black membership to the rival black body, Saso (South African Students Organisation). Black students have argued that they have different problems to those of whites, and that whites have no lasting commitment to change.

NUSAS has also been the focus of concentrated Government attack—at least since the early 1960s. The then Minister of Justice, Mr. J. G. van der Stoep, said in 1968: "NUSAS is a cancer in our society and I will deal with it in my own time."

In recent years, however, the campaign against NUSAS has been considerably stepped up. First the passports of a large number

of office bearers were withdrawn. Then, after a lengthy parliamentary inquiry—shunned by the opposition Progressive Party, but supported by the United Party—eight of its office bearers were banned under the Suppression of Communism Act.

Since then, Government opponents have called consistently for the banning orders to be lifted or for the victims to be put on trial. Last week's verdict has been followed by calls to lift the banning orders.

The Government is unlikely to pay any attention.

The verdict was greeted with

this view. Things are getting better, for liberals, let alone radicals. Whether the Government is sufficiently insensitive to local and overseas opinion to clamp down on activities which the courts have found to be legal, remains to be seen.

The evidence elsewhere in the Republic is not encouraging. Just how many political detainees there are in South Africa no one really knows. The authorities are under no compulsion to publish the figures. It is widely believed, however, that there are now more political

Detention powers

The South African Police are provided with wide-ranging powers of detention and restriction over the movements of both suspects and witnesses of crimes under the country's security laws, our Foreign Staff writes.

The two principal measures providing these powers are the Terrorism Act and the Internal Security Act, which incorporates the former Suppression of Communism Act.

The Terrorism Act provides the most drastic powers, including indefinite detention in solitary confinement for both suspects and witnesses to offences, and put the onus on the accused to prove his innocence.

As well as overt terrorism, the Act defines it as an offence to further the achievement of any political aim, including social or economic change, not only by violent means but also with the co-operation of any foreign or international body.

Other offences include such apparently non-political crimes as causing bodily injury, endangering the safety of a person, or causing substantial financial loss to any person or the State.

The Terrorism Act provides that the Government may challenge the validity of any action taken under the detention provisions or order the release of any detainee.

The Internal Security Act, which became law this year, introduced preventive detention for any person whom the authorities consider might constitute a danger to law and order.

Such detention lasts for a year, and is renewable by the Minister for Justice. It is subject to review by a tribunal. But both the meetings and membership of that body are secret, as are its findings.

The Act includes the former, wide-ranging Suppression of Communism Act, under which most of the bannings of political activists have been carried out.

Banning, at the discretion of the Minister, restricts a person from holding office, being a member, or attending meetings of periodically listed organisations. That person may not be quoted in the Press, assist in the compilation of any publication or enter premises where a publication is put together.

Under the General Law Amendment Act suspects can also be detained for up to two weeks without trial, as can witnesses to any offence. Such detention must be renewed by a Magistrate for a further two weeks.

delight by delegates at the NUSAS congress, held in Johannesburg last week. But behind the joy is a lurking fear: having failed to finally destroy NUSAS through the courts, will the police now decide that trials are not worth the effort, and resort to more arbitrary methods of quelling student and white liberal dissent?

Certainly the recent wave of detentions (affecting mainly students and bannings (mainly whites) give some credence to

many children who have disappeared from their homes are being held by police.

Mr. James Kruger, the Minister of Justice and Police, has given some figures. A few weeks ago he confirmed that 122 persons were being held under the preventive detention clause of the internal security Act on the grounds that their "positions, statements, and activities had contributed to the unrest."

Another 21 were being held, presumably in solitary confinement for interrogation purposes, under the terrorism Act.

So far as their political affiliations are known, a substantial proportion of the detainees appear to be students, school children, or others in some way associated with the black consciousness movement. The authorities' reflexes seem to have become so conditioned that they are incapable of responding to black dissent or opposition other than by locking up those voicing protest.

As white opponents of the Government celebrate the NUSAS verdict, attention is likely to shift back to its black counterpart—the Saso trial in Pretoria. While ostensibly about the activities of a student organisation (which together with the Black People's Convention (BPC), is South Africa's major black consciousness group), the stakes involved in the trial are considerably higher.

First, the accused are charged under the wide-ranging Terrorism Act, which carries a minimum sentence of five years' imprisonment, and under which the accused have to prove their innocence, rather than the State prove the guilt.

Second, what is essentially at stake in the trial is the future of the black consciousness movement.

The trial is largely a trial of ideas. Unlike the recent spate of "conspiracy trials" in which the accused have been charged with secretly conspiring to overthrow the government, the accused are being charged with publicly holding certain views which, the state argues, have violent implications.

If the accused are convicted, black consciousness organisations may well be prevented from operating. If they are acquitted, supporters of black consciousness would have the comfort of knowing that their broad aims are legal in the eyes of the courts.

How much of a comfort that would prove to be remains doubtful. Mr. Kruger has said that he believes black consciousness to be "black nationalism."

If the government cracks down on African trade unions, widely regarded as more conservative than the black consciousness organisations, they are unlikely to leave black consciousness supporters alone.

Gabon to freeze debt until 1979

PARIS, Dec. 6.

PRESIDENT Omar Bongo of Gabon said today he is trying to consolidate the country's \$1.3bn. public debt and will refuse to repay any loans until 1979.

In an interview, published in Danielle Huneault's International Newsletter, President Bongo said: "Our loans are too short-term. I've made a decision: until 1979 I will not pay anyone, nor will I repay anything."

Asked if his public denunciation of corruption, incompetence and lack of professionalism in Gabon might discourage financiers to advance a \$100m. credit in three stages, President Bongo replied: "The credit is not such a problem. For 1976 we don't need any of it."

The President rejected suggestions that Gabon's oil production will fall off sharply by 1980, adding that his view to the contrary "is based on what I know and on the enormous exploration efforts of the oil companies."

Regarding future policy on foreign investment in Gabon, President Bongo said: "From now on I don't want anyone coming to invest without having our people participate." He said he did not favour nationalising banks "as long as they pay attention to Gabon, rather than running after loans in other countries," and noted that Citibank had just opened up a branch in Libreville, which he believed there was room for others.

The President maintained that Gabon's public debt "is not that heavy, if you compare with other countries." AP-DJ

New government expected as caretaker in Lebanon

BY HUSAN HIJAZI

A NEW Lebanese Government is expected to be announced by President Elias Sarkis tomorrow or the day after, it is reliably reported here. According to informed sources, the President's financial adviser, Dr. Selim al-Hoss, is likely to head the new Cabinet, which will include six or seven more technocrats, forming what the sources described as a "working committee" to help Mr. Sarkis in creating an administration.

The formation of a new Cabinet is long overdue. Mr. Sarkis has delayed the matter until better security conditions were established in the country. Dr. al-Hoss is a Moslem and currently president of the National Bank for Industrial and Tourist Development, which is a joint venture by the Government and the private sector. Dr. al-Hoss has at President Sarkis's request prepared a study on the revival of the Lebanese economy.

The present Cabinet, headed by Mr. Rashid Karameh, who is one of the traditional political figures, is a carry-over from the outgoing regime of President Suleiman Franjeh. Although it has been acting as caretaker, serious splits brought on by the civil war have rendered the Government ineffectual.

The new Government is intended to stay in office for

only a few months, after which it will be replaced by a government of political leaders, according to Press reports here. A Christian leader, Mr. Pierre Gemayel, said his group, the Phalange Party, will back a Cabinet of technocrats, as long as it is a transitional Government. But Mr. Kamal Jumblatt, the Druze chief and leader of the Left, has already gone on record as opposing a caretaker administration of this sort.

Mr. Sarkis decided to go ahead with the formation of a new Cabinet after a four-man Arab committee decided to meet here this week to deal with the problem of collection of heavy weapons from rival Lebanese factions and the Palestinian guerrillas. Formed of Saudi, Kuwaiti, Egyptian and Syrian representatives this body was set up by the Arab League in October and laid the foundations of the Lebanese peace formula, according to informed sources.

However, their task is complicated by the tense situation in south Lebanon, and by recurrence of cease-fire violations elsewhere.

Most newspapers today reported artillery exchanges between Christian Right-wing militias and Left-wing forces in the region bordering Israel.

Prime Minister, Mrs. Srimavo Bandaranaike, who recently returned from a tour to South East Asia blamed the disturbance on "unscrupulous teachers and certain disgruntled desperate political elements."

High school students, including hundreds from elite public schools and girls' colleges who took part in the demonstrations, plastered walls with posters condemning "police brutality" and demanding the removal of the education minister.

The disturbances have strong political implications in that the students appear to be getting support from the trade unions who have their own grievances, particularly against police powers under the current emergency rule.

The young are also likely to be a force in the next general elections, due before September next year, when 1.5m. of the 6.5m. electorate will be new voters.

BEIRUT, Dec. 6.

The Organisation of Petroleum Exporting Countries (OPEC) ministers' meeting will probably be held on December 15, as scheduled, in Qatar, the Middle East Economic Survey reported yesterday. AP-DJ writes from Beirut.

The survey said that a plan to postpone the meeting to September 20 had been abandoned. The postponement would have avoided a clash of dates with the North-South dialogue in Paris.

Singapore election

General elections will be held on December 23 in Singapore, our correspondent there reports. A Government announcement yesterday set December 12 as the day for nomination of candidates. The elections are unlikely to result in the removal from power of the People's Action Party, which has ruled the country since 1959. The question is whether any opposition candidates will be elected.

Unctad chief warns on Geneva talks

By Reginald Dale

DR. GAMANI COREA, Secretary General of the United Nations Conference on Trade and Development (UNCTAD) last night warned the West of serious international consequences if the Geneva talks aimed at restructuring world trade in raw materials were allowed to fail.

Dr. Corea, who was delivering the Stevenson Memorial Lecture at the London School of Economics, said that failure in Geneva would undermine the whole premise under which developing countries were seeking to solve their problems in co-operation with the industrialised world. The Third World would then have to try alternative approaches or perhaps a more unilateral character.

The talks would not succeed if Western Governments chose to regard them as technical rather than political, the Unctad Secretary General warned. But for the first time the developing countries were not totally bereft of leverage in view of their determination, it necessary to press ahead on their own with the integrated commodities programme backed by a common fund that they are seeking.

Dr. Corea's warning comes at a time when the major Western powers, including the U.S., Germany, Japan and the U.K., still have major reservations about the common fund, on which preparatory discussions started in Geneva last week. However, the developing countries are hoping for more flexible American attitudes when the Carter Administration takes over in Washington.

Dutch, Polish coal deal

BY MICHAEL VAN OS

THE PROBLEMS reported earlier in the negotiations over a large Polish-Dutch coking coal deal now appear to have been overcome following the signing of an agreement "in principle" for the financing of a long-term Dutch coking coal import contract. This will be an extension of the present contract which is due to run out shortly.

An Agreement in principle has also been signed between the parties involved which will facilitate the supply of Dutch steel products to Poland.

Following the return to

French factory for Dublin

BY ROBERT MAUTHNER

LA. TELEMECANIQUE, the operating at full capacity since 1982.

The choice of Ireland as a made partly because of the favourable fiscal incentives offered by the Irish Government and partly because of the ability to attract Irish labour. The investment will be made progressively over the next six years and the factory, which will employ some 400 workers, many of them women, will not be markets.

Levy on U.S. turkey meat

BY DAVID BUCHAN

THE EEC Commission announced today a raised levy on imported turkey pieces into the Community, as a result of the U.S. decision last week to raise its duty on turkey. But Brussels officials were at pains to stress that the EEC was not retaliating, but only making upward adjustments that had been held back for some months in the hope of winning concessions on brandy. They also pointed out that the increases were not the full amount justified by market conditions.

Now that no concessions have been forthcoming from the U.S., the levy has been raised to \$1.50 per kg. on turkey pieces, from \$1.00. The levy is based on account of turkey duty of 10 units of account per kg. No further EEC action is likely, because it is only a temporary measure. Most affected countries are the U.S., Canada, and the U.S. Ambassador in Brussels has been forthcoming from the U.S. Ambassador in Brussels.

HOME NEWS

Moderate slow-down forecast for 1977

Financial Times Reporter

FORECASTS collected from sources in the main developed countries suggest that the slow-down in world activity next year will be only moderate, according to stockbrokers Phillips and Drew.

The forecasts, "from sources which we believe to be reliable," show a fairly sharp decline in Germany from 8.6 per cent growth rate to 4.1 per cent, and the U.S., where growth is forecast to fall from 3.1 to 2.5 per cent. Little change is forecast however for France or Italy, with slightly faster growth this year in Japan and the U.K. and a more considerable improvement from 2 to 3 per cent in the smaller OECD countries. This would result in an average 4.1 per cent growth rate for the whole group—down by half a point.

Based on these expectations, the brokers forecast a growth in world trade of 8.9 per cent next year, compared with 11 per cent this year. But they caution that there may be a further slow-down early in 1978.

These forecasts are broadly consistent with, but considerably depressing than, recent OECD predictions suggesting an abrupt slowdown in growth and a drop from mid-1977.

£100,000 'lost' in rates delay

A BACKLOG of rating appeals have lost Moorlands District Council in Staffordshire an estimated £100,000 it was disclosed yesterday. The council has been told that about 2,000 cases are waiting to be heard in the valuation court.

The delay in assessment of property and rate appeals means that some people in the area have not paid rates for two years and the Council is unlikely to recover any of the lost cash.

Machine tool aid scheme attracts more interest

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

INTEREST in the Government's £20m. machine tool aid scheme has picked up considerably since important changes were made four months ago.

The scheme, launched in August 1975, has registered the poorest response of any of the four industry aid schemes operating.

But it was altered in August this year to attract more small companies and to take in two sectors—closely connected with the machine tool industry—makers of one-off tooling (jigs, fixtures, press tools and so on) and of assembly machines.

Since then, 32 companies—most of them small—have started "meaningful discussions" with the Department of Industry concerning the scheme. Many more have shown a serious

interest. By the end of last month the Department had received 47 formal applications involving projects with a total cost of about £23m. If approved, they would attract £6.5m. in Government aid.

Exhibition

The Department had also made firm offers to help 16 projects in which Government aid of £2.5m. would go towards total investment by the companies concerned of £13.8m.

This is still a long way behind the most successful of the aid schemes—that for the ferrous foundry industry—which has attracted applications from more than 250 companies asking for £51m. of aid in respect of projects worth £245m.

Mr. George Trowbridge, president of the Machine Tool Trades Association, has explained why his industry was apparently slow to take up the aid offered.

He said many manufacturers introduced new machine tools at the international exhibition, MACH 76, in Birmingham in September, representing about 10m. of design and development costs.

In the main, the costs did not qualify under the aid scheme because work was in hand when the scheme was launched.

The aid scheme—for which applications should be made before December 31—should be extended "because we were committed to new designs and products when it was first offered."

Hopes of work in Middle East dashed

DOCKERS at Felixstowe, Suffolk, who have been waiting since August to fly to £10,000-a-year jobs in Saudi Arabia face Christmas on the dole.

The men gave their notices to go to tax-free jobs in the Middle East port of Dammam, but the company which offered them employment, Maritime Transport of Overseas, has been unable to obtain the visas from the Saudi Embassy.

Stockbrokers judgment later

MR. JUSTICE FOSTER yesterday reserved his judgment on the claim by the joint liquidators of Milton Butler Priest, stockbrokers, that former directors of the company are liable to the liquidators for the company's debts and obligations.

Co-op marketing group formed in Strathclyde

TWENTY Strathclyde companies are jointly forming a limited company to provide a co-operative marketing and promotion service.

The venture, which will cost about £500 a year each, will involve centralised marketing on behalf of both individual companies and the group as a whole, aimed particularly at the offshore oil industry.

The move follows a successful initiative by Strathclyde Regional Council's industrial development unit to try to secure more of the £1.3bn. a year North Sea market for local engineering companies.

A register of all companies in the region with products applicable to the offshore oil industry, or who wanted to enter the market, has been compiled. The list has been sent to the purchasing department of oil

companies, their engineering consultants and associated concerns like module fabricators.

Condor extends its sailings

CONDOR, the Channel Islands hydrofoil operator, is to continue its sailings—originally due to end on December 18—until January 7.

Services will resume again on February 11, 1977, nearly three weeks earlier than this year, and will continue right through until January, 1978.

"In 1978 we will probably close the gap altogether and operate a year-round service," said Mr. Peter Dorey, the company's managing director.

National energy policy plea by Robens

By James McDonald

THE ONLY answer to interference by Ministers and Government departments in nationalised industries was a national energy policy and the appointment of an "energy commission," Lord Robens, chairman of Vickers and former chairman of the National Coal Board, said in London yesterday.

It was this lack of a national energy policy—of estimating the total and co-ordinating the allocation of resources—which was responsible for departmental interference in the running of the industries, he told a Coal Industry Society luncheon.

Within the Government departments the fault lay in the fact that different divisions of civil servants were responsible for individual industries with no overall concept of the nation's energy resources and how they should be deployed in the national interest. Each division was striving for the interests of its industry alone.

Cheapest

"There is no common interest, no national goal. There is no common energy policy, no transportation policy to deal in total with inland communications."

None of the chairman of the nationalised industries had ever been asked to look at energy in total. The Central Electricity Generating Board, for example, was required to buy its fuel from the cheapest source. At present, because of action by the Organisation of Petroleum Exporting Countries, coal was now cheaper than oil, but the situation could be reversed.

Yet the Coal Board was being asked to invest huge sums in new pits with no guarantee that there would finally be a buyer for the extra coal.



SIR MARCUS SIEFF: Management faces increasing problems.

Businessman of the year—Sir Marcus Sieff

SIR MARCUS SIEFF, chairman of Marks and Spencer, was presented with the Hambro Award for the Businessman of the Year at a Joint British Cancer Charities luncheon in London yesterday.

During the luncheon, Sir Marcus attacked Government tax policies saying there was frustration and demoralisation in business. He often wondered, after 40 years in Marks and Spencer, how hard it would be to build up the same business over the next 40 years. The answer was: it would be much harder, "if not impossible."

The main reason was "the growing disillusionment among our actual and potential leaders because of our inability to reward in anything like adequate measure people who exercise leadership, show enterprise, take on greater responsibility and work harder."

"This applies in ever-increasing degree to middle and senior management. They are facing increasing problems brought about by inflation and high personal taxation which starts at a relatively low income level."

"Many wonder whether the game is worth the candle."

Building societies face cash problems

By Michael Cassell, Building Correspondent

THE INFLOW of money into building societies could increase significantly in the spring, but the movement faced major problems in the intervening period, Mr. Roy Cox, chief general manager of the Alliance Building Society, said yesterday.

Mr. Cox, who was releasing details of his society's results for 1976, said it had now become clear that the higher interest rates recently introduced had not raised building society receipts. The flow of money into societies had continued to decline and the outlook was bleak.

Latest estimates suggest that net receipts for all building societies last month were somewhere between £30m. and £35m., against £142m. in October, making it the lowest month for takings since early 1974.

There are fears that this month, traditionally a poor month for savings because of Christmas, could even show the movement with a net outflow of funds.

Open mind

The choice now confronting building societies was between a severe reduction in mortgage lending or higher interest rates. The situation would become clearer when the IMF talks were concluded.

If they were successful, general interest rates would start easing from about April or May, providing societies with an opportunity to increase their inflow to reasonable levels.

Whatever the longer-term outcome, it seemed inevitable that lending would slow down early next year.

APPOINTMENTS

J. Whyte to be senior director of development at Post Office

Mr. J. S. Whyte is to be the senior director of development of the Post Office from January 1, succeeding Professor James Merriman, who retires at the end of this year.

Part of the career of Mr. Whyte was in a Post Office radio laboratory at Casleton, South Wales, where he led a team responsible for developing microwave radio relay test equipment. For a period he was seconded to the Treasury to charge of Government computing. He returned to the Post Office in 1968 as deputy director of engineering with special responsibilities for long range studies. During that time he devised the strategy for modernising local telephone exchanges which led, after his appointment as director of operations programming in 1971, to the adoption of TSS4 as the next generation of switching systems for large local exchanges. In June 1973, Mr. Whyte was appointed director of purchasing and supply.

Mr. Whyte is to be responsible for developing microwave radio relay test equipment. For a period he was seconded to the Treasury to charge of Government computing. He returned to the Post Office in 1968 as deputy director of engineering with special responsibilities for long range studies. During that time he devised the strategy for modernising local telephone exchanges which led, after his appointment as director of operations programming in 1971, to the adoption of TSS4 as the next generation of switching systems for large local exchanges. In June 1973, Mr. Whyte was appointed director of purchasing and supply.

CONTRACTS AND TENDERS

Democratic and Popular Republic of Algeria

MINISTRY OF INDUSTRY AND ENERGY SOCIÉTÉ NATIONALE DES EAUX MINÉRALES ALGÉRIENNES SN-EMA

INTERNATIONAL INVITATION TO TENDER NO. DC/MB/10/76

An international invitation to tender, following a calendar which will start as from March 1977, has been launched for the supply of:

- 1st lot: 8,100 tons of malt
- 2nd lot: 3,100 tons of coarsely ground maize
- 3rd lot: 80 tons of hop

for the brewing of beers for the year 1977.

Companies interested may tender for one or several lots. Tender files may be obtained from the Direction Commerciale de la Société Nationale des Eaux Minérales Algériennes—21, rue Bellouchout Mouloud—Russein Dey/Algiers (Algeria)—Tx 22,310.

Tenders, CIF Algerian ports, together with the samples, must be addressed to the Directeur Général (General Manager) of S.N.-E.M.A. (address above), in double sealed envelopes, registered post, the inside envelope bearing the mention "SOUMISSION POUR A.O.I. NO. DC/MB/10/76—NE PAS OUVRIR"—TENDER FOR A.O.I. NO. DC/MB/10/76—NOT TO BE OPENED, not later than 31st December, 1976, the postmark being taken as evidence of the date of posting.

Tenderers remain bound by their quotations for a period of 120 days.

LEGAL NOTICES

No. 106 of 1976

In the HIGH COURT OF JUSTICE Chancery Division, Liverpool District Registry Group, A.C. in the Matter of CARDIGATE LIMITED and in the Matter of The Companies Act, 1947.

NOTICE IS HEREBY GIVEN that a Petition for the Winding up of the above-named Company by the High Court of Justice was on the 22nd day of November 1976 presented to the Court by ALEXANDER FAIRBANKS LIMITED, a company registered in England, and that the said Petition is directed to be heard before the Court at the Royal Courts of Justice, Strand, London, W.C.2, on the 17th day of January 1977, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Petition may appear at the time of hearing, or by his counsel, for that purpose; and a copy of the Petition will be furnished by the undersigned to any creditor or contributory of the said Company requesting such copy upon payment of the regulated charge for the same.

BERNARD, Solicitors, 15, Old Bailey, London EC4A 3DF.

NOTICE—Any person who intends to appear on the hearing of the said Petition must serve on or send by post to the undersigned, notice in writing of his intention so to do. The notice must state the name and address of the person or persons, or a firm, to whom the notice of the said Petition must be served by the person or firm, or his or their solicitor (if any), and must be served, or, if posted, must be sent by post in sufficient time to reach the undersigned not later than 4 o'clock in the afternoon of the 15th day of December 1976.

No. 10667 of 1976

In the HIGH COURT OF JUSTICE Chancery Division Companies Court, in the Matter of MESSERS FUEL OIL STORAGE COMPANY LIMITED and in the Matter of The Companies Act, 1947.

NOTICE IS HEREBY GIVEN that a Petition for the Winding up of the above-named Company by the High Court of Justice was on the 22nd day of November 1976 presented to the Court by LIVERPOOL CITY COUNCIL of Dale Street, Liverpool, and that the said Petition is directed to be heard before the Court at the Royal Courts of Justice, Strand, London, W.C.2, on the 17th day of January 1977, and any creditor or contributory of the said Company desirous to support or oppose the making of an Order on the said Petition may appear at the time of hearing, or by his counsel, for that purpose; and a copy of the Petition will be furnished by the undersigned to any creditor or contributory of the said Company requesting such copy upon payment of the regulated charge for the same.

HOWLETT & CLARKE CREE, Solicitors, 15, Old Bailey, London EC4A 3DF.

NOTICE—Any person who intends to appear on the hearing of the said Petition must serve on or send by post to the undersigned, notice in writing of his intention so to do. The notice must state the name and address of the person or persons, or a firm, to whom the notice of the said Petition must be served by the person or firm, or his or their solicitor (if any), and must be served, or, if posted, must be sent by post in sufficient time to reach the undersigned not later than 4 o'clock in the afternoon of the 15th day of December 1976.

Sir John Partridge has accepted an invitation to become the first vice-president of the SOCIETY OF BUSINESS ECONOMISTS.

Mr. L. Roberts has been appointed a director of FRANCE FENWICK.

Expanded Metal Company has formed a subsidiary called EXPANET EXPLOSAFE. Its directors will be Mr. E. C. Prentice (chairman), Mr. E. C. Fryer (managing director) and Mr. W. N. Waudby.

Mr. Brian A. E. Rogers has been elected director of E. GRAY AND CO. (OVERSEAS).

Mr. Barry Peacock has been appointed to the Board of HALLENS OF CAMBRIDGE, and CHESTERTON AUTOCARS as sales director.

Mr. R. A. Fell has been appointed a director of 500SBY AND HAYKES from January 1, to succeed Mr. David Adams, who is retiring from the Board at the end of this year.

Reabrook Investment Trust states that the acquisition of SUMMARY FIFTEEN has been completed and the following have been elected directors of the company: Sir Henry d'Avigdor Goldsmid, Mr. N. W. Berry, Mr. G. P. C. Howard and Mr. W. A. Walks.

Mr. John Crabb has been appointed managing director of JOHNSON WAX. He comes to England from Johnson's international headquarters at Racine, Wisconsin, where he was director of overseas marketing.

Mr. D. E. Lee has been appointed technical director, and Mr. Kevin Musgrove, financial director, of COCKER BROTHERS, a subsidiary of Woodhouse and Ribson (Holdings).

Mr. E. D. Warren has joined LESSER CONSTRUCTION (SOUTH) as director-general manager.

Mr. P. Irvine is resigning as managing director of C.E. BEATH AND CO. (SCOTLAND) from January 1, but will remain a director. Mr. W. M. McDonald will become managing director and Mr. J. Gordon, development director from that date.

ART GALLERIES

SOUTHWELL BROWN, 4, Place St. Pierre, Richmond, Surrey TW9 1JH, will be exhibiting a selection of his work in the exhibition "SOUTHWELL BROWN: A Selection of his work" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

MARJORIE PARR GALLERY, 35, King's Road, Chelsea, S.W.3, is exhibiting "PAINTINGS, Drawings and Sculpture" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

THE PARKER GALLERY, 2, Albion Street, Piccadilly, W.1, is exhibiting "PAINTINGS, Drawings and Sculpture" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

RICHARD GREEN, 35, Dover Street, Mayfair, W.1, is exhibiting "PAINTINGS, Drawings and Sculpture" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

ROYAL MINIATURE SOCIETY, Mail Art Gallery, 10, Piccadilly, W.1, is exhibiting "PAINTINGS, Drawings and Sculpture" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

FIRST LONDON EXHIBITION OF PAINTINGS BY SONIA RATCHOFF, 10, Piccadilly, W.1, is exhibiting "PAINTINGS, Drawings and Sculpture" from January 1 to January 10, 1977. Tickets: £1.00. Open all day Sat. Closed Sun.

Monday & Friday 7.00p.m.
(Departing London)
with connection at Kuala Lumpur

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Tel: London 01-629-5891/4

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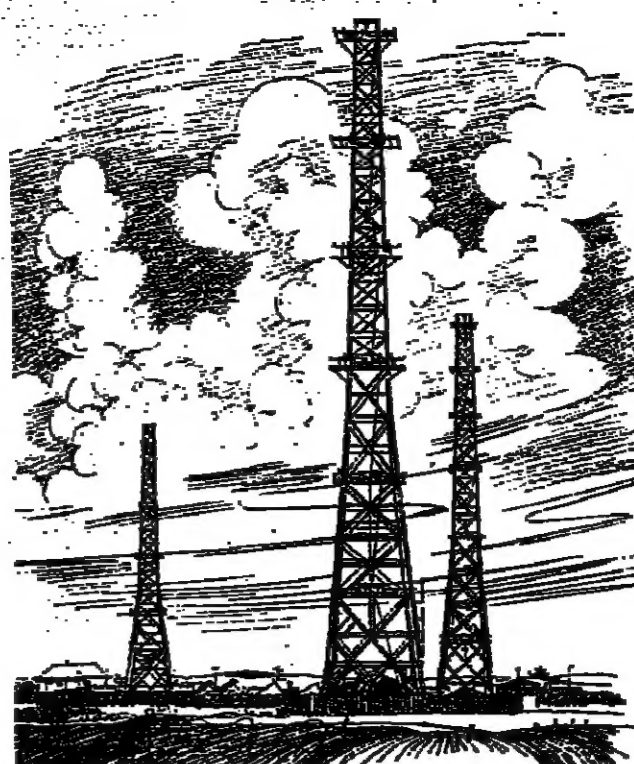
BANDAR SERI BEGAWAN • BANGKOK • BAYDAR • BONG KONG • JAKARTA • KOTA KINABALU • KUALA LUMPUR • KUCHING • KUALA • MADRAS • MANILA • MEDAN • MELBOURNE • PENANG • SINGAPORE • SYDNEY • TAIPEI • TOKYO



1926 Four independent chemical companies merge to form ICI.



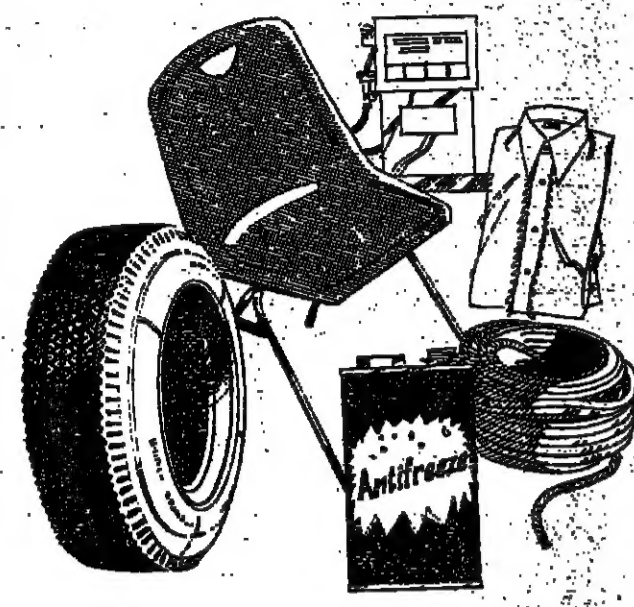
1929 First meeting of Central Works Council. Pioneered joint consultation in industry.



1933 Polythene discovered. First major use—wartime radar.



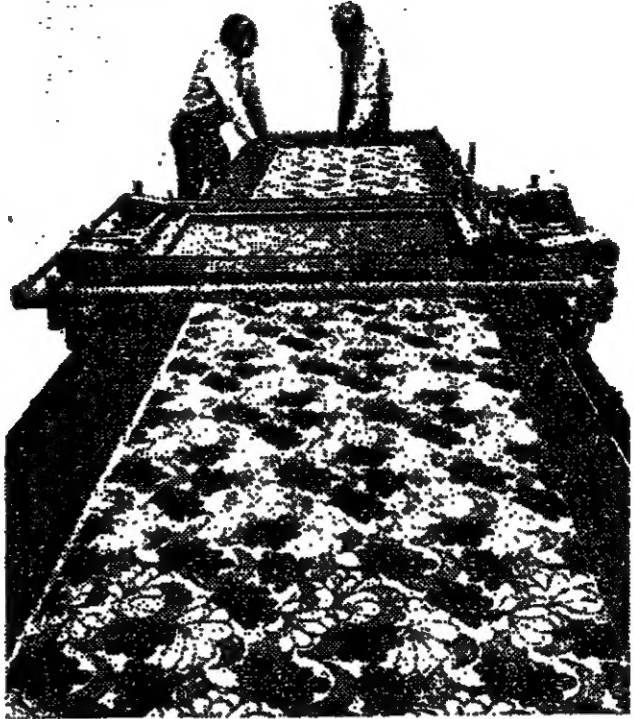
1944 Important pharmaceuticals breakthrough with discovery of anti-malarial drug.



1951 New plant commissioned on Teesside to make chemicals from oil—major step in development of plastics and man-made fibres.



1952 First commercial production of 'Terylene'.



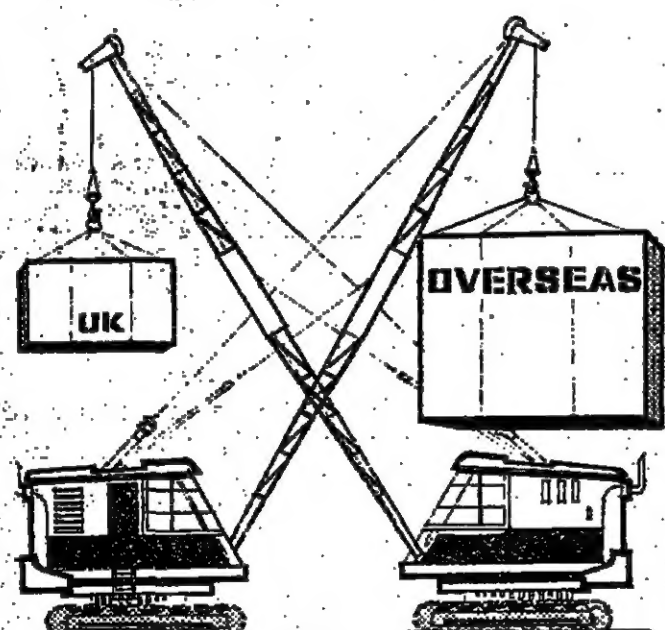
1956 First fibre reactive dyestuffs marketed—the 'Procion' range.



1961 Bipyridyl herbicides introduced. Vtally important for the development of agriculture throughout the world.



1963 First major ICI European chemical complex commissioned at Rozenburg, Holland.



1967 Overseas sales exceed home sales for the first time.



1971 Purchase of Atlas Chemical Industries marks major expansion by ICI in North American market.

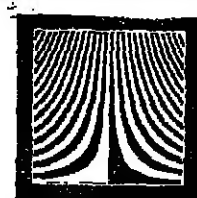


1976 ICI go ahead with £40 million investment to make protein for animal feedstuffs using North Sea Gas.

Today ICI celebrates 50 years of Ideas in Action

“Our future success lies in preserving a genuine regard for the interests and aspirations of people—not only the people who work for us, but those who buy from us, sell to us, live near our plants, supply our capital and depend on the wealth we generate.”

Sir Rowland Wright, Chairman of ICI.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ELECTRONICS

Study may avoid big bang

BEATING three large Japanese electronics groups to the punch, a comparatively small U.S. electronics company has built and supplied a complex electronic control system for the supervision of particularly important testing equipment intimately linked with the Japanese nuclear energy programme.

TCS of Worthing, member of the Eurotherm International group, built the control and monitoring rigs to the order of the Japanese Atomic Energy Research Institute at Tokai-Mura, not far from Tokyo.

They are intended to help the organisation to make a study of the behaviour of the "skin" of zirconium metal which is used to encapsulate the uranium oxide fuel used in many of the country's water-cooled reactors.

The furnace of a reactor is made up of bundles of fuel rods

around which the water flows

and there has been a great deal of concern, particularly in Germany and Japan, as to what might happen in such a radioactive furnace should the coolant suddenly be lost for one reason or another.

It has been claimed that emergency cooling systems would cope with any such event. But the Japanese nuclear authorities are not prepared to accept such claims without a detailed investigation. The study of the behaviour of zirconium metal at high temperatures is part of their attitude.

The experiment is built around an array of zirconium tubes containing heaters to simulate the uranium and pressurised with helium. Power to the heaters is computer-controlled and as the heating is cycled, readings from 80 temperature

points and 49 pressure points

within the simulated furnace are sent every two seconds. Characteristics of zirconium change very quickly as the temperature approaches the melting point of this refractory metal.

Therefore, the TCS equipment has had to be built to respond in a flash to any sudden jump in a reading. When this occurs, the controller will alter the scanning pattern to range closely around the "fault".

The contract for this complex unit took some two years of negotiations to secure and brought in £100,000 and a great deal of prestige for the small British company which indicates that some 50 engineers and technicians devoted about 7,500 man-hours of design, development and construction work to the array.

TCS at Broadwater, Worthing, Sussex BN14 8NL 0903 31661.

More from Orme Road, Worthing, Sussex BN11 4IZ 0903 204666.

No-break hybrid supply

screen printed in the required patterns on to plain glass sheets which are then heated in a furnace.

During firing the organic paste

completely decomposes to leave

a thin metal oxide film bonded

to the glass. In this way, the

conducting film is deposited,

formed and patterned in two

simple operations. Ordinary

window glass can be used as the

substrate and high optical trans-

mission is obtained. Sheet

resistivity is normally around

800 ohms/square but higher con-

ductivities can be obtained by

modified processing.

ERA claims that the technique

offers display device manufac-

turers substantial savings com-

pared with available alternatives,

together with the ability to cre-

ate glass in-house. More from Elec-

tronics Products Division of ERA

Patents, Cleeve Road, Leather-

head (03723 74151).

TAKING advantage of the current

difficulties of some importers,

notably the Japanese, a

Sussex company has introduced

a compact petrol generator at

£108.

Using a small two-stroke motor

the company, Scorpio Electric

has added a magnet type of

generator in a vertical shaft ar-

rangement that calls for no bear-

ings on the generator itself and

very little maintenance of any

kind.

Overall dimensions are 13 x

10 x 13 inches and the weight

is only 20 lbs. Quiet opera-

tion is obtained from a heavy

duty silencer.

The "Sussex Elf" is capable

of producing six amps at 45 volts

and, for battery charging pur-

poses the engine speed is man-

ually adjusted to produce the re-

quired charging current. The

unit has no switches and is

short-circuit proof.

It also has the necessary fit-

tings to enable it to be used as

a portable/emergency floodlight-

ing unit with twin 55W lamps, or

as a yellow/blue flashing beacon.

More from Orme Road, Worthing,

Sussex BN11 4IZ 0903 204666.

TCS at Broadwater, Worthing,

Sussex BN14 8NL 0903 31661.

More from Orme Road, Worthing,

Sussex BN11 4IZ 0903 204666.

TCS at Broadwater, Worthing,

Sussex BN14 8NL 0903 31661.

More from Orme Road, Worthing,

Sussex BN11 4IZ 0903 204666.

TCS at Broadwater, Worthing,

Sussex BN14 8NL 0903 31661.

PROCESSING

Nibbled asbestos is dustless

CUTTING ASBESTOS insulating

board with high speed saws or

discs always produces dangerous

levels of asbestos dust. Now a

method of cutting the board

has been developed which does

not produce dust, and complies

with the Asbestos Regulations

1989 requiring a dust level of

not more than 2 fibres/millilitre

in the atmosphere breathed by

the operator.

Called the Nibblertine, there

are two models, one using a

three-phase supply for factories,

and the other single phase 110V

for use on building sites. The

action is described as a cross

between nibbling and guillotining.

The shearing action pro-

duces solid strips of waste, in-

stead of fine dust.

Cutting speeds are said to be

comparable with other hand-fed

machines and can reach 66

feet/minute. A specially con-

toured blade presses out pellets

3/16th inch wide by about four

inches long, which are collected

in plastic disposable bags under

the machine bed.

When cutting soft insulation

boards a small localised extrac-

tion unit is used to collect the

waste particles, but with the

sealed type of asbestos boards

and with fully and semi-

compressed boards up to 1 inch

thick, the maker says no extrac-

tion unit is needed. Even in

the worst conditions the machine

is said to produce no more than

1.5 fibres/ml, and the figure is

normally much lower, depending

on the material and operating

speed.

More details from Nibblertine,

Lancaster Road, Wembley, Middx,

HA9 2BJ (01-903 8611).

• WOODWORKING

Timber cut

with

least waste

AFTER lengthy and successful

field trials in the U.K. and over-

seas, a Leicester machine tool

builder is backing its advanced

computerised optimising cross

cut timber saw with a major ex-

port drive. Sweden is among

the first customers.

Timber reaches joineries in

random lengths and conventional

sawing is an experienced saw

operator decides what lengths a

piece should be cut into to min-

imise wastage. While pre-sorting

helps, it introduces another pro-

cess, and even with the most ex-

perienced operator a manu-

facturer is apt to end up with 5 per

cent, or more of waste.

Some waste can be used by

putting it through a finger joint-

ing machine to join pieces into

saleable lengths. While these

are no doubt to BS1 specifica-

tions, they may not be acceptable

to customers for technical or

aesthetic reasons—and it again

introduces an extra process.

Indeed, it would prove impractic-

able to provide sufficient finger

jointing capacity to deal with all

the wastage from a busy joinery.

The TT 14 is programmed to

minimise this waste far faster

and more effectively than is

humanly possible. Reductions

from 8.8 per cent to 3 per cent

are reported. Photo-electric

cells at set intervals along a

gravity roller conveyor trigger

the computer programme which

turns tells the saw the

optimum lengths into which to

cut the piece in accordance with

the overall programme.

The machine is made by

Watkin, Green Lane Works,

Leicester LE5 4PF. 0533-76811.

MATERIALS

Use of film extended

PRECISION TUBING of any

length and any diameter, from

5 mm, upwards, made from

Teflon FEP and PFA, is the

latest addition to the range of

fluorocarbon products and ser-

vices available from Hocol.

The U.K. has always used

straight-side rims, where the

tyre is seated at the base of a

channel. Both designs are sat-

isfactory if the correct tyre is

used. If the wrong tyre is fitted

the problem has been pointed

out by the British Standards

Institution, which is preparing a

standard for bicycle safety. BS1

advises cyclists to check whether

their cycles have hooked tread

patterns, and to use "BS" (not

always present) tyres. The

cycles are usually of the folding

type, and the tyres are marked

"20 x 1.75"—British tyres

are marked "20 x 1.1", although

nominal of the same size, are

for straight-side rims and will

not be satisfactory.

• AUTOMATION

Solid state

but looks

like relays

INDUSTRIAL controllers have

been introduced by Cutler Ham-

mer Europe which, although solid

state in operation, can be pro-

grammed directly to provide step

sequencing and skip functions in

addition to relay logic, timing,

counting and arithmetic

operations.

They consist of a central pro-

cessor, input and output units,

and power supplies. Either a

display-based memory loader/

monitor or a simpler push-

button device is used for pro-

gramming, monitoring, and fault

location.

The display version can show

in real-time two complete lines

of relay logic simultaneously in

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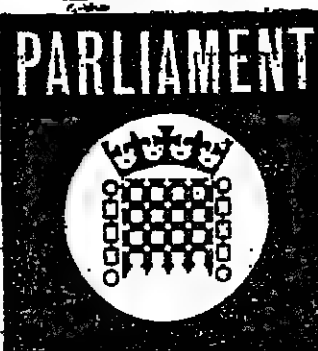
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of

Prior launches his own plan for worker participation

BY JOHN ELLIOTT, MANAGEMENT EDITOR

Contact your travel agent or National Airlines 01-855-237-81 for details. London W1V 9HE. National Airlines Inc. is incorporated in the State of Florida, U.S.A.



Civil Service pensions protest

BY JOHN HUNT

A PROTEST was made in the Commons yesterday by Mr. Tim Renton (C., Mid-Sussex) that the inflation-proof pension of civil servants will continue to rise by 16 to 20 per cent, while average pay in the private sector will probably go up only by 3 per cent.

He found this disturbing, and suggested to Mr. Charles Morris, Minister of State for the Civil Service, that a limit must be placed on the annual rise intended for workers in the public sector.

He pointed out that companies in the private sector could not possibly match these increases.

Mr. Renton had asked whether the Minister planned to reactivate the Civil Service Pay Research Unit, the fact-finding organisation which produced comparisons on which Civil Service pay was based. This work has been in abeyance over the past two years while the Government's pay policies have operated.

Mr. Morris told him that the unit, now with a substantially reduced complement, was engaged in certain duties of a care and maintenance nature. There were no plans to reactivate the work the unit undertook before its suspension. This would depend on the development of national pay policy.

Complaints total

MORE THAN 18,000 complaints were made against the police in England and Wales last year, Dr. Shirley Summerskill, Home Office Under Secretary, said in a Commons written reply yesterday. The complaints led to 247 disciplinary charges and 138 criminal charges, she said.

Left urged to back surcharge Bill

Tories would make savage spending cuts—Sheldon

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

MORE THAN one Budget would be required to bring about Britain's economic recovery, Mr. Robert Sheldon, Financial Secretary, stressed in the Commons last night.

"We believe the reduction in the public spending borrowing requirements will have to be achieved over a period by a combination of public expenditure and tax changes," said Mr. Sheldon, arguing the need for the controversial Bill to increase employers' National Insurance contributions.

The Bill would raise £950m. in revenue in the next financial year and reduce PSBR by £700m. on Government calculations.

But the Financial Secretary, evidently also looking ahead to the statement which it is anticipated will be made by the Chancellor later this month, told MPs: "Structural change in the economy won't be the result of one Budget or one package, but a succession of changes at different times."

The National Insurance Surcharge Bill was an important tax element in this process. But with some Labour backbenchers less than enthusiastic over the Bill, Mr. Sheldon warned them that a Tory administration would seek to meet the country's economic difficulties with massive reductions in public expenditure.

"So we must ensure that we don't allow the Tory Party to conduct their savage experiments on the body of British industry," he told Left-wingers who feared the surcharge on employers would add to the unemployed totals.

Collect

From the Opposition front bench, Mr. John Nott deplored the Bill as a measure which would fall almost wholly on the private sector—the sector of the economy, which was already bearing intolerable strains. The Tories, he said frankly, would find the money required to do public spending generally. Indeed, if the Cabinet had been willing to take £2bn. from public expenditure cuts in July, it was more than possible that the collapse of sterling could have been averted.

The surcharge Bill would be more damaging to jobs and to investment than if the equivalent amount had been raised by means of VAT increases. But Mr. Sheldon, anticipating these challenges to the Bill, said it would not hit investment. Over a period, the increase would be passed on to the public as an



Mr. Robert Sheldon

allowable cost under the Price Code. To that extent, it would not affect profits.

Mr. Sheldon emphasised that the effects of the surcharge—unlike the consequences of an increase in VAT—would be spread "thinly" over the economy.

Although the tax was being collected through the National Insurance machinery, it was not part of the National Insurance system. It would be extremely cheap to collect, with no administrative burden on employers and no new civil servants.

The change takes effect from next April. No contribution is levied on earnings below £13 a week, and the surcharge does not affect employees' contributions.

The Minister said the need to reduce the PSBR was to enable the Government, without increased inflation or intolerably high interest rates, to provide for the borrowing needs of the public sector and industry.

This was central to the Government's economic policy and if it

failed, the prospects for the economy would be "vastly poorer."

There was no denying that the surcharge, like other taxes, would cause demand in the economy to fall, and this would have some effect on employment, the Financial Secretary acknowledged. "But I emphasise that the surcharge is not a tax on employment as such."

He estimated that by the fourth quarter, the adverse effects on employment might be somewhere about 10,000.

This could be compared with the estimated consequences that would be incurred if the standard rate of VAT were increased to 11 per cent—another way of reducing the PSBR. The VAT method would increase unemployment by 50,000 in the same period.

Not only that, but the VAT change would raise the retail price index by 1.8 per cent, whereas the surcharge proposed under the Bill would increase the index by only 0.9 per cent.

Mr. Sheldon said that other alternatives to the present Bill included a very large increase in excise duties, or higher corporation tax. But company profits had already been depressed by

a sharp recession or higher income tax.

There remained the possibility of raising income tax still further. But the Minister did not think that anyone would prefer such a method to the present Bill.

For the Opposition, Mr. Nott doubted whether the Chancellor was wise to bounce the measure through the Cabinet. When this 23 per cent, increase in the tax on jobs took effect there would be more than 1.5m. unemployed with the trend rising.

The tax went entirely contrary to the Government's aim to boost manufacturing industry. It would be very difficult for businessmen to pass the tax through into prices. It would have to come out of profit margins which would have an effect on jobs and investment.

Mr. Jim Sillars (Scott. Lab. South Ayrshire) warned that he would not support the Government. Its economic policy was moving towards Conservatism and away from Socialism.

He described the £1bn. tax as pretty enormous deflation. It had to be considered in the context of what we had already had and what was probably to come before Christmas.

Cost to engineering

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

Companies will have to find an extra £1bn. if the National Insurance Surcharge Bill proposals are implemented, claims the Engineering Employers' Federation in a letter sent to the Prime Minister last night.

"We calculate that for the engineering industry the cost will be equivalent to a 20 per cent. increase in corporation tax," maintained Mr. Anthony Fenderson, director general of the EEF.

He warned that "the enact-

ment of this Bill will add seriously to the industry's financing problems, and will worsen the unemployment level and will hamper improvements in productivity."

The EEF has urged Mr. Callaghan to allow further time for "constructive representations to be made and considered" because the proposed Parliamentary timetable gives a "totally inadequate period for industry to prepare and present its case."

Lord Advocate studying SUITS report

FINANCIAL TIMES REPORTER

IN A WRITTEN question, Mr. Dennis Canavan (Lab. Stirling-shire W.) asked the Lord Advocate if, in view of the

Exchange report that there was prima facie evidence of breaches of sections 27 and 33 of the 1967 Companies Act, by Sir Hugh Fraser's company, Scottish and Universal Investments, he would prosecute Sir Hugh and Mr. Nicholas Redmayne for such breaches.

Mr. Ronald King Murray-Lord Advocate, replied "an enquiry into the report which has now been submitted to me, I cannot at this stage state whether or not there will be any prosecution."

In reply to other questions, Mr. Stanley Clinton Davis, Under Secretary for Trade, said this his department was consulting the Lord Advocate.

Mr. Davis stated: "I am considering the Stock Exchange report, together with other information available to my department. The company is registered in Edinburgh and, accordingly, I am consulting the Lord Advocate."

Margaret Reid writes: The SUITS Board is meeting this week to consider a letter from a committee of institutional investors seeking reasons for Sir Hugh's continuance in office as chairman and a director. The letter makes the same inquiry about the role of Mr. Nicholas Redmayne and Mr. Angus

Grossart as directors. Mr. Grossart resigned from the Board late last week.

The Stock Exchange report made extensive criticisms of Sir Hugh and Mr. Redmayne while clearing them of using inside information in share dealings. The report was sent to the Trade Department because the Exchange's committee thought shareholders might not have been given all the information they could reasonably have expected. This is a situation which could prompt an inquiry under Section 166(b)(1) of the 1948 Companies Act.

The report also noted prima facie evidence of breaches of Sections 27 and 33 of the 1967 Act.

Sir Hugh has threatened to sell his family's 35 per cent stake in SUITS if he is ousted as chairman. He has been reported as saying that he is seeing two people this week about a possible purchase of the shares.

Mr. Lawrence Banks, chairman of the institutional investors committee, said: "If Sir Hugh resigns as chairman and director, there is no reason why the Fraser family should not be represented on the Board."

Morning Star eligible for State advertising

THE COMMUNIST Morning Star is now equal with all other national daily newspapers as a

possible vehicle for Government advertising, Mr. William Price, Privy Council Parliamentary Secretary, said in the Commons yesterday.

Mr. Price said that the Morning Star had not in the past been considered because it did not produce independently-audited circulation figures.

"It will now do so and will in future be considered in the same way and on the same basis as every other national newspaper."

Mr. Peter Blaker (C. Blackpool S.) said it was "curious" that more than one-third of the Morning Star's circulation was abroad in a "form of concealed subsidy for the Communist Party of Great Britain."

Mr. Price replied that it was not the only paper sold abroad. The Tories were really suggesting that Government advertising should be withheld from papers whose policies they disliked.

"If this Government put that into practice, there would be some suicidal management in Fleet Street tonight, led by the Sun, Express, Mail, Telegraph and so on," he said to Labour laughter.

Mr. Peter Tapsell (C. Horn-castle) asked if the Government would advertise in the National Front, produced a paper with audited figures.

Labour MPs roared with laughter when Mr. Price replied: "The Government advertises in the Daily Telegraph. There is no reason why any morning newspaper which supplies the cost in the same period figures should not be considered."

Mr. Michael Foot, Lord President of the Council, said in a Commons written reply.

THE COST of the House of Commons telephone service in 1976-77 is estimated at £580,000. Mr. Michael Foot, Lord President of the Council, said in a Commons written reply.

Welsh devolution 'an extravaganza'—MP

BY JOHN HUNT

THERE WERE ample signs of a backlash against the Government's devolution proposals yesterday when Ministers responsible for getting them on to the Statute Book answered questions in the Commons.

Mr. John Smith, Minister of State in the Lord President's Office, told MPs that the consultative document on English devolution will be published on Thursday, enabling it to be discussed in next week's debate on the devolution Bill.

According to Mr. John Ellis (Lab. Brigg and Southorpe) the

Government was getting into "the devil of a mess." One of the manifestations of nationalism was that people were being overwhelmed by Government of all shapes and sizes.

Mr. Leo Abse (Lab., Ponty-pridd) maintained that the people of Wales wanted nothing to do with the Bill at all. If they were really to be allowed to express their views, the Government should allow a free vote on the Bill in the Commons. MPs should be permitted to decide whether the Bill should include a clause on a referendum.

In questions to the Secretary Mr. Abse claimed the Government was embarking on an extravaganza which was repellent to most people in Wales.

He argued that the £2.5m. Assembly would cost £2.5m. a year. He wanted to know if the Government could expect local authorities in Wales to reduce expenditure while employing on such a course.

Mr. Dennis Canavan (Lab. West Stirlingshire) said the Bill should deny their party a fine whip and vote for the states of their leader, Mrs. Thatcher, "that champion individualism the iron lady with the weak head."

Estimates rise by £1.8bn.

By Rupert Cornwell, Lobby Staff

THE GOVERNMENT yesterday published supplementary estimates of an extra £1.8bn. of public expenditure in the current financial year, most of which is due to inflation since the original spending estimates given at last spring's budget.

The latest estimates bring the total so far to £37.3bn., a £3.4bn. above the total of supplementary estimates issued in the financial statement and Budget report. However, because of savings, actual spending usually falls below the total presented for the year.

Of the latest batch supplementary estimates, £1.3bn. accounted for by pay and prices since the Budget. Further £108m. reflects higher transfers inside the Government which do not add to overall public spending but which are authorised by Parliament.

The remaining £190m. involves volume increases in expenditure.



Cambridge by-election victor Mr. Robert Rhodes James arrived to take his seat at the Commons yesterday. He was given a loud Conservative welcome.

Written Answers

ENERGY

Mr. Kenneth Warren (Con. Hastings): What is the average foreign exchange content by value in a gallon of motor vehicle petrol compared with some time before 1973 for which information is available.

Dr. J. Dickson Mason, Minister of State, Most of the motor spirit consumed in the U.K. is one of many products derived from crude oil refined in this country and it is not meaningful to calculate the foreign exchange cost separately for each refined product. Some motor spirit is imported directly. In 1972 the average of unit value was 53 pence a gallon. In October 1976 this had risen to 80.7 pence a gallon.

Mr. Geoffrey Dodsworth (Con. Hertfordshire S.W.): What security checks are carried out on employees at nuclear establishments before they are employed and from day to day?

Mr. Alex Eadie, Under-Secretary, it is the general practice in nuclear establishments to make pre-employment checks to see whether anything is on record against a prospective employee which might affect his suitability for employment. In the case of the small proportion of employees who have access to sensitive information more extensive inquiries are made: these are subsequently reviewed from time to time.

Mr. Geoffrey Dodsworth are there plans to provide further funds for British Nuclear Fuels.

Mr. A. Wedgwood Benn, Secretary of State, Financial support for the centrifuge project will continue into the next financial year, and the company will continue to receive Regional Development Grants for which it is eligible. I have indicated the Government's intention to take powers to guarantee the company's borrowing from the private sector, but the Government has no plans at present to provide additional funds itself.

Mr. James Sillars (Scott. Lab. South Ayrshire): What representations have been received from the National Union of Mineworkers for Government support for new sinkings in the Ayrshire coalfield.

Mr. Alex Eadie, The NUM has impressed upon me its concern about outlets for Ayrshire coal and its strong interest in new sinkings in Scotland in general.

CIVIL SERVICE

Mr. George Cunningham (Lab. Islington S. and Finsbury): What would be the saving to public expenditure if the index linking of public service pensions had been subject to a limit equivalent to the rise in incomes permitted by the pay policy for the year August 1976 to July 1977? What is the estimate of tax effect on this saving?

Mr. Charles Morris, Minister of State, I regret that exact figures for all the public services are not available. However, the information for the Civil Service is as follows: The cost of increasing Civil Service pensions on December 1, by 13.5 per cent, is estimated at £31m. for a full year. If the present pay policy, including the £2.50 minimum, were to be strictly applied to Civil Service pension increases, the cost in the same period would be £39m. Thus there would be no saving to public funds, but an extra cost of £8m. This is because a 13.5 per cent increase will mean less than £2.50 for some 220,000 of the 283,000 in receipt of Civil Service pensions. It is reasonable to assume that the rest of the public services would follow a similar pattern. As there would

be no saving, there would be no tax offset.

PRICES

Mr. Giles Shaw (Con. Pudsey): How many consumer protection enforcement officers are currently employed by the department?

Mr. Robert Mactennan, Under-Secretary, None.

Mr. Giles Shaw: What is the cost to public funds of consumer protection enforcement officers? Mr. Mactennan: It is estimated that the cost of local authorities' consumer protection enforcement work in England and Wales in 1976-77 will be approximately £18m.

Mr. Giles Shaw: What was the total number of prosecutions as a result of the work of consumer protection enforcement officers during 1976? How many of these prosecutions were successful?

Mr. Mactennan: Comparable information is not collected on a national basis. I understand that in England and Wales in the year ended March 31, 1976, local weights and measures authorities in the shire and metropolitan counties took 6,262 prosecutions, most of which were successful.

TRADE

Mr. Douglas Crawford (Scott. Nat. Perth and East Perthshire): What the value of cross-border trade between Scotland and England be researched?

Mr. Michael Mactennan, Under-Secretary, No. Worthwhile estimates would entail massive commercial and official costs which could not be justified.

Mr. Teddy Taylor (Con. Glasgow, Cathcart): What has been the total deficit in trade with the EEC and the rest of the world, respectively, since the U.K. became a member of the EEC?

Mr. Mactennan: Estimates of the U.K.'s visible trade deficit by area, on a balance of payments basis, are only available up to the second quarter of this year. This year are estimated on the basis of the 1976-77 presentation at about £1.5bn. The U.K. visible trade deficit with the EEC and the rest of the world in 1973, 1974, 1975 and 1976 was £1.5bn., £1.5bn., £1.5bn. and £1.5bn. respectively.

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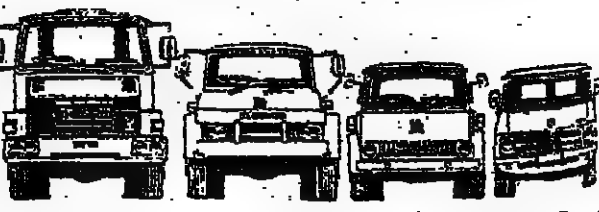
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The Management Page

EDITED BY JOHN ELLIOTT

Ford Motor has made a success of international co-operation by bringing together experts from its world-wide divisions to create its new factory in Spain. Terry Dodsworth reports

The thousand-day Fiesta

EIGHT YEARS ago, when Ford Europe was formed as an administrative umbrella to co-ordinate the activities of the British and German companies, there were many sceptics both inside and outside the organisation who believed that the idea could never work. The critics argued that the new structure was too loose and would provoke too many strains between the constituent national companies, and, indeed, several senior managers voted with their feet and left.

But in the last three years, a gentle agrarian landscape of orange groves and olive trees just south of Valencia in Spain, Ford has made the dream of co-operation work. Here, at Almusafes, on rich agricultural soil first drained by the Arabs, mixed teams of German, British and American engineers have built a new factory to make a new car with a totally green workforce to a time scale which no one believed possible.

The car which will come off the assembly lines at Almusafes is the Fiesta, a vehicle in which Ford has asked well over £800m. along with the ambition of becoming one of the foremost—if not the leading—car manufacturers in Europe. The Fiesta presented a peculiar challenge to the Ford of Europe system. It is by far the most important car the group has launched since the organisation was created. The Almusafes project exposed it to two large and, for Ford, uncharacteristic gambles: whether or not the fragile peace of post-Franco Spain would hold together to justify the investment, and whether Ford could really produce and sell the planned 280,000 cars on time.

Hanns Brand, the director of the Almusafes plant, believes that the project was helped by being sited on neutral ground and away from the British and German companies. At any rate, he claims that his mixed team has worked together very smoothly. "On this project, Ford of Europe developed a real identity of its own," he says. "I have been on development plans all my life, but never before have I experienced one with so much help and assistance from all sides."

Brand, a stocky, ebullient manufacturing specialist, who was one of the key figures in the establishment of Ford's last new assembly plant at Saarlouis in Germany six years ago, and was restrained from imposing his man mainly responsible for getting Almusafes off the ground. But as with all big Ford projects, a web of relationships and responsibilities stretched out from him which brought the rest of the Ford organisation into play. Ford relies essentially on management in depth, each man being backed by another, and each strategic decision being confirmed by a committee.

At the centre, helping Brand, are some 280 engineering, manufacturing and supply experts seconded from the rest of Ford, a vivid reminder of the resources the company can call on without unduly straining its normal trading activities.

The work was co-ordinated through the German Ford of Europe headquarters in Cologne, which is responsible for the plant's manufacturing activity.

But in practice the mechanisms of control and organisation were far more complex. John McDougall, an American who has now become chairman of Ford of Europe, spent an enormous amount of time on the project as manufacturing director of the new plant till into his bailiwick.

And Bill Bourke, another American of legendary energy, who has now relinquished the



Hanns Brand, 51, manufacturing director at Almusafes.

chairmanship of Ford of Europe to take on the group's North American activities, was a constant visitor.

The use of experienced, reliable on well-established systems, and the avoidance of risk are all characteristic of the Ford management system. In Spain, when it came down to the actual business of constructing the plant, all these principles were brought into play. Manufacturing specialists were poured into the country from the rest of the Ford empire, creating a temporary housing problem. Ford's private fleet of aircraft set in motion what was to become a virtual shuttle service between Stuttgart, airport, Cologne, and Valencia. Nothing that could reasonably be tackled by rational analysis was left to chance.

This approach was particularly evident in the way Ford established its working relationship with the Spanish Government in an extraordinary deal which became known as the "Ford Decree". In effect, this deal altered the whole position of the motor car in the economy of Spain.

Previously, car manufacturers had to use 90 per cent. local new assembly plant at Saarlouis in Germany six years ago, and were restrained from imposing their man mainly responsible for getting Almusafes off the ground. But as with all big Ford projects, a web of relationships and responsibilities stretched out from him which brought the rest of the Ford organisation into play. Ford relies essentially on management in depth, each man being backed by another, and each strategic decision being confirmed by a committee.

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similar fashion somewhere else inside Ford.

This is not to say that Ford turned its back on developments going on elsewhere in the car industry. McDougall and his team of manufacturing specialists visited Sweden to look at group working methods in factories, and Japan to see the latest in robot welding. But in the end it has played safe with conventional systems for two reasons.

First, Ford is by no means sure about the new methods. On group technology, for instance, Brand believes that much more work must be done before it becomes generally acceptable; and he thinks that robot welding can be difficult to get right. "A robot never comes late to work in the morning, never quits early and never takes time off. But he gets difficult at times. If you buy a sophisticated robot, these days you need doctors to keep him in shape," says Brand. Quite apart from the technical arguments, however, Ford has a second reason for choosing conventional systems. At Almusafes it is faced with a long process of growing its own skilled labour from scratch; and it is easier to trust in well-tried methods in this situation than to experiment.

Automation

On the other hand, Ford has opted for the utmost automation in areas where the systems are proved: for example, in the engine plant, on work in which machine tools have reached a sophisticated and sound standard. Ford has installed one of the most automated lines in the world, capable of machining well over 400,000 engines a year with very little human intervention.

Because conventional factory methods were being used, key early recruits in the Almusafes workforce could be trained on similar production lines at the Ford factories in Britain and Germany. These skills were then supplemented in two ways. First, by attracting a small number of emigré Spaniards back from the car production lines of northern Europe; and second, by using the experience of Fiesta production in Germany to help in Spain. The car was launched first at Saarlouis, where most of the initial bugs were taken out. When it came to Almusafes' turn in October, the senior members of the German launch team came to help. Even at this early stage, Ford believes that it has had a good return on its investment in this largely untapped workforce.

Good productivity is more essential than it might appear, because Spain is rapidly losing the benefit to Ford of low wage rates which was one of the reasons for developing there. Workers at Almusafes are paid an average of Pts320,000 a year (£2,380), and this is expected to go up by 20 per cent. in the next year.

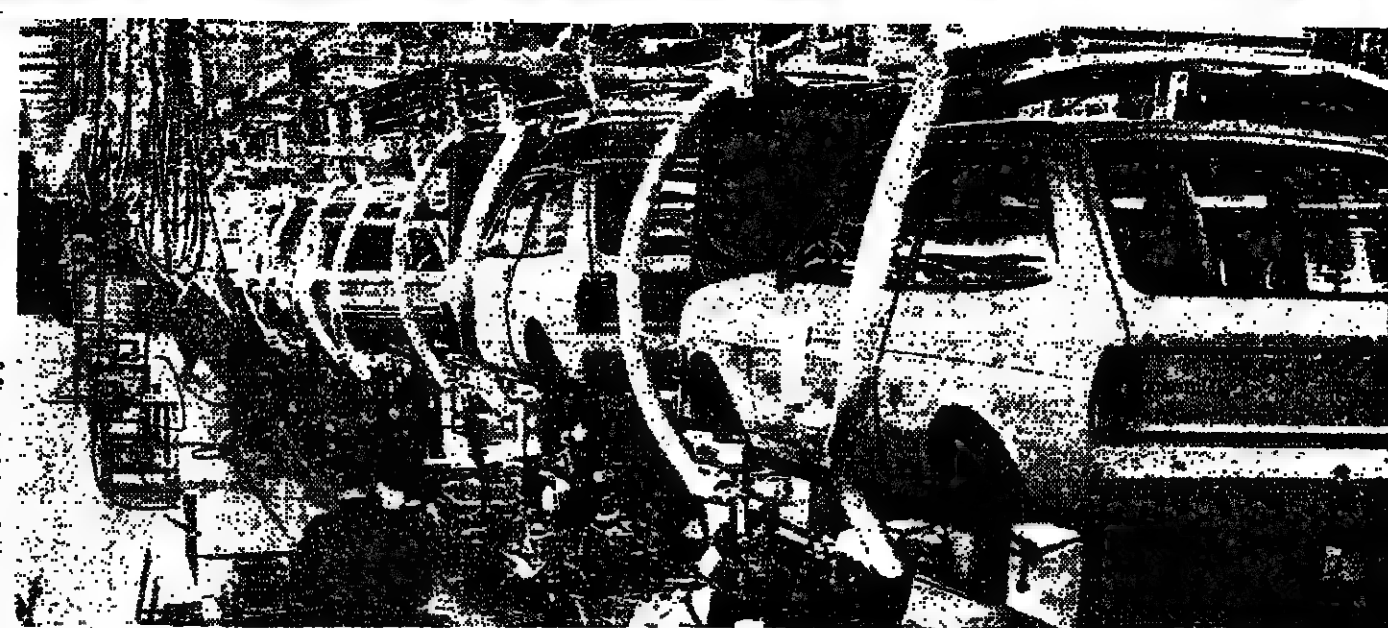
It is also clear that, if Ford achieves its objectives, it will have a highly productive plant at Almusafes. The idea is to build up to a total workforce of about 9,000 men (1,800 in the engine plant), producing 280,000 cars and 420,000 engines; and a ratio of 39 cars per man per year compares favourably with

anything else in Ford of Europe, and anything that the Japanese can do.

Throughout the project Ford has hit snags. At the moment, for example, it is facing component shortages as it tries to gear up production, and is engaged in a battle with local land interests about the disposal of its waste water (Brand is breeding fish and frogs in the emergency waste tanks to show that the water is pure); and over the three years it has had to mesh together a complicated patchwork of installations which were so tightly scheduled that the roofs and floors of the buildings went up piecemeal, parts being filled in as needed in order to accommodate the latest machine to arrive.

But an expansion of this order will clearly make a major impact on Spain. If it is a success, it will bring in substantial overseas earnings — Ford claims that it will produce 20bn. pesetas (about £180m.) a year net to the Spanish balance of payments, after imports and dividend remittances — and produce a competitive element in the local scene which will prepare the way for Spain's proposed entry to the Common Market.

Already the local companies know what they are facing. Almusafes was finished within the 1,000 days that were set at the beginning of the project and which no-one believed to be possible. "We have been on budget, on time and on our quality targets," says Brand. "None of the parameters that count on a thing like this have been missed."



Fiestas going down the assembly line at Almusafes in Spain. The overhead conveyors are typical of Ford plants throughout Europe.

Diary of the product development

Let's call it Fiesta — The autobiography of Ford's Project Robert, by Edouard Seidler, Patrick Stephens Ltd., £4.95

FORD OF EUROPE is at present going through a period of intense activity which promises to make it the strongest all-round force in the European motor industry. We are in one of those spells in which companies spawn ideas, and creative executives are carried along on a high wave of morale which helps overcome the problems and errors which might be critical for other organisations.

To write a book from inside a company in these circumstances presents a rare opportunity to the industrial journalist, and Edouard Seidler, in "Let's Call It Fiesta," has obliged with 240 pages that read as quickly as a thriller. The book is based on a simple, but original, idea: to trace the development of the Fiesta, Ford's new small car, from conception to launch. Seidler's background makes him

the ideal candidate for the subject. Editor of L'Equipe, the French sporting and motoring journal, he is a graduate in business studies, and has established a reputation as the leading motor industry journalist in Europe, as well as being an accomplished sports writer.

"Let's Call It Fiesta" is written with all the dash expected of someone accustomed to writing for the sports pages. This is an effective technique for Seidler's purpose: to produce a book in which the characters are presented boldly, and the issues facing the company dramatically underlined.

A project like the Fiesta, in which an enormous amount of money is being invested at considerable risk, exposes executives to intense pressure. Seidler shows how they reacted, and the extraordinarily complex Ford of Europe management system was brought into play, and how the system was bent at times for a particular purpose.

He also makes it clear that Ford's Detroit headquarters played a large part in the decision-making process on the Fiesta programme. Indeed, the Detroit Board almost threw out the project at one stage, and kept a close monitoring eye on it throughout. It is impossible to read the book without being aware of the tremendous authority Henry Ford II wields in the organisation. It was he who ultimately steamrollered the Fiesta idea through the Board.

Of course, no motor company would willingly give details of its costings, of its analysis of comparative labour rates, of its estimate of political and social movements in particular countries, or its transfer pricing methods, and then allow these to be written up. But Seidler is irritatingly discreet on these matters, and one knows that he knows many of the answers because he was privy to a lot of secret material.

That apart, the book still emerges as a cut above most things that are written about the motor industry. Most people involved in the industry would enjoy it.

Terry Dodsworth

of the more complicated facts in the pursuit of dramatic presentation. The reader is left with a vivid impression of Ford; but none of the company's competitors will be much wiser about the financial and technical grounds for the Fiesta investment.

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Terry Dodsworth

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Business books list

Taxation in the Channel Islands and Isle of Man 1976, by Leslie J. P. Livens. Tolly. £2.25. This annual summary of taxation in these tax havens has been updated to include the provisions of all the relevant 1976 Finance Acts.

Business Information Sources, by Lorna Dandella. Baker Library, Harvard Business School. This annotated bibliography aims to be a comprehensive reference work for corporate executives and research staff all over the world.

Development Land Tax, by Robert W. Mass. Tolly. £4.25. An analysis of the tax with worked examples of the point of law, and the 1976 Act's inter-relationship with the Community Land Act is also fully explained.

Income Tax, by Henry Toch. Macdonald and Evans. £1.50. The ninth edition of this book, which is one of the M. and E. Handbook series, and which includes corporation tax and capital gains tax.

Computer, by the Tolly, by H. Donaldson, W. G. R. Stevens and M. I. H. Becker. George Allen and Unwin. £7.50. This book assumes no prior technical knowledge and is designed to bring a complex subject into a practical perspective for the practising manager.

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TUESDAY, DECEMBER 7, 1976

Centre holds in Japan

JAPAN'S Liberal Democratic Party—the alliance of wealthy politicians, business and bureaucracy that has ruled the country for 21 years—has now lost its single-handed control of the lower house of the Diet even if it scrapes together a majority of 249 seats.

The result of Sunday's poll is a far more damaging blow to its prestige than the most pessimistic of the Party elders predicted at the outset of the campaign. But it does not signal the break-up of Japan's post-war pattern of politics. The LDP has been steadily losing popularity as its rural supporters have shifted to the towns and changed their political allegiance. The party's setback this time has been sharper, both because voters were demonstrating their disgust at the corruption of politics that surfaced with the Lockheed scandal and because they were fighting under a Prime Minister who is opposed by two-thirds of his own party.

Bargaining

But the elections were also a rebuff for the LDP's most outspoken opponents, the Communists, who have lost over half their seats in the lower house. Neither they nor the other Left-wing parties have a hope of putting together an alternative Government. The most striking advances at the polls were made by the middle of the road groups such as the New Liberal Party—a splinter group of the LDP hostile to "money" politics—and the Komei (clean Government) party. Their success can be taken as a gauge of Japan's desire to continue under a conservative leadership but one without the uglier warts of the LDP. In that leadership the LDP—the party associated with postwar prosperity—will have the biggest say. The immediate issue is what shape it will take in the bargaining of the coming weeks.

Under the requirements of the constitution Mr. Miki now has to resign prior to the election of a new Prime Minister by the Diet before the end of the year. His sin in the eyes

of the majority of the party is that he was installed as a caretaker Premier two years ago who has since split the party but has managed to stay in the saddle by the clever tactic of promoting himself as the protagonist of democracy and opponent of corruption. They would like him to bow gracefully from the stage to make way for the former deputy Premier Mr. Fukuda. Even if the end result is Mr. Miki's departure, it is unlikely to be without a fight.

Mr. Miki's strongest card is that he could further weaken the party by carrying off his own supporters into a new political group. Whether he is now allowed to play it and get away with this will depend on the robustness of the opposition to him of the 71-year-old Mr. Fukuda—or possibly some younger man of the LDP's choosing. But whatever the change of personalities at the top, the new Government is broadly going to follow the same domestic and foreign policies as its predecessor. It will be another five to 10 years at least before a social democrat party, as that term is understood in Europe, emerges in Japan.

Negotiations

For the West, the main significance of the election is that for some while it will be dealing with a weakened, if not divided, Japanese Government. That will make it more difficult to negotiate issues of world trade because the Japanese Government will be more prey to the lobbying of local interest groups, be they shipbuilders or the car industry. It will equally mean a Government more reluctant to risk potentially inflationary measures to stimulate the domestic economy—measures which are sought by Japan's trading partners to boost imports into Japan and restrain Japan's export drive.

One of the first tasks before the new Government will be to decide on how fast to press for expansion through tax cuts, a change in the discount rate and greater public expenditure.

Import prices and sterling

THE WHOLESALE price indices for November are good in parts, bad in others. The good derives mainly from the recovery of the exchange rate, which caused the average price of sterling to be much the same in November as in the previous month. Thanks to this, the average price paid by manufacturing industry for raw materials and fuel—which had risen by 31 per cent in September and 41 per cent in November—rose by only 11 per cent. There has been a slight further improvement in the exchange rate since the turn of the month, which will help the December figures, but the prospect for January, with various international price rises—including one for oil—on the way is a good deal more uncertain.

The overall rise of 11 per cent for the cost of industry's raw materials, however, conceals a significant difference between the costs of the food manufacturing industry and of the rest. The rest, with higher world prices for softwood and nickel partly offset by a drop in the price of imported steel, experienced a cost increase of only 1 per cent. The food manufacturing industries, however, had to pay more for a wide range of imported materials—wheat, coffee, cocoa, oils and oilseeds, dried fruit—and their costs rose during the month by 34 per cent. Over the past three months their costs have risen by 11.7 per cent, despite the fact that they are still being heavily subsidised by the non-devaluation of the "green pound."

Inflation

Such a steep rise in costs must sooner or later be, at least in part, reflected in output prices and the cost-of-living index, whatever Mr. Hattersley does to encourage greater price competition, though the average output price of manufactured goods rose slightly less in November than in previous months. The output price of goods other than food rose by

2 per cent in November against 11 per cent in October; and though the month-to-month movement is affected by judgements of the Price Commission (in this case affecting cars), the sharper rise may well be the result of preceding rises in input costs. The year-on-year increase in the output prices of all manufactures has risen again, from 16.8 to 17.1 per cent. The annual rate of increase in the retail price index, therefore, is unlikely to come down much from the 13.14 per cent level for at least some months to come and this, combined with wage restraint and fiscal drag, will mean another reduction in consumer purchasing power over current earnings. The latest figures show that retail sales, in volume terms, fell back in October from the higher level of the third quarter (which was itself below the average for 1973 and 1974): on a three-month comparison, however, all the main categories of shops, except food shops, did slightly better business. Similarly, on a three-month comparison, there has recently been quite a sharp increase in consumer debt, not only to finance houses (mainly for cars) but even more so to retailers.

Food sales

If this trend continues and the consumer debt outstanding continues to rise, the savings ratio may fall from its unusually high level and the traditional argument—that consumers seek to maintain their purchasing power out of past savings—may regain some of its lost validity. But that remains to be seen. There is little reason in the immediate future to expect either a slower rate of inflation or a drop in unemployment. Meanwhile, it is worth noting that the volume index, whatever Mr. Hattersley does to encourage greater price competition, though the average output price of manufactured goods rose slightly less in November than in previous months. The output price of goods other than food rose by

THE JAPANESE ELECTIONS

JAPAN'S NEWSPAPERS today brought out their favourite English word, *shuko* to describe the result of Sunday's general election in which the Liberal Democratic Party suffered what is generally agreed to have been the worst electoral reverse in its history. The stock market echoed the papers with a 54 point fall in its first hour of trading. But by lunchtime the dealers had evidently decided that things were not quite as bad as they looked. The market picked up sharply after its initial fall and by the end of the day was actually some 16 points up on its closing level of the day before the election.

The quixotic behaviour of the stock market and the dramatic newspaper headlines illustrate a common Japanese characteristic. The Japanese are prone to get very agitated indeed about problems which Western countries might accept quite calmly. But then, having got over their initial panic they show remarkable skill at adjusting themselves to new situations.

The reason why Sunday's election results has induced the typical Japanese State of *shuko* or shock is not that the ruling Liberal Democratic Party, a conservative grouping, will henceforth be unable to govern the country. Even with the 249 seats secured by official party candidates in the election the LDP will be easily the biggest group in the lower house of the Diet leading the next largest party, the Japan Socialists, by about 120 seats. By the time some 10 or 12 conservative independents have joined the LDP (as they are confidently expected to do over the next week or so) the party will have at least 260 seats, or four more than a bare numerical majority in the 511-seat house.

In European parliamentary politics this might be considered a perfectly reasonable basis on which to run a Government. In Japan the situation is different for two reasons. First, the process of Government depends heavily on the various committees of the upper and lower Houses of the Diet (parliament). The LDP can only control these committees effectively if it provides the chairman and a majority of ordinary members in each one of them—a requirement which calls for a minimum of 271 seats in the lower house. Second, the election result represents a profound setback for the LDP because it is so different from what the party has been accustomed to up to now.

The LDP was founded 21 years ago as the result of a merger between the two major Japanese conservative parties of the day—the Liberals and the

Democrats. It has won every election since that date. Most people, both inside and outside Japan, had come to assume that the unbroken line of victories would continue.

Winning elections in Japan is partly a matter of calculating how many candidates to put up in each of the multi-member electoral districts into which the country is divided. If a party puts up too many candidates in one constituency it runs the risk of splitting its own vote, whereas putting up too few candidates will have the

effect of over-concentrating the Tanaka's LDP faction in the Tokyo suburb of Hachioji who had been elected three times to the Diet, dropped to fifth place in his four-seat constituency on Sunday. A brand new Liberal Democratic candidate in the same constituency came in first. The pattern was repeated elsewhere with results that promise to do serious damage to the strength of the Tanaka factions within the Liberal Democratic Party.

The second reason for the LDP's failure seems to have been its own disorganisation as symbolised by the protracted and by now thoroughly weary some power struggle between the Prime Minister, Mr. Takeo Miki, and his arch-rival, the former Deputy Prime Minister, Mr. Takeo Fukuda. The third reason was probably the obvious and understandable fact that Japanese voters are not very well off these days and have little immediate reason to be grateful to the Government for the way it has managed the economy. Real wages have been running below the levels of a year ago, even though Japan appears embarrassingly well off when seen from the outside world. The final and perhaps most important reason seems to have been the fact that the Japanese electorate has quite simply begun to tire of the status quo.

The swing against the LDP itself was not the only sign on Sunday which pointed in this direction. The results scored by individual LDP candidates in the election appear to show

that they lack any long-term

The Liberal Democrats' full control of Japanese politics is over

The conservatives get a sharp shock

BY DOUGLAS RAMSEY and CHARLES SMITH in Tokyo

THE FINAL RESULT				
	Seats	Percentage of popular vote	1976	1972
Liberal Democratic Party	249	265	41.79	46.02
Japan Socialist Party	123	112	20.7	21.9
Japan Communist Party	17	39	10.37	10.49
Komeito Party	55	30	10.9	8.46
Democratic Socialist Party	29	19	4.28	4.96
New Liberal Club	17	5	3.71	3.68
Independent	21	4		

The number of seats won increased to 511 for the election of December 3, 1976. In addition to the groups all candidates listed splinter groups, received 0.08 per cent of the vote, compared with 0.27 in 1972, but returned no members.

The swing against the LDP itself was not the only sign on Sunday which pointed in this direction. The results scored by individual LDP candidates in the election appear to show

that they lack any long-term

relatively higher success rate for young and unknown candidates, in contrast with some of the established politicians (including no fewer than three Ministers in the pre-election Cabinet).

The public preference for youth was expressed even more strikingly in the success of the New Liberal Club, a breakaway party which was formed last summer when its leader, 39-year-old Mr. Yohel Kono, defected from the Liberal Democratic Party. Mr. Kono took only five other Diet members with him and his move initially looked one of desperation. By the time Sunday's results were all in the New Liberal Club had picked up 17 seats and established itself as a potential force in Japanese politics.

The one trend which definitely cannot be detected in the results of Sunday's election is a swing to the left. The farthest to the left of the political spectrum, the Japanese Communist Party, did disastrously. It held 39 seats in the old Diet, put up over 100 candidates and got 17 of them elected, giving the once proud Communists exactly the same Diet strength as the previously insignificant New Liberal Club.

The Communist failure has been explained in various ways. The party's attempt to "democratise" itself last summer by removing Marxist terminology from its official platform, on the precedent set by the French and Italian parties, seems to have failed to impress the sceptical Japanese public. In any case the beneficiaries of the discomfort of the LDP were not the parties of the Left, but the somewhat ambivalent centre. This is occupied by the Komei—a Buddhist-oriented party which preaches "clean government" and the Democratic Socialist Party, which is strongly anti-Communist and linked to organised labour.

The Komei and the DSP (the former was 35 years in the new Diet after 1972) may not be able to exercise a direct impact on the policies to be followed by a new Liberal Democratic Government. It is unlikely for example that the LDP will make any acknowledgment of the social welfare programme published two weeks before the election by Komei, and cited as a major factor in its electoral success. However, the Liberal Democrats are likely to have to depend fairly heavily from now on the goodwill of Komei or DSP members in the management of some of the more important committees, as well as on the forbearance of Mr. Kono and his 17 New Liberals. This dependence will give the three small centre parties con-

siderable leverage on the actions of the Government, and may even produce a situation where an unacknowledged partnership exists between the Government and sections of the opposition.

The man who on the surface appears best qualified to run such a partnership from the Government side is Mr. Takeo Miki who has become known for his skill and patience (as well as on occasions his lack of scruple) in striking deals across the central divide between the Liberal Democrats and the "progressive parties." One of the reasons why Mr. Miki originally became Prime Minister two years ago was the fear of party elders in the LDP that if they did not support him for the top job he might actually decamp and form a new alliance with the right wing of the Opposition.

Mr. Miki has never lost his taste for wheeling and dealing with Socialist Diet members, but the chances that he will be able to indulge it now seem rather remote. He is the man who led the Liberal Democrats into what most of Japan regards as the crushing defeat of last Sunday's election, and it looks as if he will be forced to pay for having done so. Mr. Miki's one-time right-hand man in the party, Mr. Yasuhiro Nakasone, stage in the country's political development.



A crowd gathered before the election scoreboard set up by Tokyo newspaper watches the election shock building up.

afternoon that the Minister would have to go. Miki's rivals are hardly likely to disagree, although Mr. Miki himself seems to be biding time before openly re-stating leadership ambitions.

If things go according to the LDP will probably not see the end of the year. It will have to start on the tricky task of managing a Diet in which it no longer has the automatic power to put through legislation on any subject of its choice. A sense, however, the situation confronting the Government the new Diet will be somewhat different. The Liberal Democrats, accustomed to years of Japanese politics, has been worked by convincing and LDP, even at its most powerful, was never able completely to ignore the wishes of the progressive minority in the Diet. It happens from now on it is to be a variation on this but with a vastly greater scope of interaction between Government and opposition. To get through up on the principles of Government, and open working together behind scenes while continuing to each other in public may as if he will be forced to pay for having done so. Mr. Miki's one-time right-hand man in the party, Mr. Yasuhiro Nakasone, stage in the country's political development.

development.

MEN AND MATTERS

Leyland withdraws

British Leyland, caught up in the tricky antagonisms between the Arabs and Israel, has decided after all against rejoining the Anglo-Israel Chamber of Commerce. Two weeks ago, the chamber's president, Sir Marcus Sieff, announced that Leyland had accepted an invitation to rejoin after 18 months' absence.

The company has changed its mind at a time when its links with the Arab world have been growing closer. Earlier this year, Leyland was taken off the building of a Land Rover plant in Egypt has been shelved, though alternative projects there are still being examined. Leyland did operate a joint assembly plant in Israel, but its trade with that country is now restricted to the supply of spare parts.

The return of Leyland to the Anglo-Israel chamber was seen by members there as a great morale booster. Though a chamber spokesman stressed yesterday: "Our rate of enlistment is far higher than that of resignations." Sieff, who as chairman of Marks and Spencer yesterday received the Hambro Award as Businessman of the Year, said the chamber had yet to receive notification from Leyland about the change of mind, so he declined to comment. Other leading members of the chamber made clear, in the words of one of them, that they were "very surprised." Leyland itself declared: "The manner and content of the publicity which drew attention to the matter has caused us to review it. We have spent a great deal of time and effort on normalising our trade relationships with all countries in the Middle East and on reflect-

tion which might lead to any factor which might lead to a disturbance of the business climate which has been established should be avoided."

It is clear that once the Leyland rejoining of the Anglo-Israel group was known, there was a great deal of antagonistic reaction among the company's Arab contacts. Since coming off the boycott list, Leyland International has started establishing a leadership network in the Middle East; at the moment, most of the business with the Arab world mainly involves Leyland's special products side. A plan for the building of a Land Rover plant in Egypt has been shelved, though alternative projects there are still being examined. Leyland did operate a joint assembly plant in Israel, but its trade with that country is now restricted to the supply of spare parts.

The Department of Industry's vexatious problem of finding members to sit on the Boards of State corporations is about to be thrown into stark relief at the Post Office.

In the course of the next 12 months its powers of political patronage will be tested to the limit as all seven full-time members of the Board come to the end of their contracts—or resign prematurely.

Yesterday, the Post Office announced that the Board member for technology, Professor James Merriman, is to retire at the end of the year. In his other capacity as senior director of development, Merriman is being replaced by John Stuart Whyte, 53, who is currently the PO's director of purchasing and supply. Along with Merriman's retirement, two more gaps will open alarmingly on the Board as Alfred Singer, ex-Tesco, who became managing director of Giro and Data Processing, and



Maurice Elderfield, member for finance and corporate planning, resign at the end of the month. Singer will take over as chairman of the Post Office Staff Superannuation Fund, and Elderfield is to join Ferranti.

Such problems for the Post Office are not new. Before Elderfield arrived for his truncated term the board soldiered on for 15 months without a finance director, and it operated with an acting chairman for many months before Sir William Ryland was confirmed in the job. Ryland himself reaches the end of his contract next year. Of the three remaining full-time board members, Kenneth Young, the member for personnel and labour relations, reaches the end of his contract this month and he is discussing his future with the DoI now. Sir Edward Fennessy, deputy chairman and managing director of telecommunications, and Alex Curran, managing director of Poles, both come to the end of their appointments in July. The Department's task is hardly made easier by the fact that they lack any long-term

job specification to offer sought-after candidates. In its seven-year life as a corporation, the Post Office has been subject to no less than 14 investigations or Government studies. The latest, the Carter Committee, is looking seriously at the idea of splitting the PO into two separate corporations. The unions are well on the way to gaining representation on the existing board, and at the same time there is still the NEDO report which calls for a whole new board structure involving two tiers with a senior supervisory council.

As for Merriman's successor on development, few of Whyte's predecessors in the post have had such recent experience at the top of the PO's commercial side. Despite his mainly technical background, he was appointed director of purchasing and supply 18 months ago, since when he has had to weather a series of arguments with the PO's private sector telephone equipment suppliers. He also differs from the traditional PO breed in the attention he has paid to the need for nationalised industries to support the export efforts of their suppliers. It is the paucity of export co-operation on PO equipment which prompted the proposal in an unpublished NEDO report for a new Telecommunications Export Corporation. This would take over responsibility for developing the next generation of PO telephone exchanges, and would market them abroad. Whyte's broad experience makes him well-placed to cope with the upheaval that this rearrangement would cause.

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Observer

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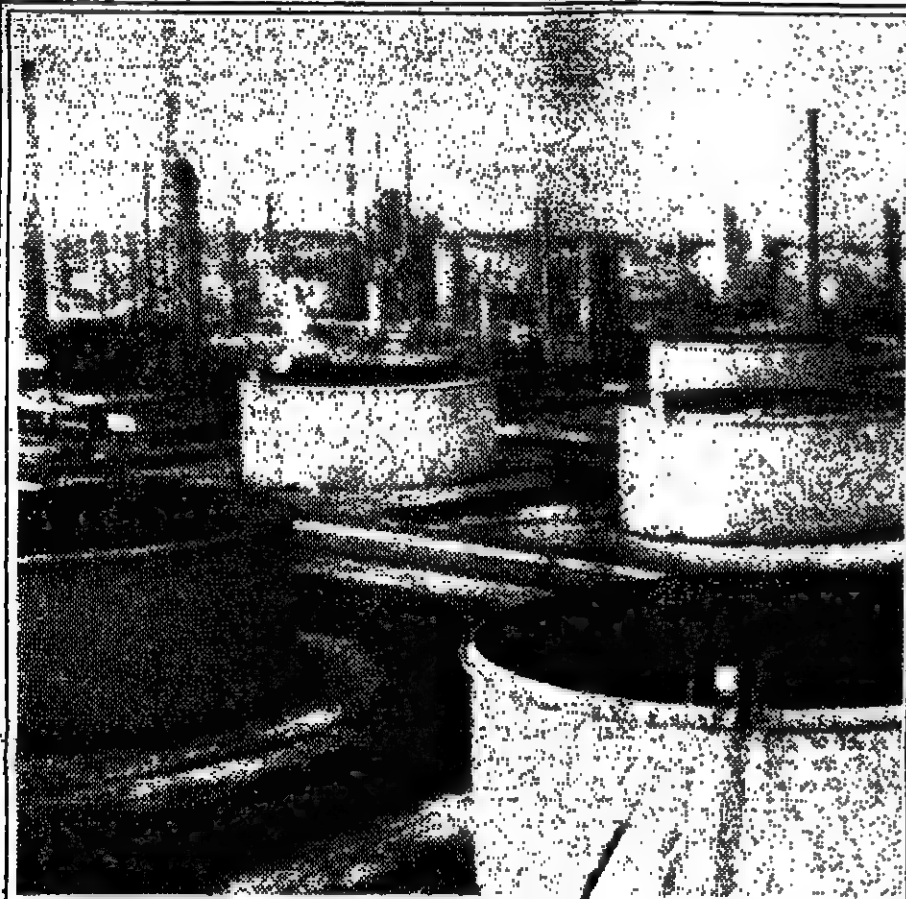
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FINANCIAL TIMES SURVEY

Tuesday, December 7, 1976

Offshore Exploration

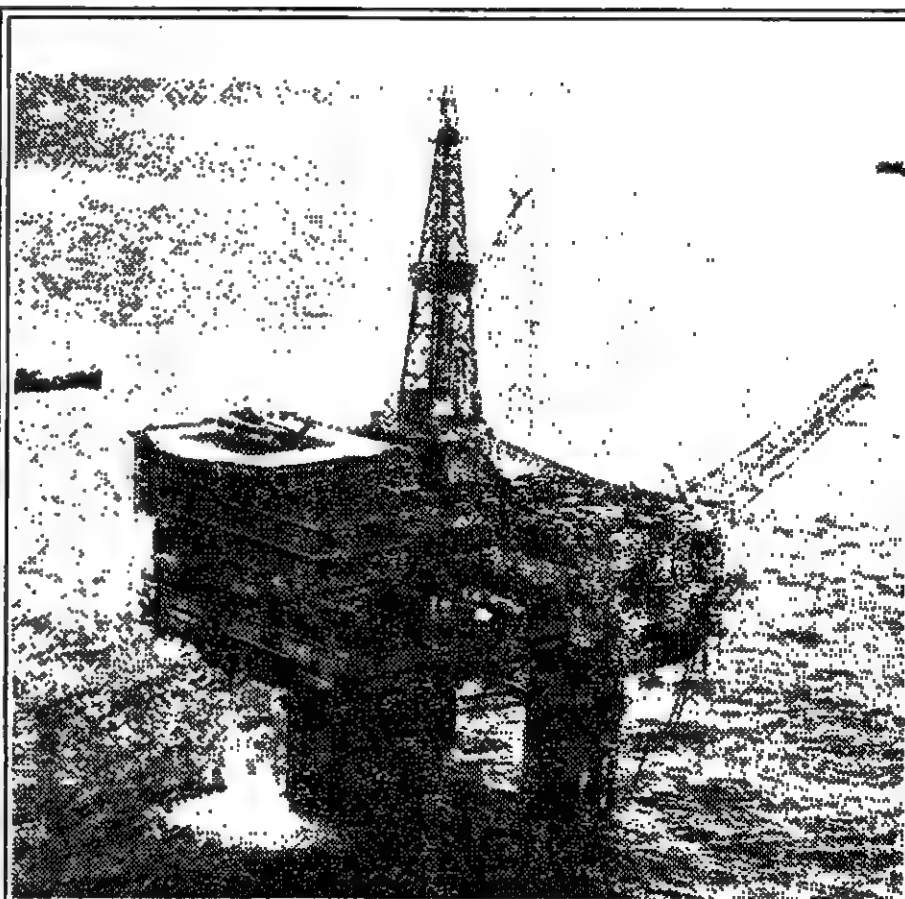
The early reactions to Britain's new oil resources were first surprise, followed by excitement, and then a period of uncertainty. Now, although production is only on a comparatively small scale so far, the country is settling down to take its place among the world's oil producers.



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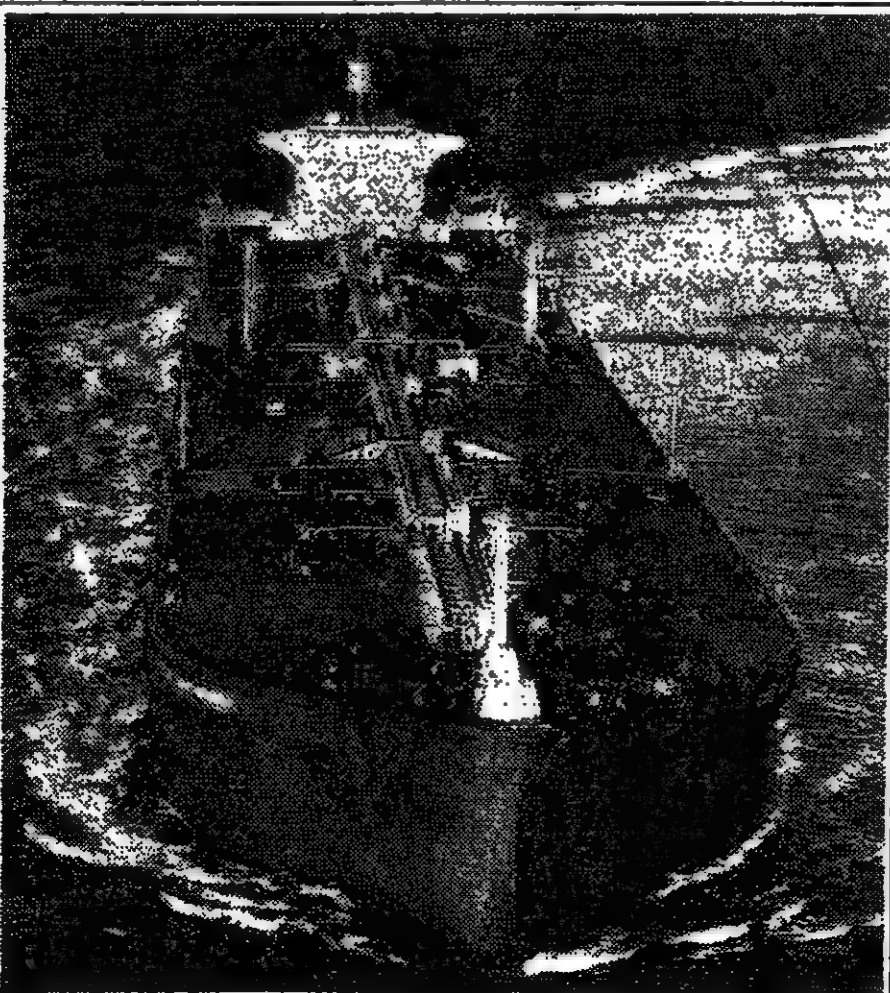
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This month the first cargo of North Sea oil from Brent, the biggest field in the UK sector, will be carried by Esso tanker to Fawley refinery.



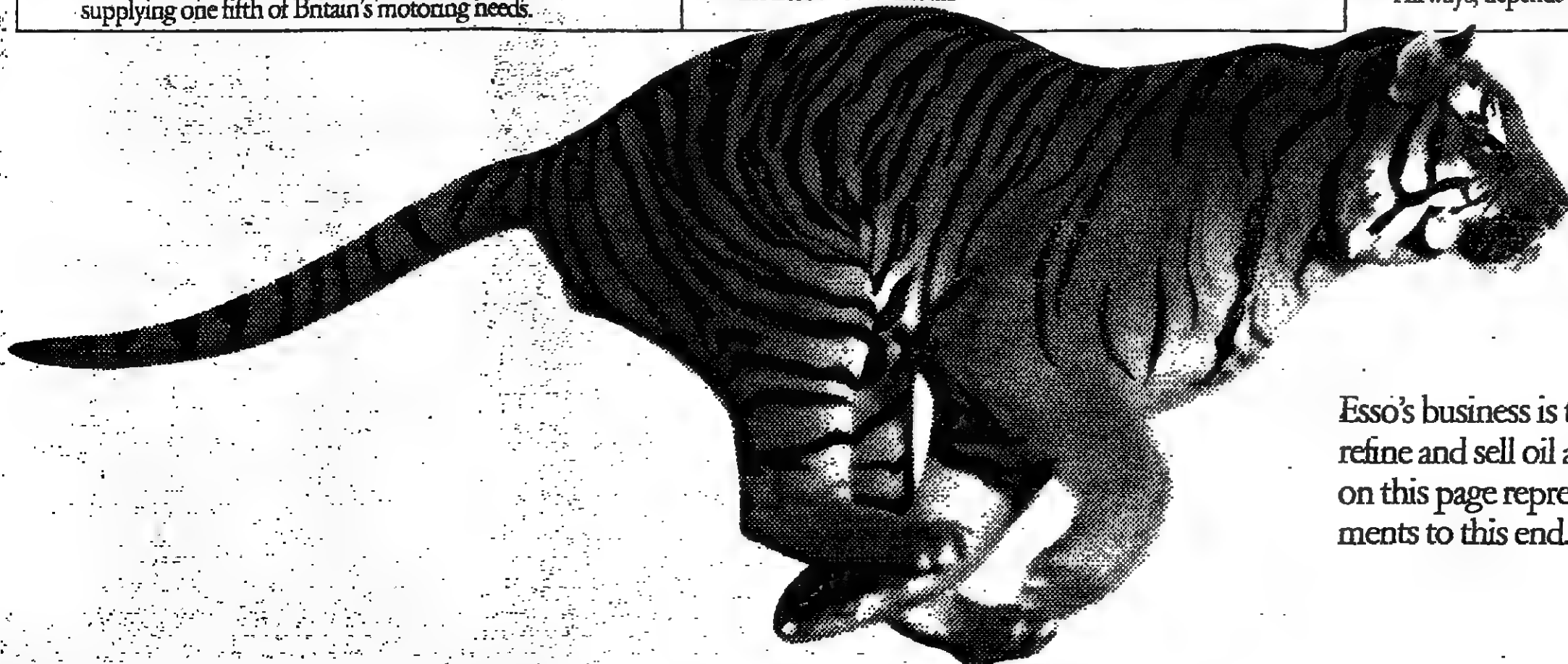
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OFFSHORE EXPLORATION II

An industry moving towards maturity

BRITAIN'S OFFSHORE oil industry is maturing fast. With seven fields on stream, North Sea production—crude oil exports—have built up to significant levels. On the political front, many of the issues have become clearer this year following the formation of the State controlled British National Oil Corporation and the passage of the Energy Bill. And yet, on balance, it seems that time and experience have tended to confirm, rather than improve the North Sea's promise.

The most encouraging indicator of what might be achieved came from British Petroleum which, with a fanfare, announced that it had upgraded the production profile of its important Forties Field by 25 per cent. Providing there are no major snags the field's output should reach its peak of 500,000 barrels per day by the end of next year. Taking 1977 as a whole, Forties production should average 450,000 b/d, equivalent of about a quarter of Britain's oil requirements and worth over £1bn. in foreign exchange at present prices.

The Prime Minister, Mr. James Callaghan, has estimated that overall crude production from the British sector of the North Sea next year will be between 700,000 b/d and 800,000 b/d: between one-third and one-half of the nation's requirement. Energy self-sufficiency in 1980 now seems assured: it could well be reached in 1978.

At the same time, the development of offshore gas has reached the stage where it is already meeting about 99 per cent. of U.K. demand. It is an achievement that should save £2.35bn. on the balance of payments this year and possibly £4bn. in 1980. Thanks to fine weather, the development work on the Angus/Norwegian Frigg Field, which will greatly boost gas supplies, has progressed well. Consequently, British Gas has begun negotiations for the sale of Frigg

gas to commercial customers much earlier than expected.

No doubt these were points raised by Mr. Callaghan in talks with the International Monetary Fund. He probably pointed out also that in 1980, when Britain will rank alongside Kuwait, Iraq, and Nigeria as an oil producer, the net balance of payments benefit of North Sea crude could be almost £6bn. The estimate was contained in an Economic Progress Report published by the Treasury and broadly supported by other recent studies. The Treasury also forecast that the benefit in 1985 could be as much as £16bn., although this figure is much more suspect.

Professor Colin Robinson and Dr. Jon Morgan, of Surrey University, warned a fortnight ago that careless management of the economy could erode these benefits. In a Trade Policy Research Centre report, which forecasts a balance of payments boost of between £9.1bn. and £18.2bn. in 1985, the two researchers maintain that "if the potential gains are to be realised, the quality of economic management in the British Government will have to be as good as it would need to be in the absence of North Sea oil."

Mr. Leslie Pincott, managing director of Esso Petroleum, gave much the same message in a November speech in which he claimed that the North Sea oil venture was a "mortgaged bonanza." Oil and gas production would reach a peak in the mid-1980s.

This production, he said, would provide the country with a useful breathing space in which to solve its fundamental problems. "Unless we improve our basic economic performance in manufacturing industry, we will still be facing economic collapse when the oil begins to run out."

The speech was timely for not only did it coincide with the visit of the IMF loan nego-

tiators but it was also made at a time when Shell and Esso were locked into tortuous participation discussions with the Government and BNOC. The oil industry has been hammering the message publicly and privately that future North Sea oil production—so important for the country's economic revival—will largely depend on the attractiveness of the fiscal and political package.

Through new legislation and BNOC Mr. Anthony Wedgwood Benn, Energy Secretary, has built up a sizeable armoury of controls and regulations he can use at his discretion. To what extent he, or his successors, will exercise these options is unclear.

It can be argued that the legislation, as applied at present, is not unduly onerous. After all some 133 companies submitted no less than 53 applications for 50 of the 71 blocks and part blocks offered under the fifth round of exploration licences—hardly a rebuff for Government policies. Companies should have an indication in the next week or so which blocks they are likely to be allocated later this year or early in 1977. Prior to the official allocations, however, the oil groups will have to negotiate licence terms with BNOC.

The Corporation is to become a 51 per cent. partner in all future licences (except in those where the State interest is represented by British Gas). It is a commitment which is likely to stretch the Corporation's management ability to the utmost, a prospect which is concerning many in the oil industry. Company executives are also worried about the way the State corporation will handle and use the mass of confidential information that will fall into its hands; how it will resolve possible conflicts of interest; and how it will use the large amount of crude which will come its way either by right or through

option arrangements under participation agreements.

So far BNOC has shown no passion to become involved in the refining and marketing end of the oil business but this expansion could well come in the 1980s. In the meantime, BNOC staff will learn about downstream activities through an agreement with BP (again part of a participation package).

The industry's concern is real and not merely a political bargaining ploy. At present companies are not sure how much of North Sea oil will be used by BNOC, either in a role of crude oil trader or, ultimately, as an integrated oil company. They are not sure how much of Britain's oil will have to be refined in the U.K. and how much would be allowed out as crude exports (recent Government statements on this subject have failed to clear the air). And they are still uncertain about what depletion policies the Government might apply in the 1980s in order to conserve the precious resource. Given their way, the Scottish Nationalists would like to see oil production for 100 years—a proposal challenged recently by Dr. Mabon who argued that such a policy could kill North Sea development, an encouraging statement from the oil industry's point of view.

It would be glib, and wrong, to suggest that these political uncertainties are the main reason for the two-year hiatus in offshore production platform ordering. They are just one of the sets of influences.

After the first rush of activity, companies have been anxious to re-evaluate, both the economic and technical factors of field development. The two are inter-linked for modern production methods—like subsea well completions, floating production and storage systems, and tethered-legged platforms—can help to tame development costs. Shell/Esso's Brent Field, for

example, is costing well over £2bn. to exploit; if the Pan Ocean group decides to go-ahead with the development of its promising Brae Field, the cost could well exceed £1bn.

There are encouraging signs that, for the first time since 1974, new fields are about to be declared commercial. The Continental Oil group has already initiated design work for a Murchison Field production platform, much to the relief of the order-hungry platform construction industry. However, the Government recently told the eight U.K. construction sites that it saw a "reasonable possibility" of only four of five orders being placed by mid-1978; clearly not enough to keep all the facilities fully occupied. This leaves one or two platform builders with a stark choice: diversifying and moving more into the export field or of closing.

Exploration drilling this year has given the platform industry, and others in the offshore supplies business, only modest encouragement. By the end of November 13 significant oil discoveries and two gas finds had been made by the industry against 24 discoveries in 1975. It is too early to judge the commercial potential of these finds—although one, by the Mesa group close to shore in the Moray Firth, looks promising. Certainly the Government has found no reason to improve last year's forecast that potential recoverable oil in the designated areas of the U.K. Continental Shelf are in the range of 30n to 40n tonnes.

Although there is still a good deal of oil and gas to be located in the currently designated areas, in particular the northern North Sea, the country's main hope of improving on those 30n to 40n figures lies in deeper waters, to the north of the 52nd parallel and to the south west in the Western Approaches. Although the south western area has been included in the 1976 licensing round, the Government has deliberately avoided moving too close to the disputed boundaries between the U.K., Ireland and France. The boundary issue should be settled next summer. It could mark the beginning of a new and exciting chapter of development in Britain's offshore oil and gas venture.

Ray Dafer
Energy Correspondent

THE GOVERNMENT VIEW

By Dr. J. Dickson Mabon Minister for Energy

THE UNITED KINGDOM'S achievements so far in the North Sea are impressive and it is still early days. The Government confidently looks forward to even more discoveries of hydrocarbons and more commercial fields.

What the Government can rightly claim to have achieved is that it has established a legal and fiscal regime that shows fair promise of providing a solid foundation for future development. In partnership with private industry North Sea development has been so rapid that over the past 16 months seven commercial fields—Argyll, Auk, Forties, Montrose, Beryl, Brent and Piper—have been successfully brought into production.

A new industry has sprung up to make this possible. With it, many thousands of jobs have been created—particularly in Scotland—which was badly in need of them. There can be no doubt that North Sea resources are of the greatest importance to this country's economy. Production of oil is now some 56,000 tonnes a day worth over £3n. a day, equivalent, as an annual rate to almost one quarter of the U.K.'s current consumption. And we remain on target to reach net self-sufficiency in oil by 1980.

Oil production in that year would be worth £5.7bn. to £5.9bn. at today's prices, representing a vast saving which would otherwise have been spent on importing the equivalent amount of oil. Indeed, in 1977 oil production is estimated to contribute a net benefit of some £2bn. to the overall balance of payments, thus dramatically changing an overall deficit into a surplus. There are substantial direct benefits too. Not least of these is the revenue which will accrue from taxation. On the basis of the current price of oil and the latest cost and production forecasts, the combined yield from royalties, PRT and Corporation Tax to the end of 1980 is expected to be in the region of £3.5bn.

The creation of the British National Oil Corporation (BNOC) was a significant step, as part of the Government's North Sea strategy, will regard to exploration and development. The Corporation will provide a much needed national capability in oil, but the emphasis will continue to be on partnership with the private sector. The skills and resources that we expect to see built up in BNOC will not replace those already committed to North Sea exploration and development by the oil industry. They will complement them and add to them.

As a result of equity stakes in commercial fields and the

participation arrangements so far, BNOC will have at its disposal about 15m. tonnes of North Sea oil a year in the early 1980s. It is in addition, all royalties taken on oil, the State will have access to about one-third of North Sea production.

Under the terms of the Fifth Round of licensing, BNOC will be a 51 per cent. partner in all licences which are granted. In this way the Government is both promoting and protecting the national interest. The Fifth Licensing Round is smaller than any of the previous rounds, and is the beginning of a more orderly policy of licensing smaller amounts of territory at more frequent intervals. In this way the Government is attempting to achieve a more even flow of North Sea equipment orders and work. The Round has attracted tenders from 133 companies—other individuals or consortia.

There were in all 53 applications for 50 out of the 71 whole or part blocks on offer. This response clearly underlines the confidence of the oil industry in the Government's North Sea oil policy. It is interesting to note that there is a good spread of interest geographically and that companies are not interested solely in the most promising areas. Their response is not limited to any particular area.

From the very beginning of the development of the North Sea we have sought for U.K. industry to provide, on a competitive basis, as much as possible of the equipment and services required.

We have been concerned that British firms should be given a full and fair opportunity to compete for business, for which they have the requisite skills. In the domestic offshore market and to this end a Memorandum of Understanding and a Code of Practice were negotiated last year with the Offshore Operators' Association. These policies do not, of course, absolve firms from the challenge of producing goods which are competitive in every respect, including quality and price. U.K. industry is meeting the challenge by its determination to secure an ever-increasing share of the home offshore market. Last year the value of orders placed in connection with exploration, development and production of oil and gas in the U.K. sector was close to £1.2bn. of which U.K. industry obtained 52 per cent. At the same time British industry is increasingly taking advantage of its expertise gained in the North Sea by selling the many opportunities presented by the rapidly expanding offshore market throughout the world.

We are all aware that our oil and gas reserves will not last for ever. Our present

policy is to build up production rapidly until we are no longer oil importers in net terms. As for the 1980s and 1990s, we are keeping our options open. The Government has recognised, however, that "in the long term" it would be wrong for the rate of depletion of an exhaustible natural resource to be determined entirely by reference to commercial criteria. Last year, therefore, the Government gave appropriate powers under the Petroleum and Submarine Pipelines Act.

These powers will enable us to exercise control over production rates if and when it should prove necessary in the light of the energy situation. In accordance with the Act, the limits to any change in production rates that must be ordered in the future will be based on the extent of the development of the field, this is an important safeguard for companies investing large sums of money offshore.

There is the prospect that oil and gas fields exist in deeper waters than are presently being exploited. To recover these hydrocarbons requires the application of the most advanced engineering techniques. This is a new challenge.

But it is also an opportunity and industry must be encouraged to develop the techniques to meet it. In a vital and high risk area support from the Government is an important factor. Therefore, last year the Government established the Offshore Energy Technology Board to advise on research and development directed towards ensuring the safety, efficiency and (towards) operations and (towards) proving the technological position of Britain's offshore industry. The Board's role is to identify the areas most likely to benefit from Government support for suitable research and development programmes and a report is being sent to the Board's strategy group recently completed.

Government expenditure in this area is expected to amount to some £10m. in the current financial year. This is also available through EEC schemes to promote research and development offshore technology.

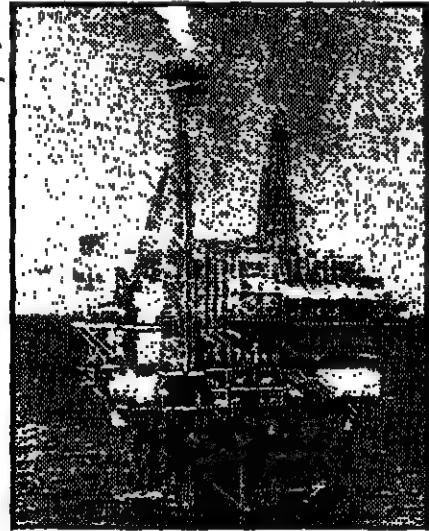
North Sea strategy is being planned on a basis that companies will continue to regard it as an attractive investment area, and while it recognises that the wealth in oil and gas will give a boost to the national economy it will not solve all our problems. Much will depend on how this wealth will be treated. Clearly, the high priority ought to be attached to revitalising the manufacturing industry upon which the prosperity of the nation in the long term, will depend.

Forties Field Report:

Fast work brings Britain's North Sea oil ashore

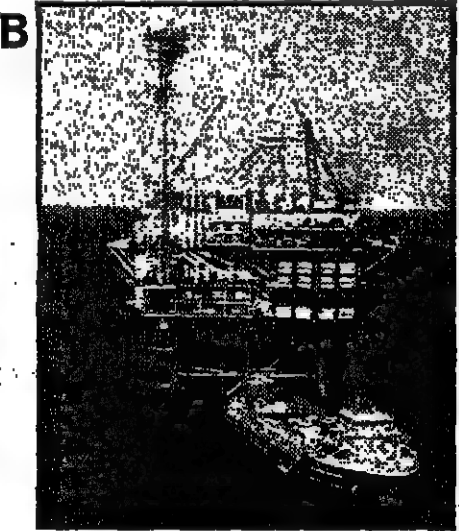
Brown & Root's fast work for BP in the rugged North Sea has paid off. The design, fabrication, installation, and equipping of all four structures were included in Brown & Root's project management duties for the field. BP's new complex, now in production, will be producing 500,000 BPD of crude oil in 1977 when the facilities are completed.

FA



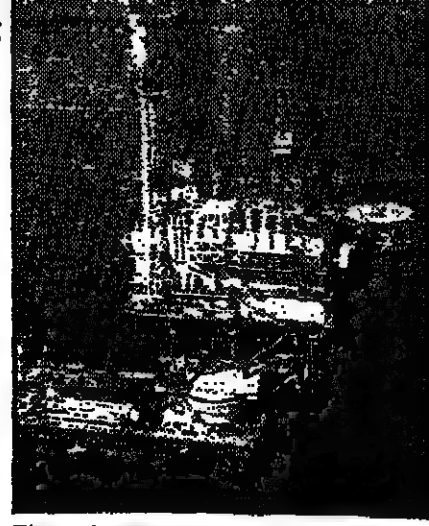
Floated out: 29 June 1974;
Installed: 3 July 1974;
Piling completed: 23 Aug. 1974;
Drilling began: 19 June 1975.

FB



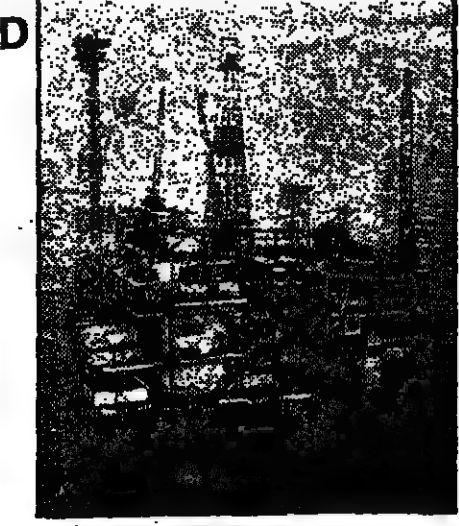
Floated out: 15 June 1975;
Installed: 18 June 1975;
Piling completed: 30 July 1975;
Drilling began: 9 April 1976.

FC



Floated out: 18 August 1974;
Installed: 19 August 1974;
Piling completed: 22 June 1975;
Drilling began: 7 Jan. 1976.

FD



Floated out: 27 June 1975;
Installed: 29 June 1975;
Piling completed: 10 March 1976;
Drilling began: 7 Nov. 1976.

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Oil and devolution

THE DEVOLUTION debate which is about to break on Britain in earnest, is likely to bring to the surface the political arguments over North Sea oil that the Government has been anxious to stifle since the boom began.

Some 78 Labour MPs have put their names to a Commons motion demanding that there should be a referendum on devolution and independence for Scotland and, in the debate following the Queen's Speech the Prime Minister gave a strong indication that the Government would be prepared to grant one.

A referendum campaign, probably in the late spring or early summer next year, would give the Scottish National Party the opportunity to put on public display the whole panoply of its policies for an independent Scotland—including its very detailed oil policy.

Up to now the Government has studiously ignored claims that "It's Scotland's oil" and for the most part Ministers have been content to make their rebuttals fairly low key. The feeling has been that to enter into open arguments over the hypothetical question of whether a separate Scottish State would be entitled to the oilfields would create needless uncertainty.

This low key approach may not be able to hold during a referendum campaign. Some nationalists are already maintaining that if Scots are going to be asked to decide whether or not they want to stand alone then they are entitled to ask whether an independent Scotland would get the oil.

Short of independence the question remains academic. Neither the Labour nor Conservative plans for devolved legislative assemblies in Edinburgh envisage any change in the way oil policy for the U.K. is determined, or in the way that revenues are shared out. The Devolution Bill—the largest item in the Government's programme for the current session of Parliament—proposes that energy policy should be one of those key areas that remains with the Westminster

Parliament and that the Assembly should be financed by block grant without any direct access to even a share of oil taxation or royalties.

Scottish National Party MPs are bound to raise their counter proposal that the Assembly should have full control over both policy and revenues during the course of the debate, but with little or no support from other parties they are unlikely to make much headway. Nevertheless, a referendum would put oil policy firmly on the agenda.

The Nationalists were very quick to realise the significance of oil finds to Scotland and in the early days of the industry the SNP research department was able to provide spokesmen with facts and analyses that often caught ministers and civil servants off balance.

Because of its importance to the whole of the Nationalist strategy for regenerating the Scottish economy, the oil policy has been carefully thought through. A few years ago all oil companies operating in the North Sea were sent copies of it.

As far as ownership of the oilfields is concerned, SNP policy is simple and explicit: on gaining independence the Scottish Government would lay claim to all U.K. territorial waters north of the parallel 55 degrees 55 minutes, the justification being that it is the line already used domestically in the Continental Shelf (Jurisdiction) Order 1968 and that it roughly corresponds with a geological feature on the sea bed known as the Northumbrian Arch.

Ownership

In practical effect this would give Scotland all of the North Sea oil fields and the Frigg gasfield. In practice if Scotland ever did gain her independence the argument over ownership would be much more complicated and could be expected to range on in the international courts for some years. Several different lines have been suggested by academics and politicians, and doubtless

they would all be examined at length.

Professor D. I. MacKay and Mr. G. A. Mackay in their book "The Political Economy of North Sea Oil," for example, suggest that a more likely line would be determined by applying the principle of equidistance specified in the Geneva Convention. Depending on exactly how this criterion was interpreted, it would either again pass south of the most southerly field, or merely cut off three of the small fields, Argyll, Auk and Josephine, into the English sector.

Others have suggested lines which would give the Montrose Field to England and the English National Party, with characteristic eccentricity, managed to produce a line which would have given the giant Forties Field to England, even though it is practically due east of the Moray Firth. Another complication is the position of the Shetland and Orkney Islands. The Shetlands at least have indicated that they might not be quite so keen as their mainland neighbours to vote for independence or devolution and if the choice ever came of being ruled from London or ruled from Edinburgh might be likely to choose either to remain part of the U.K. or to go it alone.

An independent Shetland would throw one of the most interesting constitutional spanners into the works, since the islands would almost certainly lay claim to all the fields in the northernmost part of the North Sea, including Ninian, Brent, Rutilan, Tern, Thistle, Cormorant and Heather. But whatever the wrangling, the fact would remain that an independent Scotland would be able to control a substantial slice of the North Sea oil industry—and if ruled by the SNP—would have pretty clear ideas about what to do with its new found power.

Mr. Gordon Wilson, MP, the Party's oil spokesman, has said that all international agreements entered into by the U.K. Government would be honoured. Agreements made with oil companies would, however, not be so sacrosanct. All licences would be subject to review and, while the Party maintains that existing

concessions would almost certainly be renewed, they are presumably subject to companies agreeing to operate revised depletion policy. SNP would want an annual production target figure of 110m. tons and only 42 years needed to make the U.K. self-sufficient in oil. One of the effects of this policy would considerably to lengthen the life of fields.

Production

Mr. Wilson has said that SNP's extraction policy would extend the total life of fields 88 years; as against 51 years an annual production rate of 110m. tons and only 42 years needed to make the U.K. self-sufficient in oil. One of the effects of this policy would considerably to lengthen the life of fields.

These figures have, however, been strongly challenged by J. Dickson Mabon, Minister for Energy, who has said that a reduced depletion rate as a result of production would lead to the immediate loss of thousands of jobs and oil companies would not be able to cover their operating and capital costs. It would therefore be no production tax and no resultant revenue for an independent Scotland.

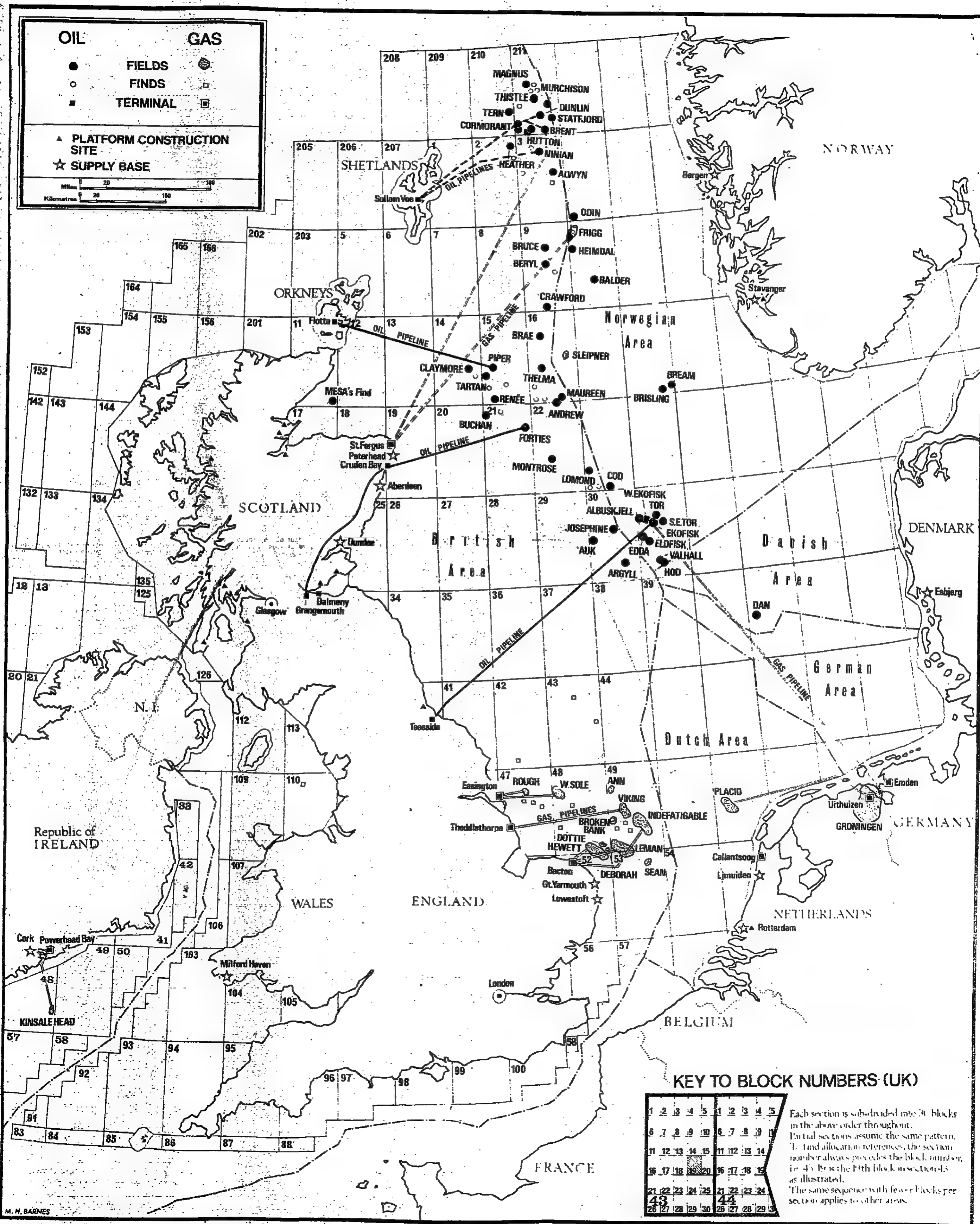
The SNP has had to make its policy because of the events in the North Sea now accepted that there is a production rate of 100m. tons by 1980. The policy would be to bring the rate to between 50m. and 80m. tons by deferring development of some major fields going into production.

The party forecasts revenues of £1.5bn. for 1981, barrels of daily production which it says is "likely to be" can comfortably absorb the revenues above this level and have to be invested abroad in English companies and land.

Ray Perrie
Scottish Correspondent

OFFSHORE EXPLORATION III

THE NORTH SEA 1976



OFFSHORE EXPLORATION IV

Commercial finds are running out

IN COLD, statistical terms, the U.K. Continental Shelf has proved to be a rewarding area for oil explorers. The records show that in northern North Sea waters, the odds of an exploration well finding at least some hydrocarbons is less than four-to-one. Worldwide, the chances are nearer eight-to-one.

According to the U.K. Offshore Operators Association, more than 230 exploration wells have been drilled in the area since 1967. In 1975 these "wildcat" operations resulted in 24 discoveries of oil, virtually as many as in the previous five years of exploration. So far this year there have been 13 more oil discoveries, including one by the Mesa group close to the Scottish coast—which seemed to take most of the industry by surprise.

But these figures flatter the North Sea. Many of the finds are so small that there is little hope of them being developed with present-day technology. Another group—the so-called "marginal" fields—will only be developed in the light of new commercial confidence among oil companies. That confidence will come only with fiscal incentives and an adoption of present-day production technology.

Breath

It is significant that in the past two years no new oil field has been declared to be commercial. After the first rush of development, oil companies have stopped to take a breath and assess the financial risk of field exploitation. Even fields which, on paper at least, could show an internal rate of return of 25 per cent. or more, have been held up while operating companies assess the impact of changing costs and technology. Consequently, to date only 15 of the 62 finds can be regarded as commercial propositions although a few more should be added to the list next year. How many of this year's exploration successes reach the development stage is a moot point: as one might expect, experiences have been mixed.

On the face of it, Mesa's find on block 11/80 looks to be one of the most exciting prospects to emerge this year, although such a statement is dangerous at this stage in the appraisal pro-

gramme. The reservoir was found in August and within a couple of months the Mesa group should have completed two appraisal wells which will have tested the size of the structure. Set against the normal drilling ventures, the timescale is almost unbelievable. Wells can take several months to drill: they can cost £3m. or more apiece whereas in the early 1970s they would have cost little more than £1m.

But Mesa's discovery is no ordinary find. It lies in the Moray Firth, just 12 nautical miles from land in a mere 150 feet of water. It has been suggested that even if the field had proven reserves of oil in the 20m. to 70m. barrels range a commercial case for development could be made. Recent industry estimates—albeit unofficial speculation—have put possible recoverable reserves at nearer 500m. barrels, however.

So far the 11/30 experience has been a pleasant surprise, catching even the most seasoned offshore groups like British Petroleum unawares. Other companies explored in the area, but without success. Maybe they did not drill deep enough. Mesa and its partners (they include the P & O shipping group) encountered oil-bearing Jurassic sands in the interval from 6,060 feet to 6,870 feet. The nearby dry holes failed to reach such depth.

Companies trying to find oil on the promising Brae trend have had to contend with the more normal North Sea surprise—that of disappointment. At one stage, very early in the exploration programme, some industry commentators were proclaiming Brae to be the biggest find in the North Sea (the Norwegian sector included). On current evidence, this is clearly not the case; it is now difficult to see Brae ever coming near the size of Statfjord.

But Brae could have potential recoverable reserves of about 900m. to 1bn. barrels, putting it on a par with Chevron's Ninian Field. What is not clear is how much associated oil there might be to the south on what is believed to be the same geological trend.

Phillips found oil on its block 16/17, some 25 miles to the south, but subsequent drilling has proved unsuccessful.

Phillips is continuing to explore in block 16/17 in the hope of 3/2. A discovery in that region is particularly attractive because, almost certainly, the operators would be able to feed the oil through the nearby Ninian production system.

Looking at the North Sea, south of the 62nd parallel, it is possible to see some 14bn. barrels of oil being developed; around 8bn. barrels of recoverable reserves are being tapped by current commercial ventures; another 6bn. barrels have been located and look like being exploited. According to one industry executive between 6bn. and 8bn. barrels of commercial oil had still to be located, based on current seismic and geological information.

The Department of Energy's report on offshore oil and gas resources (the "Brown Book") states that total recoverable reserves from the currently designated areas on the U.K. Continental Shelf should be between 22bn. barrels and 33bn. barrels.

The new exploration emphasis will inevitably be influenced by the fifth round of licences, expected to be awarded in the next month or two. Judging by the pattern of oil industry applications, the most prospective—although highly faulted—areas lie in the Moray Firth. The fifth round blocks in quadrants 13 and 14, close to Occidental's Piper and Claymore fields and the Texaco finds, have been keenly bid for.

An interesting new exploration area offered by the Government lies in the middle of the English Channel, to the south of the Isle of Wight. It is believed that the blocks on offer lie on a promising structure although, situated as they are between two busy shipping lanes, they might give the operators the impression they are drilling in Piccadilly Circus.

Further to the West, the Government has tentatively indicated by offering blocks in the Western Approaches which appear to lie only on the edge of large sedimentary basins. Companies may well be tempted to obtain a foothold in that area, if only to gain more information about the geology. As regards the Western Ap-

proaches, the real fun will probably be deferred to later licensing rounds. The oil companies may not have too long to wait for some of these "plums" to be put on offer. The Department of Energy has said that it plans to have smaller, but more frequent licensing rounds in future; the sixth round could well be announced next year, for instance. In this way it is hoped that future exploration and development programmes will be smoother. The move, if it succeeds, should be welcomed by drilling rig owners, platform-builders and the offshore industry in general, for they have all suffered by marked changes in North Sea activity in the past couple of years.

Ray Dafter

Attractive market for U.K. suppliers

WITHIN THE past decade many sectors of British industry have reorganised themselves to meet the challenges of the offshore oil and gas venture. To-day U.K. companies account for between 50 and 55 per cent. of all the contracts placed by North Sea, Celtic Sea and Irish Sea oil operators, no mean achievement considering the well-established record of achievements and even greater spare capacity.

It is significant that British National Oil Corporation, which has a stake of between 3.5 per cent. and 4 per cent. in the field, objected to the order going to Norway. The Corporation says it is as its duty to push the case for U.K. involvement. After all, it argued, Britain's platform-builders also had a proven record of achievements and even greater spare capacity.

Nevertheless, a 60 per cent. (or even half) share of a £1bn. a year market is not to be sneezed at. Mr. Leslie Pincoff, managing director of Esso Petroleum, stated a few weeks ago that between 1975 and 1980 expenditure in the U.K. sector of the North Sea would be averaging about £2m. annually. This would bring the total spent by 1980 to £10m.

British industry is not being feather-bedded but it is receiving some help and encouragement to win a growing share of this market, both from the Government and from the customers, the offshore oil industry. U.K. offshore operators have agreed to give British manufacturers and service companies a "full and fair" opportunity to compete for contracts. On the face of it, if British companies demonstrate that they can provide the goods, in the prescribed time at the right price, the work should be theirs.

Attitude

This common-sense attitude is one officially recognised in other parts of the world where offshore oil and gas is being exploited; in Brazil, and Norway, for example. So far the Norwegians have been less successful than the British in giving domestic industry a boost. According to Mr. Carsten Schanche, managing director of the Aker group, Norwegian industry has so far delivered only 15 per cent. of the equipment for the Norwegian Shelf. The Federation of Norwegian Industries has set 40 per cent. as a possible target.

Oil companies are concerned that national ambitions could give rise to the bending of the "full and fair" opportunity rules. They are worried that with increasing state involvement in offshore activities, oil operators may come under increasing pressure to buy at home, even in the face of more attractive foreign competition. In Norway, for instance, the Department of Industry looks after both industrial development and oil policies. It has a strong agency in Statoil. Thus the offshore group developing the big Anglo / Norwegian Statfjord Field had very little alternative but to order the second production platform from Norway, bearing in mind the Norwegian platform "constructors" proved expertise and spare capacity. It is estimated that 85 per cent. of Statfjord's reserves lie in the Norwegian sector, hence Norwegians have the biggest say in the way the field is developed.

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Trend

In view of this trend towards increasing nationalism, Norwegian and U.K. companies are now talking about joint ventures so that each might win a share of the work in "foreign" waters. The possible construction of Condeep-type platforms in the U.K. is one example of this new spirit of co-operation. But the "full and fair" opportunity code is only one of the measures introduced to give the U.K. offshore supplies industry a fillip. The OSO is empowered to give selective financial assistance to companies in the offshore sector. It has, for instance, agreed to contribute half the research and development costs of a new oil production system being developed by Seven Seas Engineering in collaboration with Sir Robert Alpin and Sons, Y.A.R.D., Exbank and Partners, Roxburgh Dinning and Partners and the National Engineering Laboratory.

Assistance is provided under the Industry Act 1972 which also embodies the Offshore Supplies Interest Relief Grant Scheme. This is intended to restore a degree of comparability between the credit terms available in relation to supplies of equipment to the U.K. Continental Shelf and the preferential credit rates available to foreign competitors covered by their national export credit arrangements.

Taking all the support measures together (and they include the state backing of the Portavadie and Hunterston platform fabricating docks), the Government's total potential commitment specifically in support of the U.K. offshore supplies industry was around £71m. by the end of last year.

The Department of Energy's helpful little "blue book"—Offshore 1975: An Analysis of Orders Placed—indicates how successful some industrial sectors have been in responding to the needs of offshore operators. Take pipe coating as an example. In 1974 British companies won £23.3m. of the available £25.8m. worth of work; last year they swept the market—albeit a depressed one—by completing all the £1.4m. worth of available contracts.

U.K. COMMERCIAL OIL FIELDS

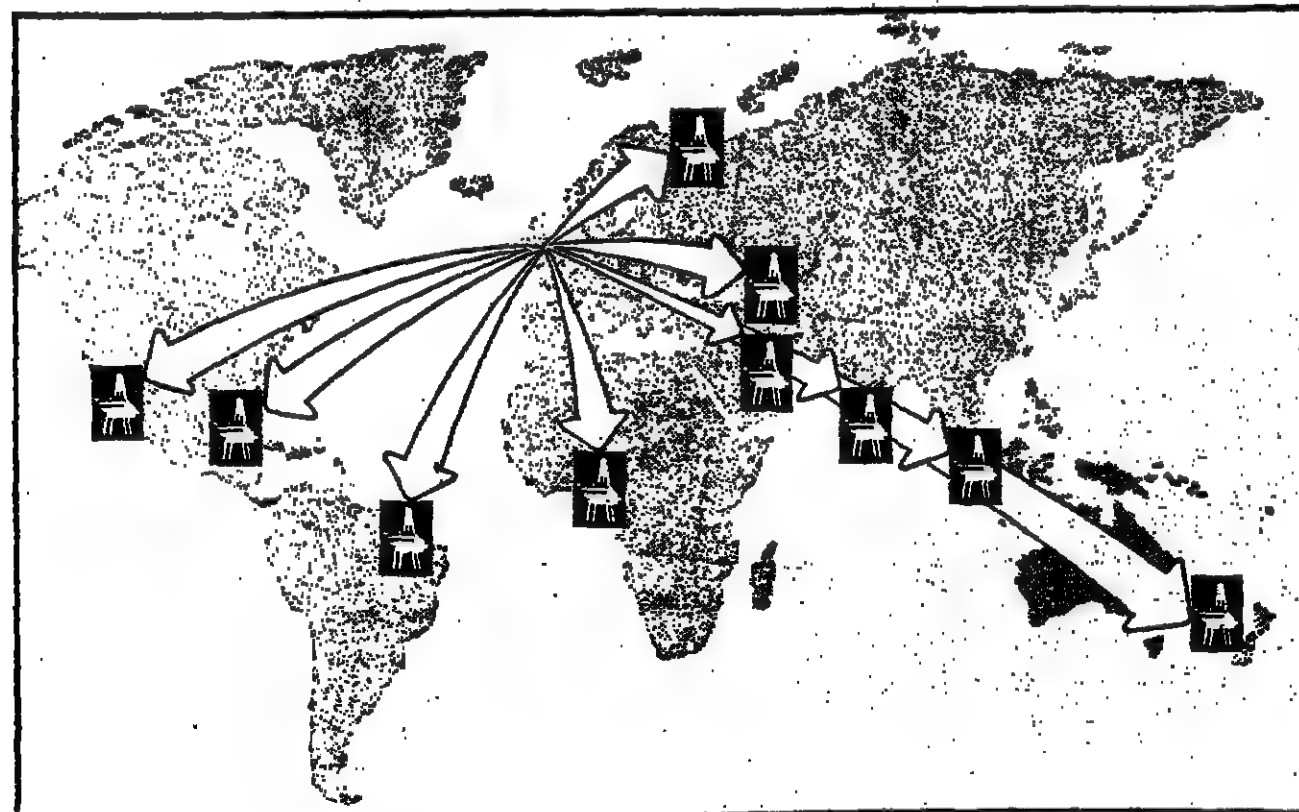
Field	Operating Group	Estimated recoverable reserves (m. barrels)	Estimated maximum production level ('000 b/d)	Production time-table
Argyll	Hamilton Bros.	70	30	Started June 1973
Auk	Shell/Esso	50	40	Started Feb. 1976
Beryl	Mobil	400	30-100	Started July 1976
Brent	Shell/Esso	2,000	580	Started Nov. 1976
Claymore	Occidental	410	140	Est. start—Apr.-May 1977
Cormorant	Shell/Esso	168	45	Est. start—late 1977-78
Dunlin	Shell/Esso	400	110	Est. start—late 1977
Forties	British Petroleum	1,800	500	Started Nov. 1973
Heather	Unocal	150	50	Est. start—mid-1978
Montrose	Amoco	180	50	Started July 1976
Ninian	Chevron	1,000	310	Est. start—mid-1978
Piper	Occidental	800	240	Started Nov. 1976
Statfjord (U.K.)	Conoco	428	80	Est. start—Nov. 1978
Thistle	British Natl. Oil Corp.	450	180	Est. start—Oct. 1977

Source: Department of Energy, Wood, Mackenzie and industry sources.

NEW NORTH SEA FINDS 1976

Operator	Well Number	Find	Operator	Well Number	Find
Ranger	23/27-3	Oil	Mobil	48/29-2	Oil
Phillips	48/11a-1	Gas	Texaco	14/20-6	Oil
British Petroleum	23/26a-1	Oil	Chevron	3/7-1	Oil
Phillips	15/27-1	Oil	Phillips	16/17-1	Oil
Texaco	14/20-5	Oil	Burmah	21/18-12	Oil
Amoco	21/27-6	Oil	Mesa	11/30-1	Oil
Conoco	9/18-2	Oil	Chevron/Conoco	3/7-2	Oil
Shell	31/16-2	Oil			

Source: Department of Energy and industry reports.



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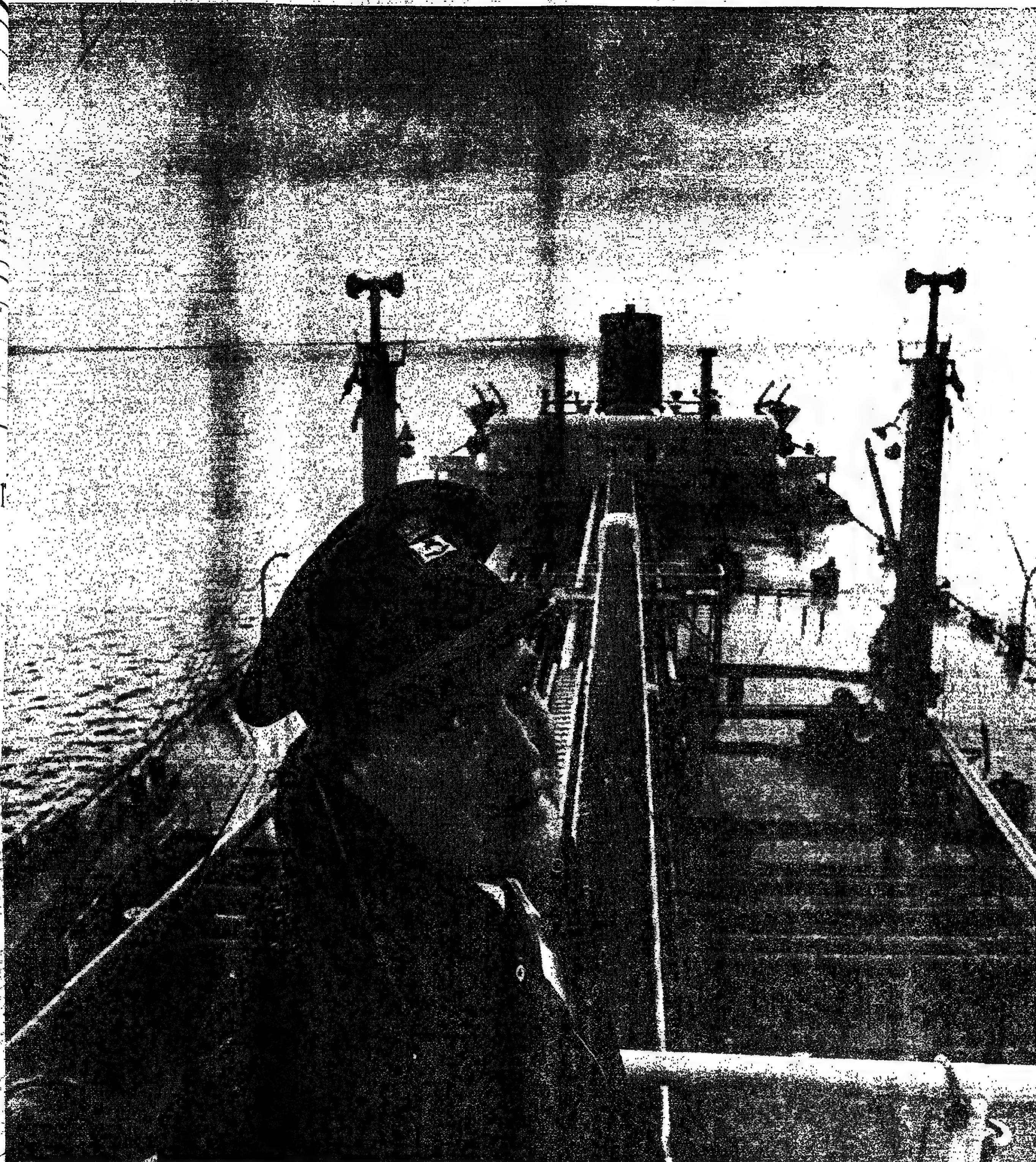
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Photograph: Gus Wylie

David Anderson: "at home" in the North Sea.

For most people, the North Sea is not the most inviting stretch of water in the world. But Captain Anderson grew up in the Shetland Islands. It's home to him. So is a tanker like the one you see him on here.

David Anderson has been on tankers since the end of the second World War. He's served as a Mobil master for more than 16 years. He has sailed all over the world; but the trips he's making now in his home waters are among the most important of his long seagoing career.

The captain's current assignment is to bring North Sea oil from the Beryl A platform, about 100 miles southeast of his own Shetland Islands, to British ports. These shipments from Beryl A began this autumn. When all the wells have been drilled and everything is humming along at peak rates, Captain Anderson's tankers will be delivering about 5% of Britain's oil needs. That's a sizeable amount. And together with all the other oil coming in from North Sea fields, it represents a very

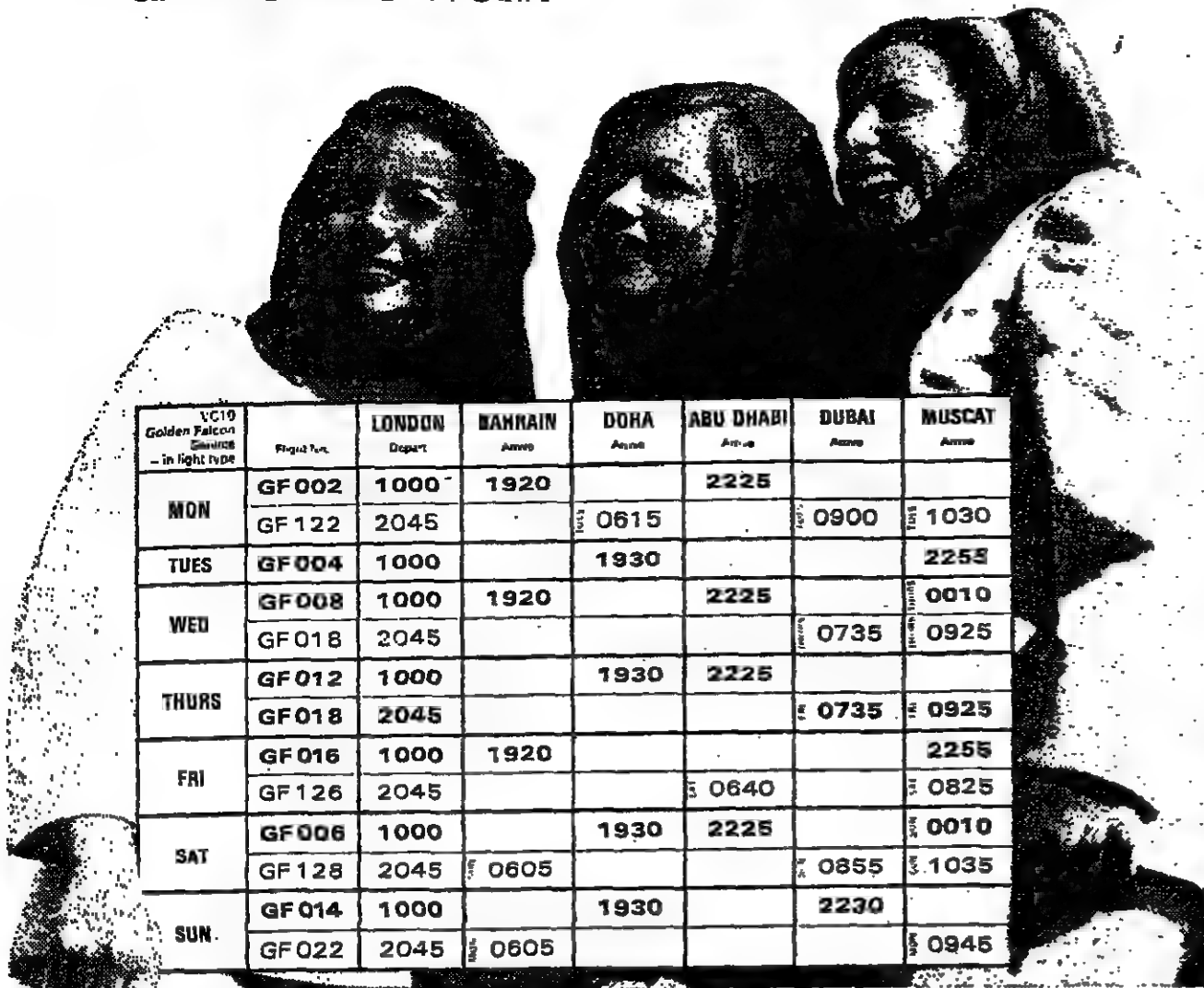
promising start on petroleum self-sufficiency for this country.

Some of the oil will come in by pipeline, but a good share will be carried on tankers like Captain Anderson's.

Whichever way it arrives, it will be welcome, we know. We're happy to play a part in North Sea production, and glad we have skilled professionals like David Anderson to bring the oil home.



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	GF122	2045		0615		0900	1030
TUES	GF004	1000		1930			2255
	GF008	1000	1920		2225		0010
WED	GF018	2045				0735	0925
THURS	GF012	1000		1930	2225		
	GF018	2045				0735	0925
FRI	GF016	1000	1920				2255
	GF126	2045			0640		0825
SAT	GF006	1000		1930	2225		0010
	GF128	2045	0605			0855	1035
SUN	GF014	1000		1930		2230	
	GF022	2045	0605				0945

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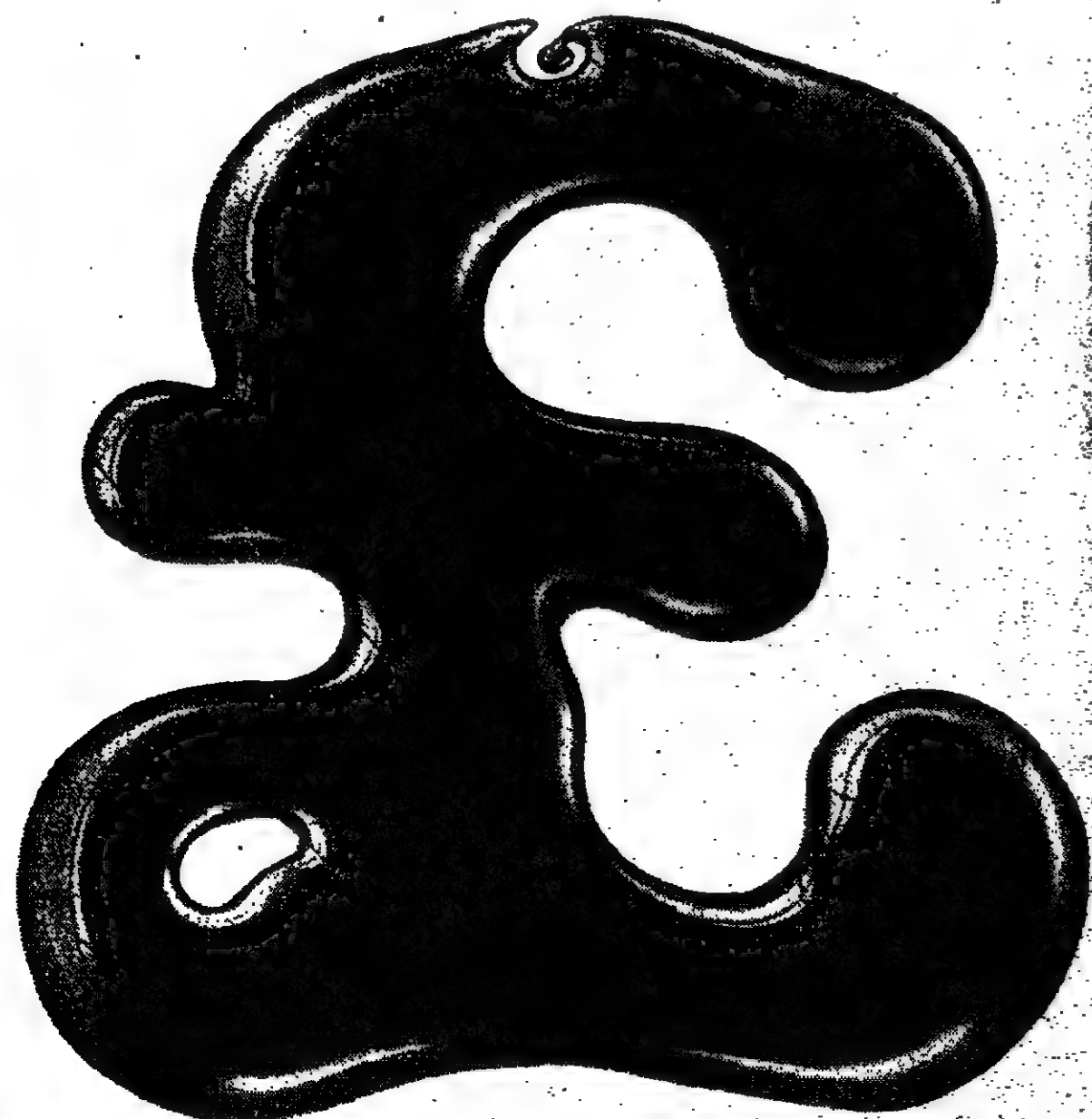
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OFFSHORE EXPLORATION VI

BNOC makes its presence felt

COMMENTING ON Professor Odell's recent publication criticising the oil companies for pursuing commercial investment decisions which deprived the nation of oil that could be produced at the margin in fields, the rest remains almost entirely unanswered questions. What it will do with all its oil options gained through participation, how far it will operate in the North Sea on its own and how far it will enter marketing on its own account; to what extent it will be a tool of Government policy and to what extent it will act as an independent commercial concern; how far it will go abroad—all these remain confused points, not least because there is little agreement within Government or within BNOC itself as to what the answers should be.

From developments so far, one can make at least a guess at Lord Keston's views. His early switch in participation tactics from Mr. Harold Lever's concepts of an essentially book-keeping operation to a policy of seeking options on oil production itself and his emphasis on downstream participation both in the BP negotiations and in the more recent talks with Shell and Exxon suggest that what he is seeking is the rapid development of BNOC on the back of the oil companies to a position of potential supply strength and considerable experience without risk or excessive commercial commitment.

This would seem to fit in with his ambitions to make BNOC a powerful, integrated force on the lines and in conjunction with the oil majors and his known view that what the country requires is the access to oil during a crisis on the basis of the 1973-74 experience. It would also seem to fit in with the commercial experience of an ex-head of Citybanks who made his reputation by building up an alternative force to ICI through a shrewd use of Government assistance, a continuous plea for Government protection and a voracious gulping down of small, independent competitors.

At a time when oil is in surplus, Government funds are limited and when building a company from scratch in competition with the majors would be a risky as well as costly business, such a policy would make sense. Whether it is what the politicians or the civil servants of the Energy Department and Treasury want and whether it is in the best interests of the country is another matter.

It has been made the chosen vehicle of compulsory State participation in all licensed new rounds with the right to operate on its own. It has been promised a major share in planning for a possible gas-gathering pipeline network in the North Sea. It is being funded from both royalties and an effective £900m. borrowing limit.

Its development has not been easy. Companies have been and still are—intensely suspicious of its ambitions. Downstream progress on participation has been slow and painful and is only now beginning to get off the ground. Its efforts to recruit top-class oil-experienced executive staff can hardly be called an unmitigated success. Its public relations has been poor if not abysmal partly because it seems to take the strange view that, as a public corporation, it has neither need to explain itself to the public nor to be answerable to it.

Yet for all that it is here to stay if only in the sense that the Conservatives would almost certainly retain it and the growth it has achieved so far would seem irreversible in practice. Partly through the accident of the Burmah debacle, it has managed to develop a considerable portfolio. Besides its sizeable interests in the Conoco group's interests in Dunlin, Statford, Hutton, Murchison and the Viking gas field, it has a 20 per cent interest in the Brae field through an NCB option, a major interest in the Ninian and Thistle fields, already under development. Suchan Murchison and on the through its Burmah take-over and an interest in the on-shore facilities on the Shetlands. Coupled with the participation agreements already settled in principle and royalty oil, it Chevron's discovery near already has a potential share of a quarter, or over 25m, tons a year of all output, by the end of 1985. Provided that participation agreements can also be reached with Shell/Exxon of the Viking Graben off the and other major companies, it could have half the North Sea prospects which open up new output of 50m tons or more. The BP deal gives it an entire discovery both east of the Shetland refining and marketing. So that by any standards it is

now firmly destined to be a substantial oil force by early in the next decade. Having said this, however, a curious way there remains very little else to say that is positive about the BNOC. The Energy Secretary is reported to have said that it showed the need for a national oil company like the British National Oil Corporation.

Quite so. All over the world, for better or for worse, nations have established State oil companies as a means of supervising and balancing the influence of the major oil companies. Some, like the Middle East producers, have done it largely for reasons of sharing in the production profits and waving the national flag on a crucial export resource. Others, like Italy, have created national oil companies with the intention of competing with and substituting for the majors. Others, like Norway, have established companies to pursue national interests in exploration and development and to work alongside the majors in order to gain experience.

In all of these countries, the form of the national oil companies has varied—but each of them have rested on the argument that the interests of the international oil companies are not the same as that of the nation and therefore some national element has to be added. What is unique about the British National Oil Corporation is not so much that Britain should have decided to have an oil company but that it should have been set up to cover all these varying aspects at one and the same time without organic growth and that it should have been constructed in such an unusual fashion.

But the greatest uncertainty of all surrounding the BNOC is just what it is there for. Of the need for a national oil company—if only to reassure the public—there can be little doubt. But if the need—as Professor Odell's criticisms in a sense suggest—is for a company that can take the risks and carry out the kind of investment which the international companies, for reasons of their corporate or financial interests, would not do, then the BNOC would hardly seem best structured to do this. It has neither the staff nor the attitudes at the top in such men as Lord Keston to do this. Indeed, in

many ways, their approach seems the opposite. If—on the other hand—need is seen as getting terms of information and control, it is difficult to see how it can do which a semi-autonomous agency of the State couldn't. As a sop to nationalism it must be regarded as a joke even to those who up to its Glasgow headquarters without enthusiasm or belief in the presence of Ian Davidson change this, of course. As a means of ensuring that oil, it would seem to be quite sufficient reserves as is without compulsory participation in all existing fields for real emergency, the ICA agreement would require sharing of its oil in any case. And the underlying attitude—which certainly exists of developing BNOC to protect "British" oil from the scheduling Continentals in the EEC it becomes a country demanding their assistance in refinancing the sterling balance, in carrying the cost regional policy and in managing the green pound at prices.

State participation in oil and in some recharging marketing could be necessary to keep an eye on the balance of payments and exports and investment by direct means than open legislation. But then one value as the Government does in one hand "threat" to the oil prices and then say with it that the object is to continuously force companies buy British supplies and investment which they otherwise not do. Nor is such a philosophy seem to be happily with Lord Keston's desire to share the same but the majors rather than set an alternative establishment.

These are the contradictions and they remain unresolved. Lord Keston knows what he wants, which is a presence in the 1980s of a powerful integrated oil company. The politicians seem interested in slogans and appearances, "national interest" and all that. The civil servants remain itself indecisive playing for time. BNOC work, it will certainly develop. But, in view of the quality debate and explanation surrounding it to date, it is hardly to be described as auspicious start.

Adrian Hamilton

Drilling surprises

commercial oil shows found in the first well drilled in the Moray Firth, a succession of failures since then had reduced the industry to dismiss this area and to re-examine their licences as they insufficient depth of drilling promote large-volume generation and as having

THE LATEST season of drilling has not been without its excitement, as the Government has been all too eager to acclaim. There has been a succession of new discoveries by groups such as Chevron, Burmah (BNOC), Shell and others. There have been real surprises such as the recent Mesa find in the Moray Firth. There has been a new round of licences put on offer, containing for the first time blocks in undrilled areas such as the Channel and Western Approaches. There has been much publicity about the proving up of existing finds such as Brae.

Whether all this has changed the overall picture of prospects and total reserves for the U.K. offshore is a different matter. In terms of the number of wells reporting oil, the position has been far from discouraging. In terms of reserve additions, however, the picture would appear to be one of a gradual decline from the very rapid build-up of new reserves seen two and three years ago. Many of this year's wells have been on previous discoveries, such as Brae, Magnus, already under development. Suchan Murchison and on the through its Burmah take-over and an interest in the on-shore facilities on the Shetlands. Coupled with the participation agreements already settled in principle and royalty oil, it Chevron's discovery near already has a potential share of a quarter, or over 25m, tons a year of all output, by the end of 1985. Provided that participation agreements can also be reached with Shell/Exxon of the Viking Graben off the and other major companies, it could have half the North Sea prospects which open up new output of 50m tons or more. The BP deal gives it an entire discovery both east of the Shetland refining and marketing. So that by any standards it is

What this year's drilling has on the other hand, proved is that this stage of "maturing" exploration in the North Sea can still swing some surprises and can open up interesting, if complex, new plays. The biggest "turn-up-for-the-books" is undoubtedly the Mesa discovery on block 11/30 in the Moray Firth, only 12 miles from the coast and in only 150 feet of water. To say that it has caused some red faces in the industry, particularly at BP, would be to put it mildly. Although non-

commercial oil shows found in the first well drilled in the Moray Firth, a succession of failures since then had reduced the industry to dismiss this area and to re-examine their licences as they insufficient depth of drilling promote large-volume generation and as having

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OFFSHORE EXPLORATION VII

Fifth round contest

THE FIFTH round of licences, currently being awarded by the Government, marks the beginning of a new era in offshore exploration. It is the first round to be offered since the 1973-74 energy crisis emphasised the importance of North Sea oil to Britain; the first to be awarded the light of U.K. oil production experience; the first to embody the Labour Government's policies from the outset.

The round is much smaller than previous ones: a deliberate move by Mr. Anthony Wedgwood Benn, Energy Secretary, to initiate a series of modest but more frequent licensing rounds in order to encourage a more even spread of activity. Consequently only 71 blocks and part blocks were put on offer against 1,102 blocks in the second (1965) round, 960 blocks in the first, and 421 in a fourth, allocated some five years ago.

Although the offshore industry felt that there were only a dozen of the 71 blocks containing really promising structures the fifth round was

made attractive enough to encourage 133 companies to submit 53 applications for 50 of the blocks. In discussions with the Department of Energy some companies have offered to explore in a few blocks not favoured by applications providing, I understand, some of the more enticing structures were included in the package of licences.

The industry's response to the fifth round was better than many had expected, in view of the State participation proposals embodied in the licensing conditions. But the Government cleared one of the big obstacles when it agreed that British National Oil Corporation, as a 51 per cent partner in virtually all the licences, should pay its way during the development phase. Originally it was planned that BNOC could opt to have a carried interest in development work, merely paying back its company partners (with interest) its share of the expenditure once oil had started to flow. From the Treasury's point of view, it was an attractive plan

—BNOC could sidestep the need for heavy expenditure and public borrowing by repaying its share of the costs out of its field revenue. The oil companies and bankers complained that this was unfair and warned that the practice would inhibit offshore development.

Wrangle

In the end, after a good deal of Cabinet wrangle, one feels the Government gave way. Immediately companies increased the number of applications. Curiously, the Government is also insisting that BNOC pays its full share of exploration costs (except for those licences where the State's presence will be met by British Gas Corporation's involvement). It can be argued that this is needless public expenditure for the oil industry has shown in the North Sea and elsewhere it is willing to carry the full cost of exploration. As it is, BNOC (or the taxpayer) faces a bill of perhaps £150m. as a result of fifth round exploration work over the next few years.

Other conditions embodied in fifth round agreements include an undertaking by operators

that they will recognise the need for trade union representatives to obtain access to employees on offshore installations—the first step towards unionisation—and an agreement to give British companies a fair and full opportunity to compete for offshore contracts.

Successful applicants should hear within a matter of days (if they have not already heard) to whom. Some groups have been asked if they will share concessions, particularly where structures spread into more than one block. This can be interpreted as a sign that the Government is trying to keep as many groups as possible happy and interested in the offshore venture.

Most of the interest has centred on the Moray Firth area where Mesa's recent find may have whetted some appetites. The English Channel and Western Approaches although here the fifth round block only skirt the edges of the most promising structures.

The Government is waiting for the boundary disputes with France and Ireland to be settled

next year before deciding to extend the Western Approaches concessions. It is quite likely that this area, along with more blocks in the Moray Firth, will be used to attract most interest in the sixth round, the details of which could well be announced in the second half of next year.

Applicants

Once fifth round applicants hear of the allocation proposals they will be expected to start negotiating operating agreements with BNOC. If this phase runs smoothly the Government should be in a position to publicly announce the new licences in late December or early January. It is now becoming likely that the awards may be made in two tranches. This will largely depend on how well the Government's participation negotiations proceed.

In the past couple of months it has emerged that the Energy Department is anxious to clear up the participation issue early in the New Year. By then it wants to see all the offshore operators either having signed heads of agreement for partici-

pation in existing finds or producing evidence to show that they are willing to sign. Furthermore, in recent letters to fifth round applicants Mr. Benn has hinted that he also expects companies to concede state participation in fields—as yet unproven—that might be exploited under past licence rounds.

To these ends, Mr. Benn is using the fifth round as a much more blatant negotiating ploy than all companies might have expected earlier this year. The idea that participation is "voluntary" seems to have been quietly dropped, particularly for those seeking new licences. Hence the recent presence in London of Mr. Clifton Garvin, chairman of Exxon Corporation. He joined the negotiating table trying to thrash out a Government-Shell-Esso-BNOC agreement although earlier in the year he proclaimed that as participation was regarded as voluntary, Esso was choosing not to volunteer.

Mr. Benn, who has taken over as the Government's chief participation negotiator from Mr. Harold Lever, Chancellor of the Duchy of Lancaster, feels that the new licence round provides

FIFTH ROUND LICENCE ALLOCATIONS									
Blocks offered:									
3/9*	3/10*	3/14*	3/24*	3/25*	9/9*	9/10*			
9/14*	9/15*	13/12	13/14	13/15	13/18	13/19			
13/20	13/27	14/11	14/12	14/13	14/16	14/17			
14/18	19/2	20/3	20/6	20/7	20/8	20/9			
23/16*	23/28*	30/17*	30/19*	33/22	33/23	33/24			
33/25	33/27	34/16	34/17	34/18	36/13	36/14			
36/15	37/6*	37/7*	37/8	37/9	37/10	37/11			
37/12	37/18*	38/11*	38/22	38/23	106/10	106/15			
106/20	106/29	107/10*	107/11	107/15*	107/16	107/21			
110/1	110/9	132/10	132/16	133/6	133/11	210/10			
211/6									

* Part blocks.

safe enough ground on which to demand BNOC presence in all offshore operations.

As he said when the applications were announced, the response was "a most encouraging indication of world interest in British offshore oil and gas resources and a clear indication of the confidence that exists in the Government's oil policy." Whether the statement was made with tongue in cheek has not been revealed.

The industry shows signs of becoming increasingly uneasy about the "creeping" nature of government controls. The imposition of the Petroleum Revenue Tax and the regulations implied in the Petroleum and Submarine Pipelines Bill were taken as big steps in the advance towards the Government's declared North Sea policies. Since then little political heat has been generated, partly—one suspects—because the participation proposals have

been taken so slowly and quietly (scurry surrounds all participation talks). Mr. Benn may not be taking big steps but he is moving.

The offshore industry has the ultimate answer to what it describes as "creeping nationalisation," however. It can opt out of the North Sea. But such a move would be made only in desperation. After all, the U.K. Continental Shelf is one of the most attractive exploration areas in the world, and the Government knows it.

The response to the fifth round shows that recent legislation and licence conditions are not undue deterrents to continued exploration and development. Whether the sixth round proves to be equally attractive remains to be seen. But with the Government's new policy of frequent allocations, we may not have to wait too long to find out.

R.D.

Drilling

CONTINUED FROM PREVIOUS PAGE

ures that were too broken up to contain much oil. Mesa's find, apparently in middle to lower Jurassic, has shown that oil does exist in quantity and, in this case at least, has been trapped in a good-sized structure with a right closure. The uncertainties as to generation and migration remain and there is still the problem of finding other structures as attractive in a region chopped up. But the discovery has undoubtedly caused the industry to revise their view of the area and to hope that further finds might be made unfortunately the open acreage around is not on offer at present).

Another interesting and potentially important new play has been that along the buried cliff where the Brae oil field and, more recently, Phillips-Phearna discovery lie to the south. The results of a series of wells drilled along this prospect have been varied. As far as can be made out, the oil does not lie as might be expected right up against the cliff but a little way back from it, at considerable depths where the quality of sands is not always good. The results of some of the wells, such as the third on Brae and the first on Phearna, have been surprisingly good with large oil columns. The results of others, such as the fourth on Brae and the Hunt well on 18/12, were not so good. The commercial potential is still there, but so is the fear that the oil may be discovered in a series of pools along the cliff (the Fladen Ground Spur), rather than in elongated fields raising considerable problems to production costs.

A third development of exploration interest in the North Sea must be the succession of gas and gas/condensate discoveries along the lower half of sectors 14 and 15 by Phillips (the Renes discovery), Texaco and Conoco. Little has been released about the finds and the discovery of condensate clearly raises commercial problems all of its own. But reports in the industry suggest that the finds have been made in the lower retaceous horizon in an area where the source rocks lie at considerable depths. The retaceous layer present in the sea is not vast but, if the reports are right, the finds obviously raise interesting new prospects.

Added to these three "plays" is the fascination that must still surround the Transworld urban discovery to fractured Devonian ground. Again, there do not appear a large number of prospects where the Devonian overlaid by Jurassic in this way—never mind the problem of production from fractures—yet it is interesting.

Against this, however, must be the disappointment of Shell and Exxon's separate drillings north-east of the Shetlands off the Continental Shelf—where prospects were once considered right.

Outside the North Sea off the western coasts of Britain, the picture is rather less mature or certain. West of the Shetlands, Shell in a joint well with Total has at last drilled the other side of the median ridge, following the series of extremely disappointing wells along the ridge and in the basin on the nearer side. The well was not a commercial success, but nor does it seem (against the secrecy of the partners) to have been uninteresting either. What it appears to have shown is that the geology on the other side of the median ridge does differ considerably from the near side. What it does not appear to have shown is whether the unexplored area going into very deep water that side towards the Faroes (where the oil may

have been generated, or cooked in a "kitchen" in that direction) is that much more promising. Only further drilling can tell and, in view of the water depths, it seems a prospect for the next decade rather than this.

Going south, the Gas Corporation's gas field discovery in the East Irish Sea Basin off Liverpool is very encouraging and probably much better than the Gas Corporation admit. But it is not a large basin while Amoco's return of its licences to the west suggest that it may be a rare example of a one or two-structure basin.

Prospects in Cardigan Bay remain uncertain because of the Gas Corporation's obsessive secrecy about its results. But, while the Corporation is known to have applied for new licences in Cardigan Bay, it is not rumoured to have done so with great prospecting enthusiasm. The South Celtic Sea, or Bristol Channel Basin, prospects off South Wales, meanwhile, seem to have been drastically downgraded in the light of wells by Shell and BP. Which leaves that intriguing question of the Western Approaches. No-one can really tell at this stage what the prospects are like. So far, there has been drilling in Irish waters, mainly in chalk, and this has been disappointing. On the French side, in the Brittany Basin, three wells have been drilled, one of which found no more than a mere of oil-bearing sands, and the partners do not seem very elated by the results. On the U.K. side, some blocks have been put on offer off Cornwall but in an area of such little prospect that—rumour hath it—no-one has applied for them (although there have been applications for the blocks south of Plymouth).

The main prospect, with that ever-present irony of exploration, lies right in the middle of the "cordon sanitaire" acreage now the subject of arbitration between France and Britain. The Basin is separated from the Brittany Basin by a dividing feature (a sort of outcrop). There are large features but less depth of sediment so that opinions in the industry are divided. If it is like the area off Ireland, it will not be very inspiring. If the structures contain oil-saturated sands it could be very exciting. But no-one can tell without drilling so that the attitude of the industry can best be summarised as "cautious agnosticism."

The other new area put on offer is the Channel itself. Here the hope must be that the onshore Jurassic oil discoveries like Witch Farm in Dorset may be repeated off-shore. But again, the structures would have to be much bigger to justify development while the flow of ships that pass in the night presents some horrendous nightmares for both exploration and possible production.

All of which only goes to reinforce the old adage that exploration remains full of surprises and gives little room for generalisation. If generalisations have to be made, it is probably true to say that nothing in exploration to date has suggested either that there is a new "Viking Graben" elsewhere off the U.K. or that any of the newer prospects challenge the continued attractiveness of the North Sea.

But there is still much to explore in the North Sea itself, both in the form of smaller prospects and different plays. And there are still sizable unknowns in the deeper waters north of the 62nd parallel, west of the Shetlands towards the Faroes, around Rockall and in the Western Approaches.

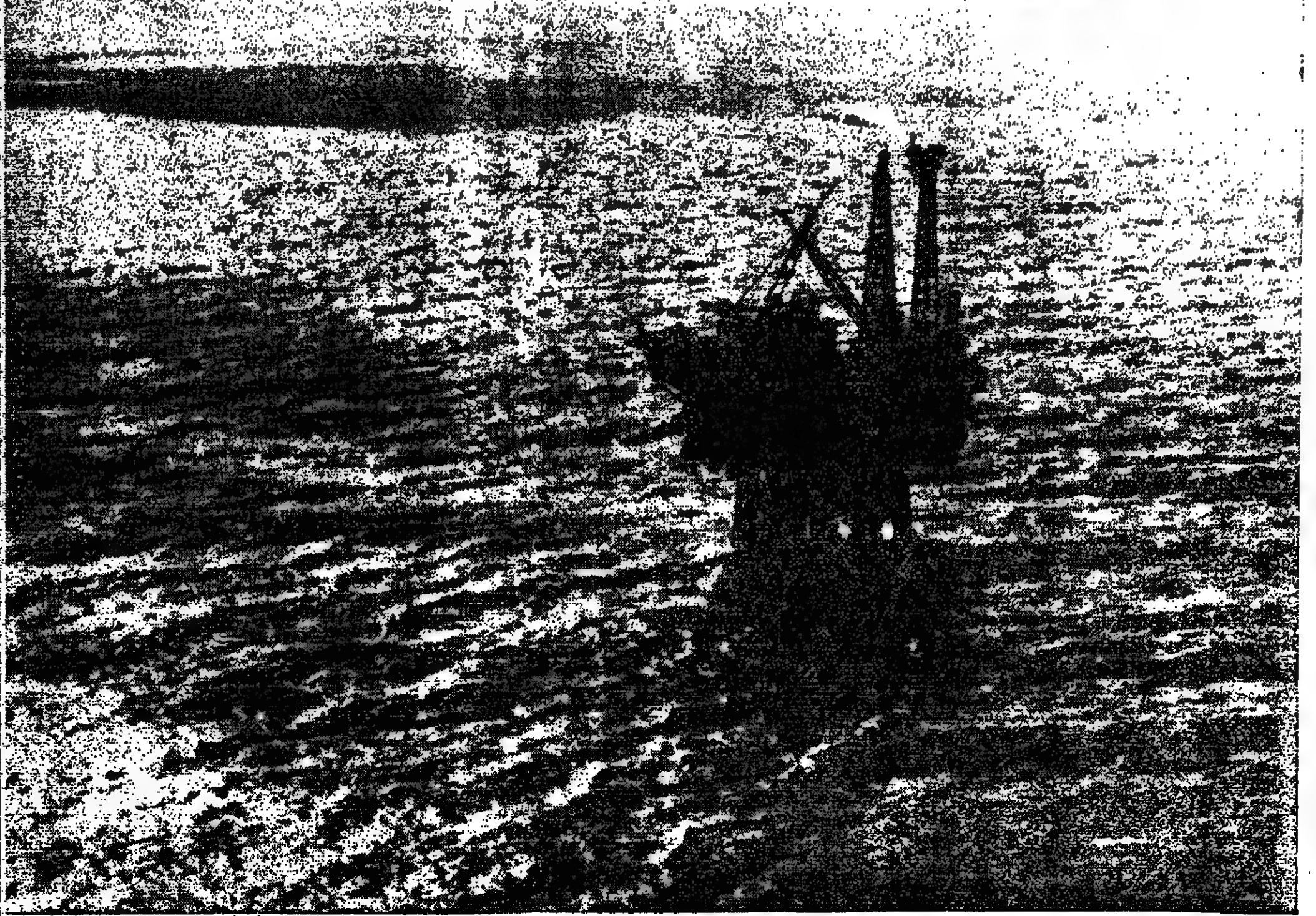
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OFFSHORE EXPLORATION VIII

Production begins to make its mark

IT WAS NO accident that British Petroleum and the Government made such an issue of the planned 108 recovery wells as production. North Sea oil is one of the more positive and optimistic aspects of the British economy at present and at a time in October when the value of sterling was slipping badly those carefully orchestrated announcements were fully justified.

Mr. David Steel, BP's chairman, confirmed what many in the oil industry already knew, that the Forties Field could yield oil at a maximum rate of 500,000 barrels a day, some 25 per cent more than the original plan. This level of output would be achieved by the end of 1977, the revised productivity means that next year output should average 450,000 barrels a day, equivalent to about a quarter of Britain's oil requirements and worth over £1bn. in foreign exchange at present prices.

Little wonder, then, that Mr. Anthony Wedgwood Benn, Energy Secretary, chose to emphasise the good news. "This achievement confirms the contribution that North Sea oil is making to the strengthening of the British economy."

It is tempting to read too much into BP's experience on Forties, however. Mr. Steel pointed out that the original estimate of 1.8bn. barrels of recoverable reserves had not been changed. This figure is based on recovering 45 per cent of the 4bn. barrels of oil in place whereas earlier reports suggested that BP was expecting only a 40 per cent recovery factor from total reserves of 4.5bn.

As things stand, the BP statement means that reserves will be exploited much more quickly than expected. It is likely that maximum production can be sustained through 1978 and 1979 falling slightly to perhaps 400,000 barrels a day in 1980 and 420,000 b/d in 1981.

Whether the recovery rate can be improved even further largely depends on the financial attraction of using third-stage recovery techniques: steam or carbon dioxide injection, for instance.

These are early days for such speculation, however. It may be some time before a clear picture of the reservoir size and recovery characteristics emerge.

The early signs are encouraging but it must be remembered that less than one fifth of the planned 108 recovery wells are at present producing oil.

Considering that BP has been breaking new ground with the development of its big, deep water field, the Forties venture has progressed remarkably smoothly. It would be dangerous to assume that other development programmes will hold similar pleasant surprises, however. Experience to date shows, if anything, that the opposite is true.

Forecasts

In spite of Forties, North Sea oil production viewed on an annual basis is running below even the lowest Government estimates. In April, the Department of Energy, in its "Brown Book," forecast that between 15m. and 20m. tonnes of oil would be produced from the U.K. Continental Shelf this year. The latest estimate is 13m. tonnes.

By the end of this year seven fields should be on stream: the small Argyll, Auk and Montrose fields are making a useful, if somewhat limited contribution to Britain's energy needs. Occidental's Piper Field is starting too late to have any real impact on this year's North Sea flow rates. That leaves Forties, Brent and Beryl.

The Mobil Group's experience on Beryl is a sobering warning for those who might become

over-excited about the Forties budgets. The estimated capital cost of the field is between \$550m. and \$750m. Again judgment was delayed for six months because of an accident involving the single buoy mooring system. The 480 feet high structure broke free in heavy storms in December 1975, leaving after repairs in Norway the SBM was re-installed with extra locking pins.

Beryl was the fourth British field to start producing, although the start-up announcement was delayed, largely in suspect, because initial development drilling did not go well. A fortnight ago output was reported to be 25,400 barrels a day from four wells. The maximum output of about 100,000 b/d will be achieved either at the end of 1977 or early 1978.

Nevertheless, there are still many questions to be answered about Beryl. Industry reports suggest that total recoverable reserves lie between 500m. and 600m. barrels although output through one platform and one sub-sea well might not exceed 400m.

Mobil and its partners recognise that the decision to develop Beryl was taken on the basis of a modest appraisal programme, a plan whereby the basic plan in a sense, production drilling is helping to answer many of the questions about the field's characteristics. On the other hand, Beryl was developed before the full impact of cost escalation had hit North Sea

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Winning more of our market

BRITISH INDUSTRY has been winning well over half of the £1bn. worth of orders arising from the North Sea oil and gas programme this year and it has long been hoped in Government that British companies could increase this to over 60 per cent within a few years.

But this performance, in many ways encouraging, has been achieved against a background of a falling market and many of the promises that bloomed in 1974 after the oil crisis have failed to reach fulfilment. Many of the sums worked out at that time in a mood of euphoria have since proved incorrect bringing with them the bitter experience of emptying order books, closing yards and mounting redundancies.

With the market from the North Sea still declining—it is more than two years since an offshore operator ordered a conventional platform for the U.K. sector—the industry is being forced to search overseas for orders.

Annual offshore expenditure is expected to rise from £4bn. to £6bn. world-wide over the next decade according to Mr. Jim Wilks, chief executive of the British Overseas Trade Board. He firmly believes that the supplying industries are now well-equipped to sell overseas, having acquired a considerable knowledge of the technology of offshore oil and gas exploration and exploitation.

Unexploited

The U.K. offshore industry is hoping to get in on the ground of Latin American oil developments for instance, which are still largely unexploited despite the great magnitude of oil resources. Over the next decade the area has some of the brightest prospects for the development of oil production and refining and with this in mind several trade missions are planned or have already taken place to the region.

With the aid of the Offshore Supplies Office the whole of the U.K. offshore industry is bidding for a bigger share of Latin American work. BP has an agreement with Petrobras, the Brazilian state oil company to explore an area offshore Brazil, and under the terms of the contract it will be responsible for all exploration and development costs, and if there is a commercial find it will be remunerated from the proceeds.

A Scottish yard, believed to be McDermott's at Ardesier, is in the running for a big platform order from Petrobras, which could be worth tens of millions of pounds. McDermott's, which is building a steel platform for Union Oil's Heather Field has also recently won an order for

a £9m. gas platform for Placid International's development in the Dutch sector of the North Sea.

But such examples or hopes of success do little to alleviate the generally gloomy short-term prospects for the platform builders.

The Government has recently warned the eight British yards set up to build production platforms for the North Sea that the shortage of home orders will last for at least 18 months. There is a "reasonable possibility," according to Dr. Dickson Mabon, the Minister of State for Energy, of only four or five platform orders being placed by mid-1978, plus an expected order for a floating production system from the Transworld Group, which is evaluating its Buchan field. Back in 1974 the Government forecast that at least 80 large platforms would be needed for the U.K. sector by 1980 and eight construction yards were sanctioned in Scotland and the North-East.

Now latest estimates to come from the Department of Energy suggest that there could be sufficient demand for about 30 new orders between now and 1980. Of the 23 already ordered or installed—14 have been constructed in U.K. yards. Less optimistic estimates by some North Sea analysts have indicated that the numbers could be as low as 11 in the next four to five years. But whichever estimates ultimately prove to be correct such a level of work, coming after the two-year pause in platform ordering, will be insufficient to occupy all eight yards.

Dr. Mabon has suggested that the yards should intensify their export drive and plans for diversification. "In the short term U.K. capacity cannot be sustained solely by work from the U.K. side of the North Sea. But that is not an argument for closing yards. What we don't want to see is a return to the days of 1974 when the U.K. did not have the capacity to build all the platforms on our Continental Shelf. Britain cannot afford the expense of importing large platforms. We need the capacity to meet the numbers and variety of platforms that will be required in the North Sea and to meet some part of the demand for platforms and equipment that will be coming from offshore developments around the world."

The Government feels that the prospects for additional business are brighter now than they have been in recent months. A decision has been taken to develop Conoco's Marichon field only a year after its discovery and appraisal work has been stepped up on other fields.

Whether the platform yards will ultimately benefit, however, when these appraisals have been completed is far from clear. Apart from political uncertainties, the desire of some companies to complete the initial phase of exploration before embarking on the next round, and the rising development costs, many oil companies are now looking at alternative development systems in the light of new technological breakthroughs and increasing financial constraints.

Such methods as floating systems, tethered and tension-

CONTINUED ON
NEXT PAGE



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NORTH SEA LETTER

OFFSHORE EXPLORATION IX

Advantages in new technology

OFTEN discussed two-year role other than that for which it was originally designed, and had one beneficial and little gnised side-effect. It has been British offshore suppliers seek foreign markets, and, in process, to develop uniquely fish designs and techniques mineral search and exploration in deep offshore waters.

When the oil race in the North Sea began, equipment, particularly exploration and production jackets and platforms, needed in a hurry. Often, fish designs had not been developed or were not available, and manufacturers turned to foreign users for the right to build their designs. This was not the true of course. But the Norwegian design, the deep concrete production form, has been attracting a lot of attention that might have gone to a comparable British design, had a tried and tested one existed. And this not include American and British designs which have a gaining space in the world offshore market.

When the going began to get tough for the British at builders earlier this year, the symbiotic module and core plant and equipment suppliers began to see the writing on the wall, a new word it into the offshore suppliers' vocabulary—diversification.

Diversification took two forms. On the one hand there are plans, not always realistic, for jacket builders to use their comparatively massive resources to build bridges and other structures. This rather overlooked the existence of specialist groups who were already wholly concerned with bridge-building, and who could do all the orders available. The other kind of diversification that developed was both interesting and more promising. It involved the adaptation of existing equipment for a variety of equipment, and such a

steel or concrete raft structure would mean that a buyer in the Gulf, could order a tailor-made compressor plant or small refinery, which would be built all in one piece in Britain, floated to its coastal destination, and sunk or shored-up on site.

Sir Robert McAlpine and Sons has been right in the forefront of this particular kind of diversified design. Its Ardene Point concrete platform yard on the Clyde is among those yards which are facing closure through lack of orders. Although an order for a floating steel/concrete barge would not be sufficient to keep the yard running at full capacity, it would nevertheless not be unwelcome.

There is a better than even chance that such an order will be forthcoming fairly soon. Seven Seas Engineering has been working with McAlpine, Ewbank, YARD, Roxburgh Dinardo and the National Engineering Laboratory on a similar idea which has been attracting a lot of attention from the oil production industry.

Although the construction principle would be the same, this would not be a barge, but a sort of semi-submerged concrete bottle, called Scottbuoy, which could be moored over a sub-sea completion system, when it would extract and store the oil before being loaded on to tankers—a variation, for rough waters, of the moored tanker theme.

So far about £150,000 has been spent on researching this particular project (with the Offshore Supplies Office bearing half the costs.) A recent calculation estimated that the \$400m-odd capital requirement for Union Oil's Heather Field, for instance, could be reduced to about \$300m. with such a floating production and storage system.

The Scottbuoy theme is not far removed from the tethered-leg platform, that has been mooted several times in the past year as a likely design for fields

in particularly deep water. CJB Earl and Wright is the design engineer which has won the contract for the Murchison jacket from Conoco, and this has been a strong contender in the oil industry opinion for a tethered-leg system. If it is decided to use such a system, and the order goes to a British yard (almost inevitably), this would be another British oil industry "first".

There are several potential methods for tethering a platform to the seabed. Cables are used, but the tension in them becomes so great that they behave, in theory, as though they were rigid structural members. At present the National Physical Laboratory is looking into five possible methods of tethered leg platform, based on a concept first dreamed up in the United States.

But to look at technological advance in large offshore structures alone is to ignore a whole spectrum of other technology equally necessary to hydrocarbon exploitation.

Marconi has long been putting a great deal of effort into communications and dynamic positioning devices in the North Sea. And another electronics group, Ferranti, has a special dynamic positioning system called the Station Keeping Aid (SKA). This is a device that can be fitted to supply ships and other craft, and which keeps them at the desired distance from the platform or ship they are working to—particularly useful in the rough waters of the North Sea where station keeping can be a supply vessel master's nightmare.

Ferranti has developed an accurate instrument for down-hole servicing of oil wells. Developed in collaboration with Shell, it is a system which has long been needed in areas like the North Sea, ensuring that from one base, they do not intersect one another or other holes.

Rodney Smith



Aerial view of the Sullom Voe oil terminal under construction at Colback Ness in the Shetlands. When it is complete, it will be the largest oil terminal in Europe.

But it is far from Britain alone that is suffering from a shortage of work from domestic markets. Norway, whose industry has so far delivered only about 15 per cent. of the equipment for the Norwegian Shelf is also taking steps to ensure that its own industry has full opportunities to bid for business in the Norwegian sector. The Federation of Norwegian Industries has set 40 per cent. as a possible target for deliveries and at the same time the offshore industry is stepping up pressure on the Government to stimulate activity in the Norwegian sector.

Employment

Employment in the industry is falling in a parallel way to the U.K. experience and by mid-1977 total employment in the oil sector is expected to fall by more than 4,500 compared with August this year. The Norwegian and British Governments have talked impressively about the prospects of joint ventures both for the North Sea and worldwide export, but such discussions are still to show any great results.

The highly successful Norwegian designed concrete gravity platform, however, provide one setting for such co-operation. The Mowlem/Taylor Woodrow group, which has the U.K. licence for Condeep, is known to have been considering the vacant Portlady site as a building base with a view to capturing an order from Shell-Eso for a platform that is being considered for its find near the Cormorant field.

The total of U.K. offshore business has clearly declined in the wake of the hiatus in platform ordering. In sectors where the U.K. has an appreciable capacity it has performed well in the domestic sector pushing up its total business last year to 63 per cent. on the capital goods side, with the main improvements in performance coming in process plant and fitting, well-head and completion equipment and modules and other fabrications.

But the problem is in predicting when the overall industry can expect an upturn. As analysis Smith Barney Harris Upham explain: "The bubble of potentially developable fields is expanding. Just when the bubble will burst and new commitments resume, is difficult to say although we believe events are moving much closer to this point."

K.D.

Market

CONTINUED FROM PREVIOUS PAGE

legged platforms and seabed wellhead installations are being evaluated, and Shell-Eso have installed an experimental sub-sea production unit on its Brent field to examine the system's performance and capability. Several systems have been investigated by BP for use on its Magnus field, and Transworld is likely to opt for a floating production system for its small Buchan field.

The production platform yards are anxious to diversify into other work to tide them over until platform orders are taken again, because this is the only way of keeping intact their skilled workforces.

Highland Fabricators, for example, the company formed in 1971 by Brown Root and Wimpey, is now in the last stages of its third steel production platform to be ready for float-out in about four months time, and it has no follow-on orders. Mr. Kevin Barry, the managing director of the company, feels it would be "disastrous" if the present workforce had to

be broken up. With this in mind they have been conducting a survey for several months of the types of work that could be brought to their yard at Nigg, and are now pursuing work in such an approach. Mr. Steel has warned: "We must be doubly careful to see that the U.K. does not become a protected area of homegrown hot-house plants which cannot survive in the chilly climate of international competition. Also that foreign governments do not come to view the U.K. as a privileged nursery for British industry, thereby inviting retaliation and discrimination on potential overseas markets."

Prospects

According to Mr. David Steel, the chairman of BP, the best prospect for the offshore industry must lie overseas rather than in the North Sea. He feels that it is more important that the U.K. capacity should match the continuing needs of the offshore market worldwide rather than making every last piece of equipment available from domestic sources for the North Sea market.

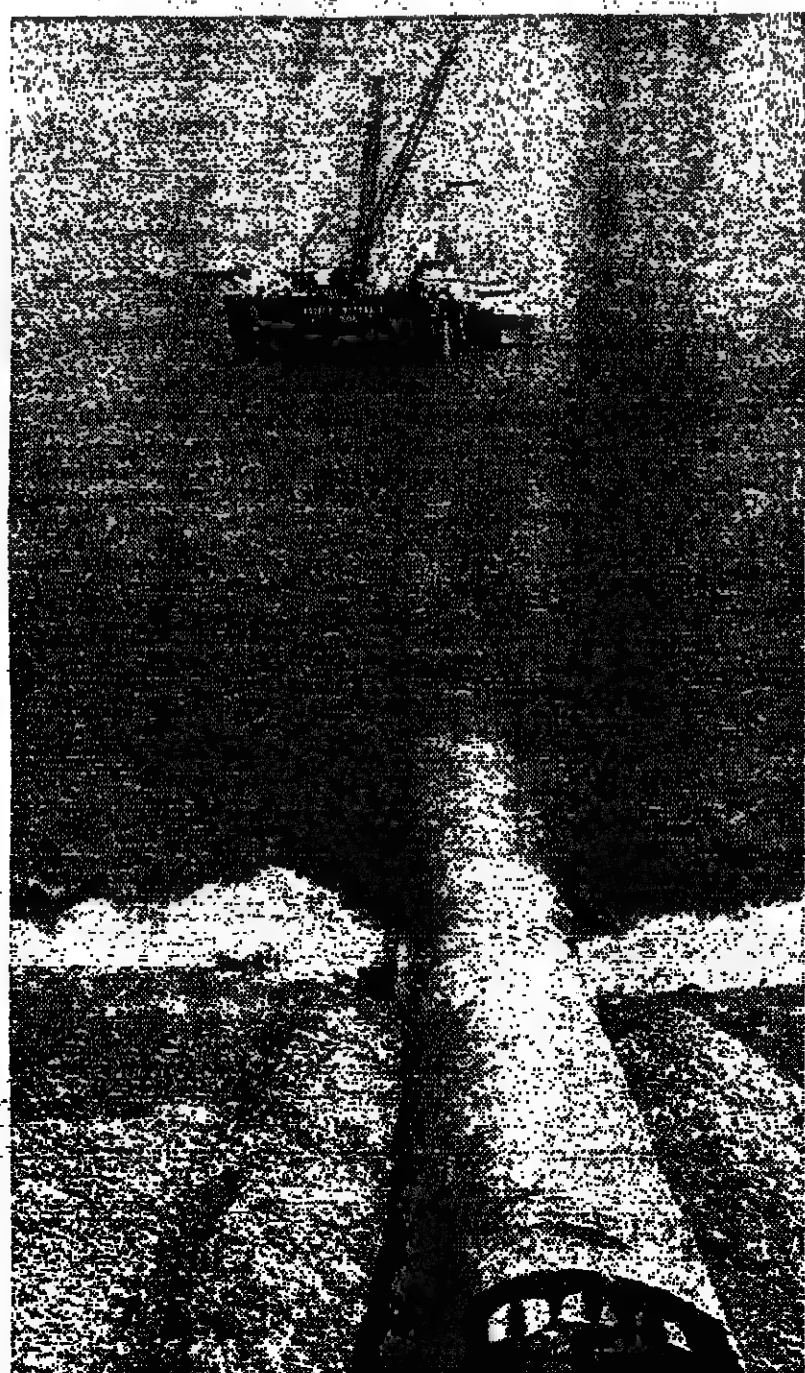
The Government has of course gained agreement from

the oil companies that Britain's offshore industry should have a "full and fair" opportunity to compete for orders. But some oil company leaders are wary of such an approach. Mr. Steel has warned: "We must be doubly careful to see that the U.K. does not become a protected area of homegrown hot-house plants which cannot survive in the chilly climate of international competition. Also that foreign governments do not come to view the U.K. as a privileged nursery for British industry, thereby inviting retaliation and discrimination on potential overseas markets."

He considers the U.K. sector not as an end in itself but as a springboard towards selling highly developed skills in many countries where the offshore search is spreading. According to BP estimates about two-thirds of recoverable reserves in the U.K. North Sea have been found, and it is likely that 20 times more oil will be discovered offshore in the work that remains to be found in U.K. waters.

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ENI HYDROCARBON OFF-SHORE EXPLORATION ACTIVITIES



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In 1926, AGIP was established as Azienda Generale Italiana Petroli, a state-controlled company. Integrated into the ENI Group in 1953, AGIP is one of the leading affiliates of ENI and is entrusted with exploration for and production of oil and gas, and petroleum products' marketing in Italy and abroad. More specifically, the exploration and production activities are carried out by AGIP Exploration & Production directly or through a number of connected and/or controlled companies.

Since its foundation, AGIP started an extensive programme of exploration in Italy in accordance with its main task of assuring direct sources of energy for national requirements, but did not overlook the opportunity of developing production sources worldwide.

As a consequence of its integration into the ENI Group in 1953 and of the development of substantial gas reserves in Italy, AGIP was able to tackle the energy problems on a broader front, and had the means as well as the equipment, personnel, know-how and experience required to perform all works associated with the exploration and development of hydrocarbons.

The Company started gradually to explore, directing its interests initially to the sedimentary basins of Africa and the Middle East and later on, first to Northern Europe (1964) and then to the Far East and North and South America (1966). Off-shore operations assumed an ever increasing importance.

During the last decade, with the aim of sharing costs and risks and of extending and diversifying exploration, AGIP established joint-ventures with other companies for exploration and production, always taking into account the national requirements of the individual host countries.

AGIP offshore petroleum exploration and production activities expanded significantly during the last decade. Today, further projects are under investigation and new investment opportunities are being sought.

Besides Italy, AGIP is at present engaged in exploration for and production of hydrocarbons in 23 foreign countries on 4 continents over a total surface area of about 900,000 sq. Km, 66% of which lies offshore.

In Europe, it is now exploring for and developing new oil and gas fields, mainly offshore, in Italy, in the North Sea on the British, Norwegian and Dutch continental shelf and in Ireland, where exclusive permits have recently been obtained together with Shell, following a non-exclusive area assigned to AGIP in May 1973.

In Africa, AGIP operates in Tunisia, Libya, Egypt, Nigeria, Tanzania, Madagascar, the Congo, the Somali Republic and participates in exploration in South Africa and the Ivory Coast offshore in deep waters. In the Middle East, it is engaged in exploration and production in Iran and Qatar.

In the Far East, it operates in Indonesia and has interests in Thailand and Burma. In South America, it is present in Trinidad & Tobago and in North America it holds exploration permits in Alaska and Canada.

As far as offshore operations are concerned, AGIP is among the most advanced companies. It was the first company to carry out offshore drilling in Europe (1959), in the Red Sea (1961), and among the first companies to drill in the Gulf (1960).

At present, the company is engaged in offshore operations in 21 countries on a total surface area of about 600,000 sq. Km. by far exceeding its mainland acreage. For its offshore operations in 1975, AGIP made use of 11 fixed platforms, 14 mobile platforms and 5 drilling vessels. Five of the platforms (amongst which are the self-contained, semi-submersibles SCARABEO II, III and IV and one of the vessels—SAIPEM DUE) are owned by another company of the ENI Group which is also the owner of 46 drilling rigs, 3 of which can be used for offshore drilling on fixed platforms. This short description gives an idea of the ENI Group as well as the experience it has acquired in petroleum exploration, including the specific field of offshore operations (drilling and completion of wells; installation of production platforms; laying of sealines; engineering of petroleum port terminal facilities and refineries.)

The extensive exploration and production operations in Italy and abroad have led to the need for increasingly sophisticated techniques in view of extending petroleum activities into deeper waters.

With the objective of developing equipment and technologies and thus exploration and production of hydrocarbons in sedimentary basins in ocean waters deeper than 200 metres, AGIP and three other leading petroleum companies—Getty Oil Company, Phillips Petroleum Company and Hispanoil established in 1972 a Group known as SEAGAP. Recently, this Group was granted a permit of 19,517 sq. Km. in the Atlantic Ocean off the Ivory Coast. It is also operating on a permit of 24,868 sq. Km. in South Africa.

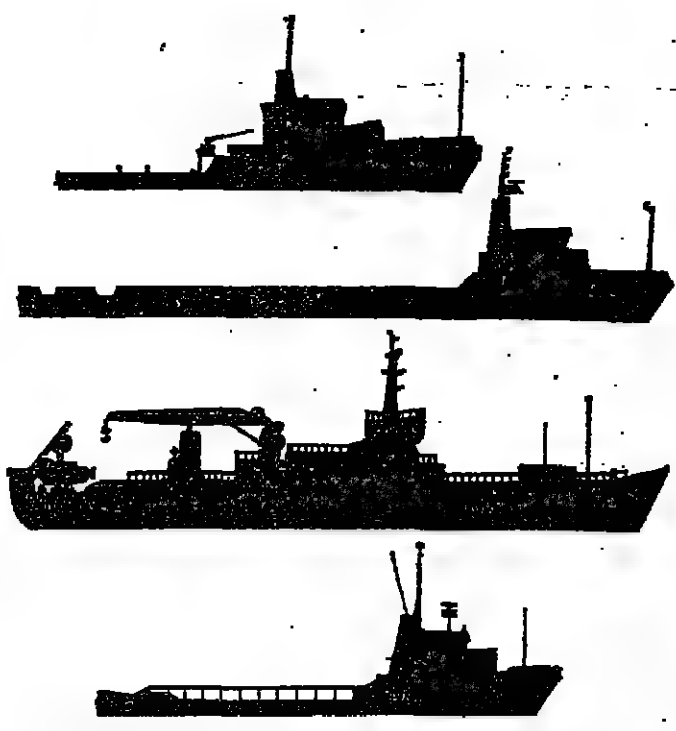
In 1975, AGIP Exploration & Production employed 2,942 Italians, of whom 279 worked abroad in exploration and production operations. In addition to these, 4,152 nationals were employed locally in the various countries. Investments for petroleum exploration and production in Italy and abroad reached 2.7 billion dollars in 1975, 44% of which (1.2 billion dollars) derived from offshore activities.

In the period 1954-1975, almost 576,000 Km. of seismic lines were shot and 2,019 exploratory wells for an aggregate depth of over 5 million metres were drilled. As far as offshore operations are concerned, which only started in 1959, 396,000 Km. of seismic lines were carried out and 474 exploratory wells for an aggregate depth of 1.3 million metres were drilled.

The exploratory effort of AGIP and its partners has led to the discovery of several "giant" petroleum fields, with over 500 million barrels of oil equivalent recoverable reserves: Hewett in the British sector of the North Sea; Ekofisk and Eldfisk in Norway; Belayim-Belayim Marine in Egypt; Bu Attifel in Libya; Maydam Mahzam in Qatar; and El Borma in Tunisia.

Several other oil and gas fields were discovered in Italy, in the United Kingdom, Norway, the Congo, Tunisia, Nigeria, Egypt, Iran and Indonesia.

At the end of 1975, AGIP's oil and gas net reserves discovered in Italy and abroad with its partners amounted to 850 million tons of crude oil equivalent, of which 57.5% was offshore. Oil and gas produced in 1975 by AGIP and its partners totalled 66 million tons of crude oil equivalent, of which 68% came from marine fields. AGIP's net share was 24.0 million tons of crude oil equivalent.



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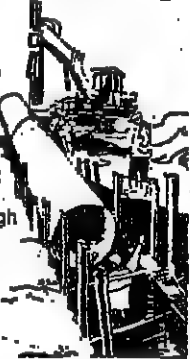
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OFFSHORE EXPLORATION X

Gloomy outlook for rig builders

THE PROSPECTS for oil rig manufacturers and contractors in the next 12 months are gloomy as rigs come off contract and are unable to find further work. Some are facing a future of being laid up for unspecified periods or else they are being placed on work that is so uneconomical that contractors are finding it difficult to even cover their costs. With the continuing lull in North Sea activity no major boost to the drilling market is expected until exploration gathers pace off the Atlantic coast of the U.S. over the next two years.

Brokers such as Mr. Sverre Farnen of Shield Offshore do not see the market picking up for at least 18 months and are writing off the 1977 drilling season in the North Sea as a period when the current low level of activity is unlikely to be altered. One reason for this outlook is that several sophisticated rigs are now contracted at rates between \$18,000 and \$20,000 a day, rates that fall to break even, and these contracts continue through next year.

One effect of the depressed market is that a certain natural reduction in the number of rigs available is occurring as older rigs are withdrawn from service and scrapped. In about 12 months it is possible that the reduction will have been great enough to allow the market to start absorbing the available rig capacity. This is also being reduced in the North Sea by a number of rigs operating as accommodation platforms. This is not wholly profitable work, but it helps to cut down the number of rigs available for drilling contracts, and it prevents them being laid up.

Return

With the allocation of new exploration areas off the east coast of the U.S.—made despite pressure from environmental groups which had threatened to delay, if not scuttle, the new round of leases—a few rigs have already left the North Sea to return to the U.S. The new acreage leased is in the Baltimore Canyon Trough, some 50 miles off New Jersey, an area where the U.S. Geological Survey estimates that reserves could range from 400m. to 1.4bn. barrels of crude and from 3.6 trillion to 9.4 trillion cubic feet of natural gas. Opinions among the oil companies have varied as to how accurate these estimates might prove, with some predicting that the chances of finding commercial oil or gas are about 20 to one. Others, such as Exxon, which picked up 30 tracts costing \$343m. after entering bids totalling \$730, showed an enthusiasm which suggested that it was looking for considerably better chances of perhaps one in five of finding oil or gas.

The effect on the drilling market of the new allocations is far from immediate, and drilling is unlikely to begin for about nine

to 18 months. Some eventual stimulus to drilling will also be felt from the fifth round of licensing in British waters. A total of 71 blocks and part blocks were offered in the Moray Firth, along the median line between the British and Norwegian sectors of the North Sea and several other areas, including the South-Western Approaches off the Cornish coast, and the Celtic and Irish Seas.

In Norway pressure is building up on the Storting (Parliament) to decide in favour of allowing drilling north of the 62nd parallel when the issue is debated in January. Rig builders are facing dwindling and empty order books are anxious that activity in the Norwegian sector of the North Sea should be stimulated but even if the Storting decides to allow drilling in the four favoured areas of More, Trondelag and Troms I and II, it is unlikely to begin before 1978 or 1979.

Mr. Carsten Schanche, managing director of the Norwegian Aker group, producers of the Aker H-3, perhaps the most successful semi-submersible rig yet produced, is urging more block allocations and more favourable tax-terms as ways of increasing the demand for rigs, but he admits that in the short-term the prospects are not bright. Market expectations have not been fulfilled and as a result of the international recession rates have dropped to unprofitable levels.

This is a particular difficulty facing Norwegian and U.K. drilling companies, which have only entered the market in the past few years. The levels of costs they are facing are appreciably higher than many U.S. competitors operating with older equipment. They also have the difficulty of establishing a track record in drilling when pitted against companies with long-established international reputations.

Mr. Schanche feels that the current over-capacity should start to be alleviated in 1978 and suggests that dynamic positioning, and improvements in rig design for drilling in Arctic waters are requirements which future suppliers should be looking at. The Aker Group also believes that there is a market for rig types suitable for operation in shallower waters such as the Arabian and Mexican Gulfs, and off South-East Asia and South America.

In the last four years mobile offshore drilling rigs have gone through an extraordinary development period and between 1970 and next year supply is likely to have doubled. According to figures produced by L'Institut Français du Pétrole earlier this year in its two-volume study of the world market for rigs the present fleet numbers about 340. This would be broken down into 17 submersible rigs, 147 jack-up rigs, 97 semi-submersible rigs and 77 drillships. All categories except the submersibles have shown an increase over the past 18 months.

Nearly 46 per cent of this total are capable of drilling in depths of water of more than 150 metres. Because of their mobile nature rigs might well move all over the world in search of work during their life-

times but this year the main areas of operation are North America, 28 per cent, Western Europe 23 per cent—17 per cent in the North Sea—South-East Asia, 15 per cent, and Latin America 12 per cent. The Middle East has accounted for 10 per cent of this year's activity, Africa 9 per cent and the Communist countries 3 per cent. The distribution of rig types has varied enormously according to local conditions with more than 50 per cent of the semi-submersible rigs, for example, working off Western Europe.

The average life of a rig has tended to be at least 15 years and at the beginning of the year, according to the IFP, only 17 per cent of the total number of rigs had been built before 1965, with the average age for all drilling rigs being set at 7.3 years.

Owners

One major trend among rig contractors is towards a greater proportion of European owners, which is being compensated for by a marked reduction in American contractors in terms of total market share. There are numerous rig owners with more than 80 companies operating, but many have interests in only one rig. The reduction in American contractors can be seen from the drop from their position of owning 83 per cent of rigs in operation to 55 per cent of those on order. But despite the profusion of owners half the current orders placed have come from no more than 15 companies that are already well-established in the market. At the beginning of 1976 of all rigs in operation American owners controlled completely or with foreign interests 83 per cent, although only about 25 per cent were working off the U.S. coast. European contractors were involved in 18 per cent of the total.

Rig builders are distributed widely throughout the world. During the decade 1965-1974 total deliveries of 214, 53 per cent came from U.S. yards, 39 per cent from Western European yards and 15 per cent from South-East Asia.

But orders reached a peak in 1975 and have been declining rapidly since in every rig category. From January 1 1976 to July 1 1976 the number of jack-up rigs on order has declined from 64 to 27, semi-submersibles from 64 to 23, and drillships from 38 to 14. The orders are divided among some 40 yards with the U.S. taking 39 per cent of the market, against 33 per cent in the period 1965-74. Western Europe 33 per cent and South-East Asia 14 per cent. About 20 new yards have been set up since 1972, but in 1975 and the first half of this year only 10 new orders were placed and these came mainly at the beginning of the period. At the same time 19 orders were cancelled and 88 rigs delivered resulting in a 55 per cent reduction in the order books.

The rate of growth has been uneven following the fluctuations in the exploration activities of the oil companies, but in the past 15 years there has been a dramatic dispersal of

drilling operations around the world from a point in 1960 when 92 per cent of all rigs were located off the U.S. This year South-East Asia is accounting for 15 per cent of all operations, Western Europe, 23 per cent, Latin America 12 per cent, the Arabian Gulf 10 per cent, Africa 9 per cent and the U.S. 26 per cent.

IFP estimates that by the beginning of 1978, when activity is likely to start picking up again, 400 rigs should be available compared with 301 at the beginning of this year. Of the top 20 companies only three will be European, Fearnley and Eger, and Fred Olsen from Norway and Forex Neptune from France. About 70 per cent of the total number of platforms will be under American control, as against 83 per cent in 1975, while the European share will go up from 13 per cent to 25 per cent in the same period. The major European proportion, 15 per cent, will be accounted for by Norwegian interests who should be controlling 32 per cent of semi-submersibles, the European share of this sector should reach 50 per cent.

The prospects in the short-term for the mobile drilling market are gloomy, with the excess of supply over demand unlikely to be reversed before the end of the decade. The rig surplus has now existed for many months and at the beginning of the year at least 25 rigs were laid up without contracts. At the same time 60 per cent of rigs under construction were without contracts, and IFP suggests that by 1978 there could be a surplus of about 50 rigs. This would take in about 12-13 per cent of available rigs, with first semi-submersibles and then drillships being the worst affected.

Difficult

The IFP survey concludes: "Between 1976 and 1979 several owners of mobile rigs will experience a difficult time. These are principally the companies which entered the market during the euphoria of 1973-74 and will not be able to differentiate their receipts over a period composed of new and old rigs (the latter built in many cases at a third or a quarter of the cost and often already depreciated).

"By contrast, already well-established contractors ought not to experience any great difficulties, even if the average return on their operations tends to drop. As far as the construction yards are concerned, very few new orders are to be hoped for before 1978. The first new orders will probably be for jack-ups."

But to date about 85 per cent of the continental margin remains unexplored and techniques are being developed to allow exploration in progressively deeper waters, which holds out better markets prospects in the period up to the mid-1980s. Deliveries are hardly likely ever to repeat again the levels reached in the past three years, but a growth towards a fleet of some 400 in 1985 is considered feasible, and according to the most optimistic estimates this could be as high as 600.

Kevin Done

Problems with pipelines

THE NATIONALISED industries are used to putting up with what they judge is unjustified criticism. But the British Steel Corporation still gets irritated by those people who accuse it of letting Britain down because it can provide no pipeline which comes up to present-day specifications for transmitting oil and gas under the sea.

The BSC argues that it would have been commercially ludicrous to have had such capacity before the North Sea exploration began and that there is still over-capacity in the world for this type of product. So it might very well find the business uneconomic, even if it does come late to the game.

When the North Sea offshore market began to open up all the corporation had in the way of inherited pipeline capacity was its Hartlepool mills, capable of producing pipe in diameters

from 24 inches to 44 inches in a thickness of up to 3 inch. Latest Government statistics show that British companies required pipelines as much as 0.8 inch-0.9 inch or even 1 inch thick because of the particular pressures experienced in the North Sea.

Consequently Britain itself has been able to provide only a very meagre part of the pipeline to discuss its major rationalisation.

CONTINUED ON NEXT PAGE

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OFFSHORE EXPLORATION XI

Services in demand

THE VALUE of orders for services for the offshore industry, ranging from rig hire to pipe-laying, diving, and helicopter transport, catering and marine support rose last year to 85m. in the U.K. sector of the North Sea and even out-rippled the total value of capital goods orders, which declined to £252m. (from £260m. in 1974). But one area of the service sector still remains largely untapped and as the North Sea fields move into the production phase it will be providing a new market of £150m. in 1980 in labour content one.

This potentially lucrative sea is maintenance and over the next four years it will become one of the big growth markets of the offshore scene, but yet it is hardly off the ground. A few U.K. companies have begun to make firm preparations to provide the kinds of complex package deals that will be sought by the oil companies. The maintenance market has been slow to grow in the northern sector of the North Sea because of local conditions and the nature of gas platforms. In the turbulent weather conditions of the northern North Sea, as increasingly complex platforms are placed in more and more inaccessible locations, the demand for maintenance service is set to mushroom in a manner that few companies are yet ready to face. Essential differences between the maintenance demands of the gas platforms in the northern sector and the oil platforms of the northern sector of the North Sea will soon become apparent over the next two years. The changes will impose need for investment in men, equipment and administrative systems that are likely to be as daunting as some of the tasks that will have to be performed, and it is probable that only some of the U.K.'s largest companies will be able to muster the financial resources on the necessary scale to do the job. Experience in the Gulf of Mexico has shown that about 10 per cent of the capital cost of production equipment is spent annually on the maintenance and servicing of offshore platforms. Of such a calculation it is estimated within the servicing industry that a development such as Shell's Esso's Brent Field, the biggest discovery in U.K. water and the sixth to be brought on stream at a cost of £2bn., would generate an annual maintenance budget or commitment amounting to some £60m. About 60 per cent of development costs for this field are accounted for by the equipment and hardware, including the platform and pipeline.

Maintenance

The sort of maintenance operation that has been possible in the Gulf of Mexico, and especially on the gas platforms in the southern sector of the North Sea where it has been carried out piecemeal, will no longer be feasible in the northern sector. The five main companies involved in the southern sector, Amoco, Shell, BP, Conoco, and Phillips, all have their own maintenance philosophies, which have largely involved tasks being carried out by their own personnel. Outside contractors have usually been brought in only when the necessary work was too big or too difficult to handle domestically.

The gas platforms are far smaller than the oil production platforms and are far more accessible from the shore. Operating in depths of only about 120 feet they are located no more than about 30 to 70 miles offshore and because of the less turbulent weather conditions they can be reached for about 350 days of the year. Also because the process of extracting gas is far less complex than that needed for oil, the platforms are less complicated, their own energy needs are far smaller than an oil platform's and they have only about 40 per cent of the moving parts. This means that the most practical form of maintenance is remedial, rather than preventive.

It has proved necessary to keep only very small maintenance crews on the platforms, by winds of up to 120 mph. In such conditions accessibility is brought down to perhaps 280 days a year for personnel to be flown out and down to about 200 days for landing supplies or equipment by boat.

Offered as electrical maintenance contractors and this was gradually supplemented by a growing expertise in radio and communications, electronics, instrumentation and control, and finally structural pipe-work and mechanical maintenance for such equipment as turbines and rotary tools.

Package

According to Mr. Holmes, a full maintenance package for the northern sector would offer in the first place a study of the respective structure from the sea bed up, which would lead to a report and recommendations for a complete year-round maintenance schedule.

"You will have spares, work-shops and skills permanently available on the platforms, rather than flying in parts and people." Maintenance companies will be able to fulfil the role of both consultant and contractor, depending on whether the operators wish to keep maintenance in their own hands. But Mr. Holmes expects at least 80 per cent of the work in the U.K. sector of the northern

North Sea to go out to contract, chiefly because the logistics and management of support services onshore will be an extremely complex task.

EAE has always concentrated in the past on inspection and maintenance of equipment and structures above sea level, but earlier this year it formed a new joint venture company, Sea Maintenance, with Solus Schall with the aim of providing a comprehensive inspection and maintenance service both above and below water.

The first maintenance contracts for fields that are already in production are expected to be put out to tender early next year. In the first two to three years of a platform's life little maintenance work is required and many items in the early days are covered by some form of warranty. Contracts are expected for the Forties, Auk, Montrose and Beryl fields between January and May, but the whole maintenance sector is still at a very early stage of development.

Mr. Holmes is anxious that the great opportunities it offers should be recognised in the U.K. before the business goes overseas, and he draws a parallel with the slow development of the offshore construction industry, and is trying to ensure that the U.K.'s performance there is not repeated in maintenance. The potential market is very

great indeed in the U.K. sector alone. Purely the labour content of a maintenance contract for average size oil production platforms is expected to reach between £2m. and £3m. a year and more than 20 such platforms should be installed by 1980. The business also has an important long-term potential with the prospect of 50 to 60 large-scale platforms being installed through the total life of North Sea development, with lives of between 20-25 years.

The EAE Group decided last year that its future had to lie with a larger company because of the enormous financial support necessary for preparing the organisation essential for an integrated maintenance operation in the northern North Sea. But it sees the future of this service sector for U.K. industry lying in overseas markets as well as the North Sea. EAE is itself becoming more heavily involved in the Middle East and particularly the Mediterranean coast of North Africa. From a point where it was doing hardly any overseas business in 1974, it gained 20 per cent of turnover from this source last year and expects it to reach 35 per cent by 1977. According to Mr. Holmes: "The pickings are everywhere."

The EAE Group and Solus Schall do not expect to be in a position to take on more than one additional major contract a year because they wish to limit the speed at which they grow. Together they have an annual turnover in the region of £14m. and an operating force of 1,500. Yet Mr. Holmes main-

tains that there will be work for as many as six to eight companies of similar scope as the maintenance market expands.

The future of maintenance work in the North Sea has also started to attract the attention of companies that have traditionally been involved in other spheres. The oil rig supply boat business, for example, has been badly hit by the lull over the past two years in North Sea exploration. With the prospect of more than 80 supply boats being laid up in North Sea ports during the winter season, offshore service companies have been prompted to diversify their fleets.

Fleet

Star Offshore Services which has rapidly built up a fleet worth some £24m. in the past three years has recently placed on contract a sophisticated £3.25m. underwater systems vessel. It is on long-term operation with Hamilton Brothers on its Argyll field—the first field to start commercial oil production in the U.K. sector—on the maintenance of underwater wellheads, flow-lines, single point mooring buoy and associated pipelines. In common with many other operators SOS is looking to the maintenance phase of oil production to provide a stability of contracts that has been missing from the more recent phases of exploration, as well as offering an entry to one of the major growth areas in future offshore development.

Kevin Done

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Pipelines

CONTINUED FROM PREVIOUS PAGE

tion programme it has mentioned the possibility of adding the necessary capacity so that it might at least go after the contracts it has so far been in no position to bid for.

A solution seems as far away as ever though. The key feature of this particular problem is the corporation's plan to invest in major new plate mill which would be able to use controlled rolling techniques and thus produce plate of the thickness required in the North Sea.

The pipe mill itself presents a much less difficult problem and is possible that the existing Hartlepool mill could be modified at relatively little cost to cope with the manufacture of the pipeline once steel plate of a suitable thickness was available.

According to the BSC's plans so far announced the new plate mill would be part of its development on Teesside, and a very major part in terms of investment and in employment terms too.

Storm

It is because the project has so many new jobs that it has become the centre of a political storm on Teesside. An indication of the way the local people see it is that it is constantly referred to as "the 100 job plate mill." Both onsett and Hartlepool have put their claims for the proposed mill. But Sir Monty Finkhston, recently retired chairman of the corporation, has publicly stated that "there is no rational alternative but to site the mill at Redcar." In spite of the long delays to its investment programme the BSC is actually in the process of modernising Redcar and, under "Stage Two" currently proceeding, a new blast furnace is being constructed.

Another reason why the debate about whether or not there should be a new plate mill, let alone where it should be sited, is that it would have an annual capacity of 1m. tonnes a year. And with its extra capacity the Corporation would have to close down its inefficient mills. Thus the problem once again looms large.

The BSC's last annual report stated: "The new mill, which could be an integral part of the major steelmaking complex planned for Redcar, would compare with the most modern in the world and would place the corporation in the strongest

commercial position for the future development of its plate business."

But last month the new chairman Sir Charles Villiers at a meeting with Teesside Members of Parliament said that a review was being carried out to see whether a mill of the size planned was justifiable in terms of probable world demand and output of steel plate.

He indicated that the Corporation hoped to make a decision in the spring of next year on whether to go ahead with the £200m. mill, and would also decide where it should be located if the go-ahead was given.

Meanwhile, what has the BSC been missing? So far some 1,500 miles of sub-sea lines have been laid in the North Sea and on the basis of programmes already under way this should reach over 2,000 miles by 1980. Stockbrokers Wood Mackenzie, in a recent study, suggested that an additional 1,500 miles of line—on top of those for projects on the way—are now on the drawing board or in the "possible" category.

If the Dutch sector is included and the pipelines in the fields themselves are added, the figure could go as high as 1,800 to 2,000 miles.

To put North Sea demand in context you have to refer to another survey of non-Communist pipelines which estimated that well over 23,580 miles of four-inch and larger lines are expected to be laid this year. The cost of this work could well exceed \$8.75bn.

As might be expected, the U.S. emerges as the biggest spender. This year some 7,570 miles of pipeline should be laid in the U.S., including some of the final sections of the notorious trans-Alaskan trunk line which must rate as one of the biggest engineering projects ever undertaken.

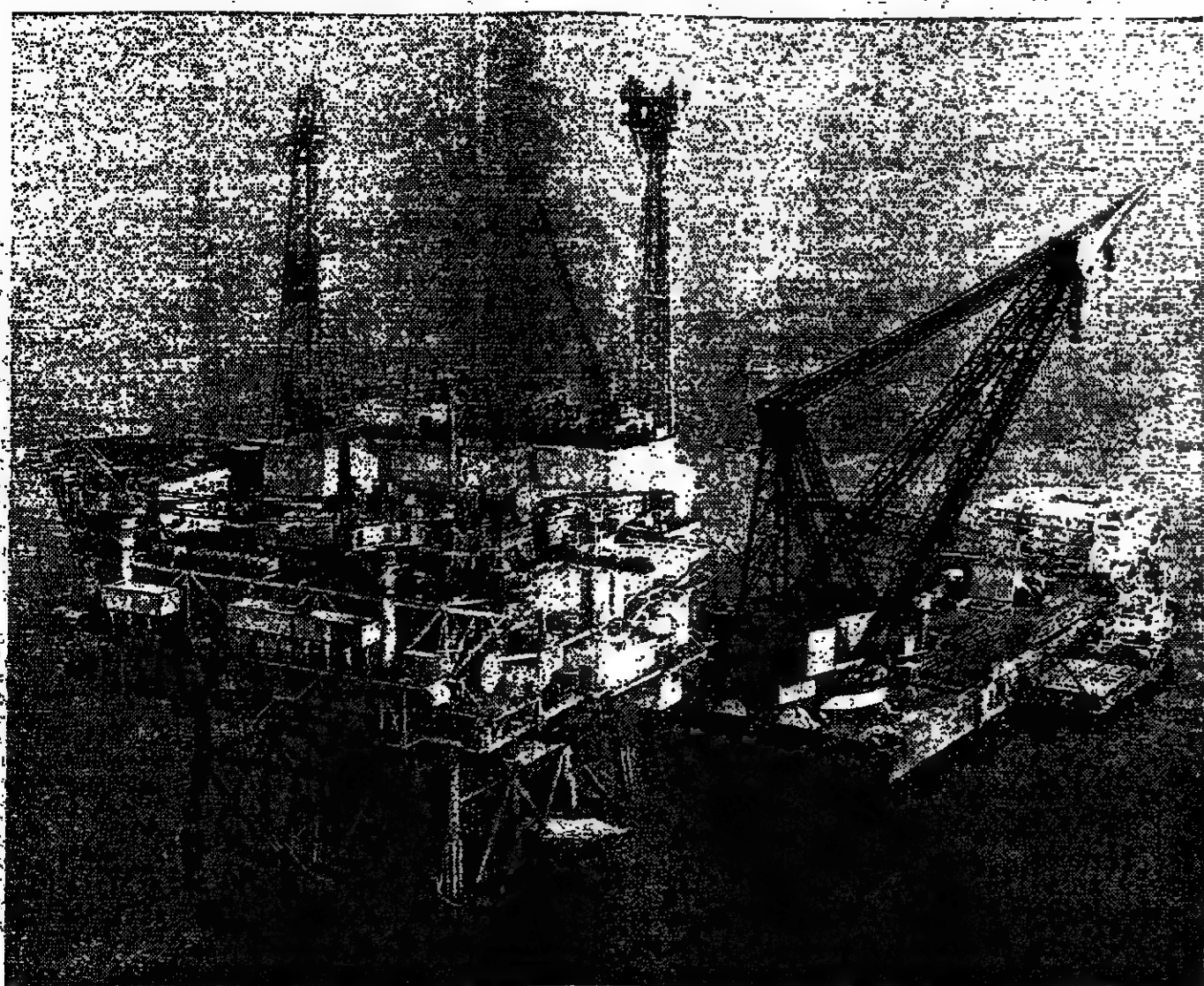
Where the BSC can supply it seems to do well in the North Sea projects. It is supplying nearly all the casing pipe demanded, and delivered something like 105,000 tonnes of this product last year.

The Corporation did require more capacity as demand expanded and so it has under way an expansion of its manufacturing capability for casings used in oil and gas wells at Clydesdale in Scotland.

This involves the replacement of old open-hearth furnaces by electric arc plant at the works and a new quench and temper plant is also being installed.

Kenneth Gooding

OFFSHORE EXPLORATION XIII



Another aspect of the North Sea—insurance coverage of the very expensive equipment needed for exploration and production. This is the FA production platform on BP's Forties Field, with a crane barge alongside.

High risks for the insurers

THE INSURANCE industry—not just the U.K. market but world-wide—is having to cope with vast risks in offshore exploration for oil. It has managed successfully so far with the insurance of North Sea exploration and development but it is now faced with the problem of dealing with the "round of" licences, which could involve insurance of exploration rigs and development platforms in the Western approaches, areas off Cornwall and Devon and the Celtic Sea.

In these areas, in addition to hazardous sea conditions, oil rigs will be operating in one of the most congested sea lanes in the world. Supertankers and large ore carriers, bulk carriers and general cargo ships throng the Channel and, although there is a directive by both the British and French Governments—supported by the International Maritime Organisation (IMO), UN organisation—that there should be a two-lane traffic system, a number of "narrow" ships daily ignore this rule of the road. An average 300 ships navigate the Dover Straits a day.

Directive

Another directive, that ships could avoid drilling rigs and platforms by at least 500 metres will also be imposed in the Channel but there may be some leeway about the effect of this directive following the success of an oil tanker in the Channel hitting a lighthouse and an oil carrier.

Nevertheless, leading insurance brokers do not foresee when licences are issued for the Western Approaches and the Channel, that premiums should be any more penal than those being in the North Sea.

In London, insurance of offshore exploration rigs and production platforms in the North Sea is dealt with by a handful of specialist brokers, headed by Sedgwick Forbes, Black & Payne, Bain Dawes and Hogg Robinson. The amounts involved in insurance of exploration rigs and development platforms, however, are so high that even the combined British insurance market—Lloyd's and the companies—has not been able to accept the full risks.

Brokers and underwriters involved in North Sea oil development have had to reinsure part of the risks in the European, Japanese and U.S. markets, said a leading British broker. "We are re-insuring throughout the world." It is an indication of how high the values are on even a single risk that the London market finds it necessary to reinsure. Normally the reverse is the case with the world, including the U.S., coming to Britain to reinsure, or hedge-off in betting parlance.

One broker, commenting on the fifth round of licences, said he did not think that, when awarded, they would create a new problem in navigational terms. The main anxiety for the insurance industry was the soaring cost of drilling and of fixed structures, particularly development platforms.

"Fixed structures—concrete—last year cost about \$425m. in the North Sea. To-day they would cost about \$800m. and their replacement cost in two-and-a-half years time would be about \$1,200m," he said.

Insurance premiums on offshore exploration rigs and platforms are considerably higher than on land-based ships so far as the North Sea is concerned, and despite the occasional disaster the insurance industry has made a reasonable profit.

The industry, it is understood, has had no approaches from the oil companies about the fifth round of licences. "When they are awarded and when the specific areas are known to us we will have the usual headaches over the premiums," commented another broker.

In London, six underwriters comprise the Drilling Rig Committee which takes the biggest share of exploring insurance, but oil companies also take a share of risk in self-insurance in the exploring stage.

Apart from the hazards of drilling in the North Sea, premiums in most cases also include the dangers of "blow-ups" (pollution) and the possibility of shipping collisions. But it has been profitable so far.

Task

The size of the investment in North Sea oil development and the insurance involvement is impressive. British Petroleum's "Forties" field—the richest so far discovered in the U.K. sector—will eventually use four steel platforms with an insured value, when completed, of about \$1.2bn.

The task facing underwriters and brokers is illustrated by this problem of insulating costs. About 10 years ago a production platform in the Mexican Gulf had an insurance value of \$1m. In the North Sea to-day a fixed platform, with all its installations, can be valued by insurers at over \$550m. The extra hazard of operating in the North Sea, however, must be taken into consideration in making any comparison.

Linked with the British insurance industry in the offshore ventures is Lloyd's Register of Shipping—one of the world's major ship and engineering classification societies.

Its approval, A100—or a similar certificate from its equivalent society in Scandinavia, Europe, the U.S. or Japan—is essential before insurance can be obtained from a first-class source.

Together with the other classification societies, Lloyd's Register inspects and classifies mobile drilling rigs, survey and supply vessels, diving systems, production platforms, and pipe-laying barges in addition to the inspection of oil and gas pipelines, offshore and onshore.

There is a "grey" area around some offshore development from the insurance industry's point of view with a few oil companies, complaining that insurance premiums are too high, carrying their own insurance. But it is understood that about 80 per cent of the North Sea exploration companies have insured against pollution risks with the British industry.

The pollution factor will be even more important if it is discovered in the Western Approaches, the Channel or the Celtic Sea with hundreds of miles of vulnerable holiday beaches and the tourist trade that is dependent upon them.

This factor was emphasised in September by a Government report which says there is a 50 per cent probability of more than one offshore drilling rig or platform being hit by a "blow-out" by 1991. The report also forecasts that by the same year, clean-up organisations could be called out three or four times to deal with oil tanker spills, with one or two expected to be more than 135 tonnes. In addition, there could be four or five pipelines or platform spills each of more than 135 tonnes.

James McDonald

Finance CONTINUED FROM PREVIOUS PAGE

admittedly not much tried \$100m. to Thomson North Sea investment bankers. Charterhouse, is for the Government with its 20 per cent interest house Japhet.

contribute to the capital costs of special significance was the development as part of a B.I. fact that a syndicate of banks calling for some £76m. was led by the Royal Bank of Canada also provided Thomson of the funds required for their with a \$40m. credit facility to share of the Ninian oil field development and was regarded as the first major test of the public's willingness to finance North Sea oil. The issue combined loan stock with oil production stock with the latter giving investors the rights to payments geared to the value of production from the oil field.

The issues went well to the extent that they are now regarded as having helped to fill the gap left by the demise of gold shares in providing a hedge against falling monetary values.

The Charterhouse scheme meanwhile was specifically aimed at attracting direct support from such institutions as pension funds and life assurance companies who had shown a notably conservative attitude towards North Sea related investments in the past. The

Much interest, for instance, surrounded the \$275m. financing package provided for the Jaymore field by the International Energy Bank and the Scottish National Bank of Canada. Oil and Transport (L.S.M.O./SCOT) oil production investment units and then a Occidental which has a 38.5 per cent stake in the field and investment syndicate formed by

formation of an Investment Syndicate by such institutions designed to provide the finance needed to help keep the second line North Sea development companies in business. The Charterhouse Group already had a 1 per cent stake in the Thistle field and set out to "educate" other financial institutions into committing themselves similarly by subscribing at least £1m. each to the syndicate.

In 1976, such schemes have been regarded as more important as a testing ground for potential investor interest, the funds being raised through them at present being hardly of great significance in the wider context of the huge sums still needed for North Sea development. But their success so far has offered hope that the needs of the smaller developers, who claim some 400m. barrels of proven oil and who collectively are of considerable importance in the total North Sea programme, will not be neglected.

Pauline Clark

BNP and the North Sea

Banque Nationale de Paris—fourth largest commercial bank in the world—has participated in financing twelve of the oil and gas fields under development in the North Sea.

Ekofisk	Frigg	Piper	Montrose
Beryl	Brent	Cormorant	Claymore
Petroland L.7	Thistle	Albuskjell	Statfjord

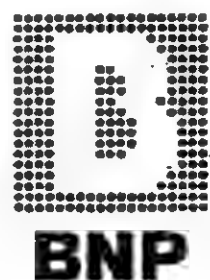
Basically, BNP makes two kinds of credit available for these projects.

International Financing

International financing arrangements in which BNP has participated have included the US\$650m. credit for the development of the Frigg field and a substantial participation in the financing of the Ekofisk field.

French Export Credits

BNP has provided credits in French Francs equivalent in value to US\$1000m. in connection with the supply of materials and services by French companies for North Sea projects.



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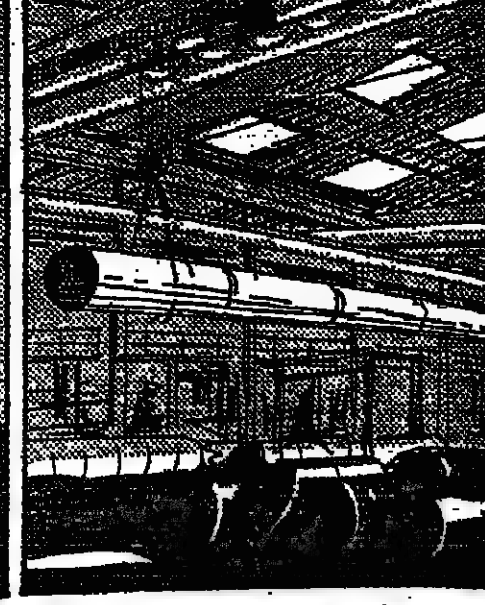
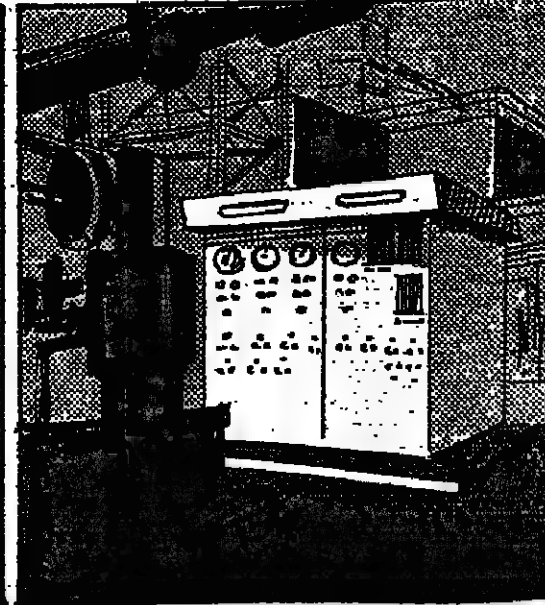
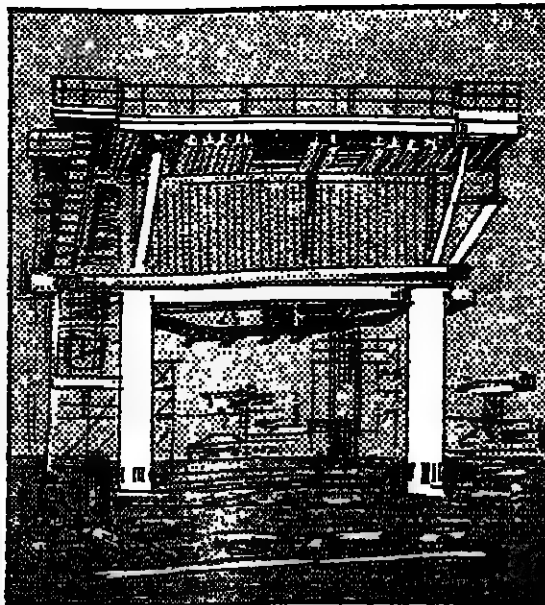
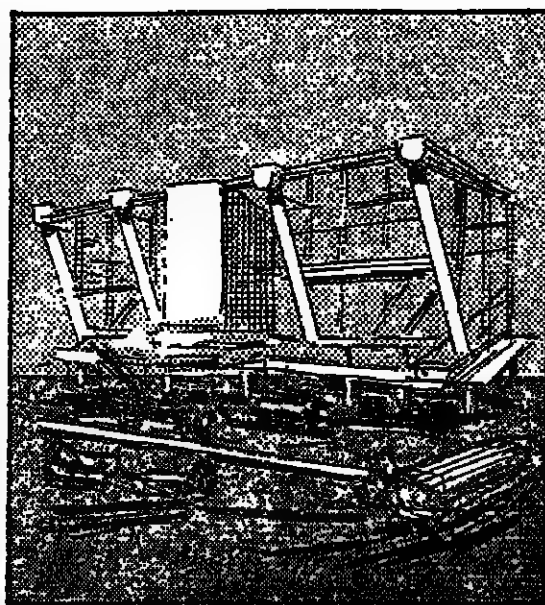
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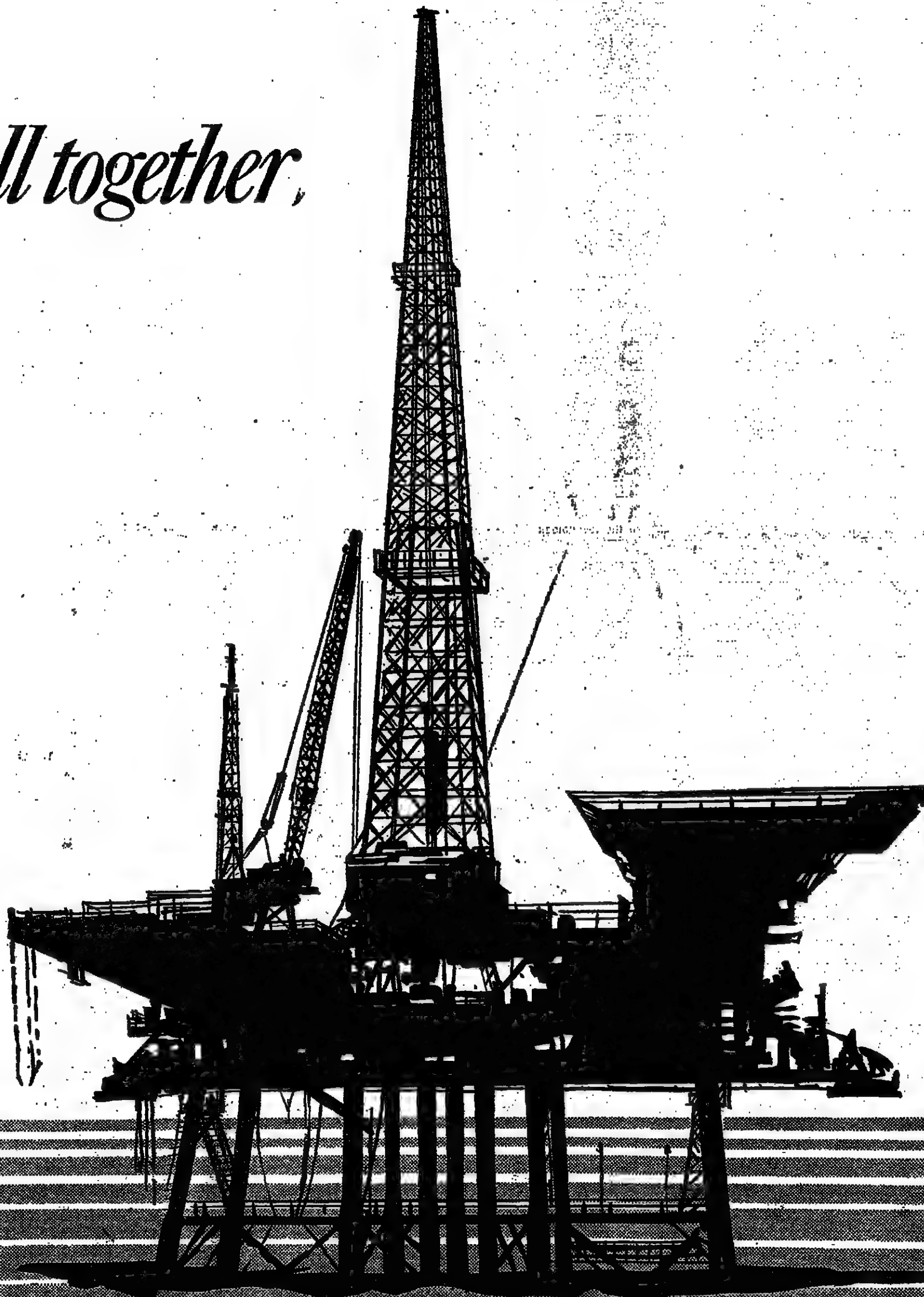
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SOCIETY TO-DAY: PERSONAL SOCIAL SERVICES

BY JOE ROGALY

The most puzzling £1bn. we spend

PERSONAL social services are in a muddle. There is no telling whether the £1bn. being spent annually on the disabled, meals on wheels, homes for the elderly, nursing homes, and most of the other services that might be expected to be provided by a large corps of "social workers" is too much, or too little, or about right, but only managed. As a result of the most vulnerable people in our society cannot be protected, or better served, or fed less wastefully, while Cabinet talks of public expenditure cuts it cannot really tell what the just apportionment for the clients of social workers ought to be. In one sense the decision has been made. Between 1970 and 1975 expenditure on social services just about doubled, in real terms. The Treasury public expenditure White Paper provided for a further 10% increase in 1976 and 1977. It is difficult to see how the Government can accept a further substantial fall in the current round cuts — and, in any event, the cuts are almost entirely ministered by the local authorities.

within a few minutes of meeting her that she comes under services budget is having a definition of "deprived" — direct effect on the well-being of the is 11, and can be seen in such unfortunate? Some idea of the need can be deduced from its counterpart in the present winter — output. The two are not the same, but this is the best measure we have. There has

aged began to press for a new, professional status and a unified administration. The Seeborn Report gave them what they wanted: a new social service department in every council. This reorganisation was reorganised when the new local authorities were created in 1974.

It seems to be a feature of large-scale mergers that officials, particularly senior officials, are rarely completely displaced, comments Mrs. Hall. "Posts were found for most of the senior officials with the result that many of the departments now seem rather top-heavy."

What is more, she comments, "In the past few years the problems of manpower have become particularly acute; with reorganisation many of the more experienced field workers have moved up the hierarchy leaving a dearth of qualified staff at the local level." On the face of it, it does not seem that those taxpayers who would genuinely appreciate help being given to deprived children are getting their money's worth.

The problem is, sadly, even worse than that. The social services departments have been given a number of new statutory duties. The Children and Young Persons Act, 1969 transferred work formerly done by magistrates (sending children to approved schools or remand homes) to local authorities. These, says Mrs. Hall, "have neither the staff to care adequately for the numbers of children allocated to them nor the residential accommodation necessary." The Health Services and Public Health Act, 1968, placed a duty on local councils to provide a home help service; the Chronically Sick and Disabled Persons Act, 1970, added

the duty of ascertaining the number of disabled people, advertising the local services to them, and giving practical help and aid where necessary. This Social Security, Mr. David Ennals, says that these organisations, including the social services "cannot do everything that is needed" so he is pursuing his national "Good Neighbour" campaign, complete with car stickers, advice on helping other people, and a quotation from "a Director of Social Services," which runs, "experience has taught us that it is the spontaneous good will of ordinary people which does most to relieve misery and distress. The lack of such concern has on occasion led directly to cold, lonely and avoidable death."

Mr. Ennals asks, "need I say more?" The answer is that someone ought to say a great deal more. The expensive social workers may be useful in many areas, but what of those who are not clear whether their job is to relieve distress or campaign to alter society, while taking society's wage packet? Charitable work is usually better-motivated, but it cannot be comprehensive any more than a "Good Neighbour" campaign.

I do not know the answers, but even in our confused society it should be possible to make better sense of this matter, which is surely at the very heart of the Welfare State. It is the kind of thing to which Labour politicians above all should be turning their minds, if they were not so preoccupied with the survival of an economy that their own policies, on top of Mr. Heath's, have done so much to put in jeopardy.

Anecdotes

I can vouch for the accuracy of both beliefs, from personal knowledge. Two anecdotes will illustrate what I mean. One — rather depressing — incident has to do with the commendable alacrity with which a council social service department sent a pair of social workers round to comfort an elderly woman whose husband had died on a Sunday night and who had to wait, alone with his corpse, until Monday morning for the arrival of the burial service. The trouble is that she did not want any strange young people with long hair to sit with her; she barred the door and shouted them away from the window.

The second anecdote is about a child whose demeanour, dress, and behaviour will tell anyone

mother to stay at home to look after her elder, backward, brother. The case cries out for a social worker, but none is in attendance because, for the time being, none is being employed in her immediate locality.

Those of us who support the notion of overall spending cuts must accommodate facts of this kind, and the way to do so, of course, is to urge that some effort be made to discover to what extent these single instances reflect the general position. That little girl ought to be helped, now. How many others are there, and how much

whether statistics of this kind justify the explosive growth in the cost of the personal social services or not. Two-thirds of the cost is spent in wages and salaries, and on the consequences of that some new evidence appears today in the form of a book by Mrs. Phoebe Hall that describes the evolution of the present-day service.

We need not follow Mrs. Hall back to the Poor Law to see that something has gone wrong. After 1945 the social workers in the children's department, together with others in health and welfare and care of the

Management
It seems plain that this is a middle that can only be solved by going back to first principles. There is no clear, generally accepted idea of the role of the social workers as a paid agent of the State. Those who believe passionately in the service will point out, reasonably enough, that this is an area in which you cannot lay down objective criteria of need: local councils, managing local departments, must be left to judge who is disabled, or destitute, or deprived, and who is not. It would be possible to have greater faith in this response if local councils had, in recent years shown a better management ability in other fields.

It would also help if someone in a Government department, perhaps, or a commission of inquiry — could define the relationship between the role of the State-financed personal social services, the charities



Meals on wheels service: possibly more money should be spent.

Letters to the Editor

Expenditure on housing

From the Housing Director, letter.

Sir—Your leader (December 3) on the cost of housing is strangely ill-considered. The argument had three strands. One gave figures showing the increase in public expenditure on housing; you suggested that we now have as much housing as we need; and you concluded that investment on housing should be substantially reduced.

What is strange about this argument is that the Financial Times should believe that investment in housing has risen in real terms. If it had done, we might expect to see vast numbers of new and improved houses coming out of the pipeline. In fact, the number of units completed in the 1970s so far has been considerably lower than in previous years.

answer is and this may sound absurd, "borrow the money with which to pay the interest." It sounds nonsense, but so long as the real value of the debt does not increase — or to be more precise so long as it declines in real value at the same speed as the asset, depreciation — then the debtor has nothing to worry about.

In fact three years ago, when inflation looked like getting rough, the Government devised a scheme whereby new mortgages increased in their initial years (but decreased in real value). The scheme was not put into effect because inflation did not rise sufficiently to justify the administrative cost of the scheme.

R. S. Musgrave,
24, Garden Avenue,
Framwellgate Moor, Durham.

Litigation on patents

From Mr. E. Eder.

Sir—A. H. Hermann (December 1), on the creaking U.K. legal system, castigates multinational companies for keeping High Court judges "out of action by endless cases... continued for years without regard for costs, candies and second homes are until the contested patents

in most patent actions the central issue to be decided resides in judging whether an alleged invention is obvious or not. This calls for close examination of technical matters and upon which the judges must often be educated by counsel appropriately instructed. One cannot expect a judge to be an expert in all areas of technology, much less in a rapidly changing or developing technology where inventions are being made; and clearly it is unreasonable to expect a judge to assimilate in, say, a day or so, the technological background leading to the invention which may well have been based on many years of the inventor's study and experience.

Nevertheless, the new U.K. Patents Act promised in the Queen's Speech may go some way to alleviate the High Court delays in patent matters (though not at some lower forum) since the pressures from Europe seem to have pushed us to accept that ultimately issues such as obviousness and inventive merit will inevitably be settled by the Patent Office—even if it be the European Patent Office in Munich.

Ephry Eder,
63, Mayflower Lodge,
Regents Park Road, N.3.

Shopping from cages

From The Managing Director, Tesco Stores (Holdings).

Sir—In your article on caging (December 1) certain references were made about my company's use of this method of merchandising and storage which were totally unfounded.

The facts are quite the opposite. We introduced caging as an integral part of our hypermarket, not superstore as stated, the largest store of its type in the U.K. when it opened, and the caging system here has been an unqualified success. I might add that this is a remarkable achievement, particularly as it was the first time we had used cages.

Our in-depth use of cages means that some 400 lines are delivered to the hypermarket already pre-priced and ready for storage on the shop floor. At 75,000 sq. ft. the size of the store is such that the stacking of cages up to five high (most are in fact four high) is easily accommodated as part of a carefully planned shopping environment and there is no evidence of the so-called "claustrophobic effect" which disturbs shoppers alleged in the article. On the contrary the store has enjoyed an increasing volume of trade and is attracting more and more customers. Inevitably at the busiest periods aisles between the cages can become congested but the assumption that this is the fault of the caging techniques employed is totally incorrect rather that we had underrated how enormously successful the store would be in its first nine months of trading.

Caging has made a major contribution towards this achievement by helping to keep down labour and handling costs which are reflected in the very low prices and we are in the process of expanding its application in existing and new stores, such as can be seen at our Maidstone store which opened last month.

I should also point out that we have received magnificent co-operation from manufacturers and suppliers and this has played an important part in making caging a resounding success for everyone, not least our shoppers.

L. C. MacLaurin,
Delamare Road,
Chesham, Herts.

Keep the pound down

From Mr. M. Buckland.

Sir—In Samuel Brittan's article (November 25) he suggested that next year the pound may prove to be embarrassingly strong and speculated on whether the strength would be absorbed by a build up of reserves or a rise in the exchange rates.

Given that the Government is still seeking an export led recovery and that a devalued currency helps exporters, I would have thought that a higher exchange rate would be one thing the Government would not want.

The other thing the Government would not want would be to have to sell sterling to buy foreign currencies to keep the rate down and build up reserves. In the last six months the Exchange Equalisation Account has been buying a very weak pound with foreign currency reserves to the tune of about £700m. This sterling has been passed on to the Consolidated Fund to assist in financing the public sector borrowing requirement. To reverse this procedure would require the authorities to find that much from elsewhere to meet the PSBR.

As there is no one in office in this country who is experienced in managing an economy which is suffering from a strongly rising exchange rate I think it might be better if steps were taken now to see that the pound does not recover.

M. J. Buckland,
Rosedale, Monmouth,
Nr. Bishop's Cleeve, Herts.

The outlook for executives

From The Chairman, Robert Lee International.

Sir—Considerable publicity has been devoted recently to the ever-increasing numbers of unemployed executives and professional people—reported at 70,000 at the end of September with a forecast that no tail-off is in sight.

While these figures hide much individual misfortune and, in some cases, company failure, the total of 12m. unemployed, the statistics for out of work managers, in my opinion, mask a more serious trend which could well totally change the accepted pattern of executive life and remuneration in the U.K. — and not for the better.

I think it must be accepted that there are still too many executives in many industries to-day. A good proportion of the surplus consists of survivors of the rapidly expanding business boom of the '60s when corporate staffs mushroomed and some of what remained special commissions sprouted. It was a time when decentralisation was the current management vogue and executive "musical chairs" the order of the day.

To-day's harsh economic climate has put paid to the excesses of the past—certainly in private enterprise—undoubtedly in the public sector. The corporate layer that looked very impressive on the organisational chart have disappeared. This pruning is one of the obvious reasons for the growth in executive unemployment.

What industry is failing to realise, however, is that population trends will almost certainly cause unique problems in corporate recruitment, unemployment attitudes and salary structures in the relatively near future. In the next five years or so, the post-war "baby boom" will be hitting the executive market

with a rapid increase in the highly trained and experienced 30-34 year olds who should just be setting foot on the first rung of the executive ladder.

The chances of British industry—indeed, of any developed country—being able to absorb this large executive entry is remote. At the same time a smaller managerial pyramid will almost certainly cause a promotional slowdown among younger executives (another cause for dissatisfaction) and concurrently, early retirement will have been made more difficult by inflation. Together these factors will almost certainly lead to a total lack of managerial mobility.

In this situation, there is the strong possibility that the younger managers could affect salary scales adversely—accepting less than the rate to get on the "ladder"—thus causing middle-ranking job holders to feel threatened. This, combined with reduced promotional and financial prospects, could really give a manager's union the send-off it needs. Paradoxically, the executive surplus could also promote inefficiency, rather than competitiveness, for if executive mobility can be wasteful, so can the lack of it.

Lack of hope and scope can lead to falling performance and, as a result, the work no longer enthralls the executive; familiarity with long-held or easily-mastered jobs breeds contempt—hence decisions being made hastily by executives who "know it all." We already know through tales of "dead men's shoes." Executive life holds few satisfactions to-day, but the future may be even more bleak. Not only for the managers, but for the country.

Robert Arkle,
24, Berkeley Square, W.1.

Accounting for council homes

From Mr. R. Musgrave.

Sir—On the question of the cost of council housing, it is disputable, notwithstanding Mr. Campbell Jones's letter (December 2), that conventional accounting methods are totally misleading when they imply that the only novel minority of cost of such housing. Any cost of inflation—accounting would show the "true" picture. The "true" picture, however, is that the cost of council housing is a real and considerable cost.

The answer is that the cost is both unreal and escapable. As the unreality, what appears to be a cost — the payment of interest — is cancelled out by a erosion in the real value of the debt. As to how the debtor escapes, that is, get the hard cash to pay the interest, the

To-day's Events

Cabinet again considers terms of letter of application for IMF loan.
U.K. balance of payments figures (3rd quarter).
NATO Ministerial Council meets, Brussels.
Sg. Giulio Andreotti, Italian Prime Minister, on visit to Washington.
Mr. Denis Healey, Chancellor of the Exchequer, speaks at Foreign Press Association lunch, Savoy Hotel, W.C.2.
Mr. John Methven, CBI director-general, addresses Industrial Society New Action lunch on "Future Role of the CBI," Quaxline's, S.W.1.
Financial Times two-day conference, Oil in Deeper Waters, opens at Birmingham Metropole.

First-day speakers include Mr. Anthony Wedgwood Benn, Energy Secretary.
Offshore International Exhibition begins, National Exhibition Centre, Birmingham (ending December 10).
OECD working party ends two-day meeting on level of Japanese shipbuilding, Paris.
Mr. Brian Griffiths, London School of Economics, addresses Industrial Forum on "The Banks — is there an alternative to Nationalisation," Berrington House, Grosvenor Street, E.C.2, 12.30 p.m.
Unit Load Show opens, Wembley Conference Centre (until December 10).

European Machine Tool Merchants' Association lunch, London Hilton, W.1.
House Builders' Federation lunch and annual meeting, Connaught Rooms, W.C.2.
PARLIAMENTARY BUSINESS
House of Commons: Aircraft and Shipbuilding Industries Bill, committee, suggested amendments and third reading.
House of Lords: General Rate (Public Utilities) Bill and Town and Country Planning (Scotland) Bill, second readings. Debate on EEC report on VAT.

Committees. Expenditure Committee. Trade and Industry subcommittee on fishing industry.
OFFICIAL STATISTICS
Provisional figures of vehicle production and estimates of new car registrations (November).
COMPANY RESULTS
Bassett (George) Holdings (half-year). Kelsey Industries (full year). Rankes Hovis McDougall (full year).
COMPANY MEETINGS
Acorn Securities, Regis House, E.C. 2.30. Enl. New London Theatre, W.C. 11.30. Gomme Holdings, High Wycombe, 11. Kalamazoo, Birmingham, 11.30. Scottish Metropolitan Property, Glasgow, 11.30. "UP" Ribbon, Winchester House, E.C. 12.

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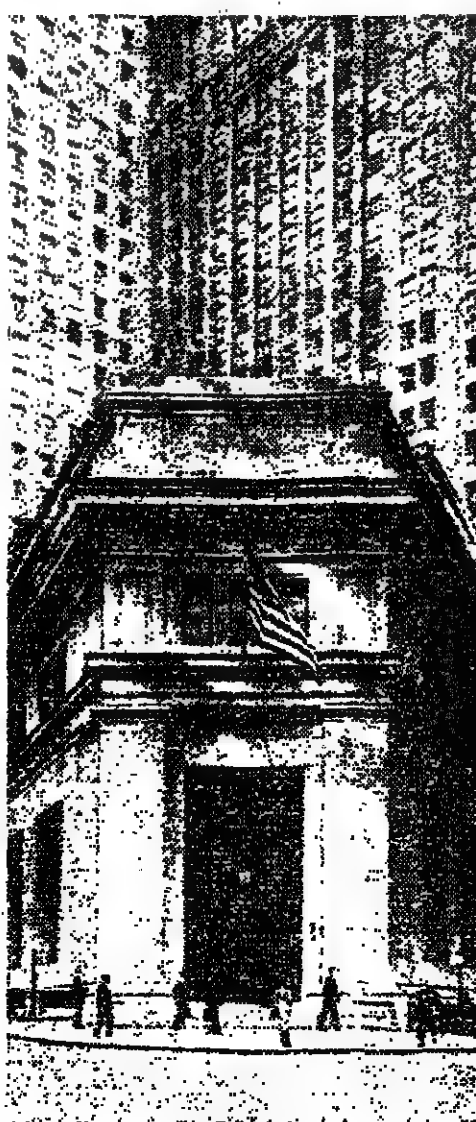
Shown in Morgan's New York headquarters, Senior Vice President Dennis Weatherstone (centre) heads Foreign Exchange and Euro-currency Trading. Vice President Robert Van Roten (right) is chief foreign exchange trader in New York. Vice President Nancy Shaw runs the Euro desk.

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N.T.L. FINANCIAL AND COMPANY NEWS

PANESSE BANKS

Profits boost

BY PAULINE CLARK

K OF TOKYO, the last to report its results for the year ended March 1976, has announced a 47.8 per cent rise in profits compared with the preceding half year ending March. This brings the year's profit to ¥1,170.8bn, an increase of 22 per cent on the ¥955.5bn of the preceding year to just over 22 per cent.

SUMMARY OF OPERATING RESULTS FOR JAPANESE CITY BANKS

		Revenue	Recurring profit	Net profit
Dai-ichi K.	(M)	389,132 (-3.2)	25,813 (-9.3)	10,230 (-2.3)
	(S)	374,579 (1.4)	26,969 (4.1)	12,517 (22.4)
Fuji	(M)	321,440 (-2.2)	25,119 (-7.9)	10,673 (-0.1)
	(S)	323,903 (0.7)	29,575 (17.7)	13,128 (23.0)
Sumitomo	(M)	318,899 (-1.6)	26,198 (-9.2)	11,170 (-1.0)
	(S)	319,814 (0.3)	32,929 (26.7)	13,789 (23.4)
Mitsubishi	(M)	303,694 (-1.8)	22,559 (-21.4)	10,684 (-0.9)
	(S)	304,754 (0.3)	28,836 (27.8)	13,154 (23.1)
Sanwa	(M)	305,511 (-1.8)	22,238 (-3.9)	9,604 (-0.2)
	(S)	310,999 (1.8)	26,729 (20.2)	11,890 (23.8)
Tokai	(M)	329,268 (-1.5)	15,298 (11.2)	7,818 (65.7)
	(S)	329,226 (-)	19,347 (26.5)	7,397 (-6.8)
Taiyo Kobe	(M)	213,588 (-2.7)	12,882 (-17.9)	5,555 (-8.3)
	(S)	215,031 (0.7)	15,414 (19.8)	5,806 (-11.4)
Mitsui	(M)	217,650 (-2.3)	14,282 (-14.8)	6,148 (9.5)
	(S)	216,699 (-0.9)	18,148 (27.1)	7,517 (22.3)
Kyowa	(M)	157,535 (0.5)	10,394 (-11.0)	4,740 (4.6)
	(S)	159,300 (1.4)	11,125 (7.0)	5,166 (9.0)
Daiwa	(M)	137,198 (-5.6)	10,345 (-15.1)	5,050 (-2.5)
	(S)	139,868 (-1.9)	12,591 (21.7)	5,681 (12.5)
Saitama	(M)	109,901 (1.6)	7,503 (-9.8)	3,881 (10.8)
	(S)	114,105 (3.8)	10,047 (33.9)	3,940 (1.7)
Hokuriku	(M)	98,337 (-0.7)	5,590 (-11.8)	2,933 (8.5)
	(S)	91,263 (2.2)	6,559 (17.9)	2,941 (0.3)
Tokyo	(M)	263,520 (-3.9)	14,432 (-16.8)	9,030 (12.8)
	(S)	264,069 (-0.2)	21,332 (47.8)	9,535 (5.6)

Notes: (1) (M) March 1976 (six-month) term, (S) September, 1976 (six-month) term. (2) Parenthesised figures represent term-to-term percentage gains. Source: Nomura Securities.

Norwegian co-operation in electronics industry

BY FAY GJETER

OSLO, Dec. 6.

RAY'S THREE leading Norwegian electronics companies have agreed to a co-operation agreement which may eventually be followed by a merger. They are Tandberg radio and TV Co., Elektrisk Bureau (EB), and Kongsberg Electronics. The agreement, announced by the managing directors of the three companies, said that by co-operating in marketing, product development and management, they expected to increase profitability substantially. Norway's electronics industry has had a poor record in recent years, and a major reason for this has been the small size of the companies involved. The agreement, said the managing director of Tandberg, would enable the three to extend production series for products on which development costs had been high. Until now, understate production series had been the industry's weakness - development costs had been too high in relation to earnings. So far, because of their respective product ranges, Tandberg, EB and KV have not directly competed with one another. It was pointed out at the press conference, however, that without the co-operation agreement, they might have been forced to do so in future. Incorporation of the three in a single company is not immediately envisaged, but will be considered after the agreement has been in operation for some time.

Nippon Steel recovery

FINANCIAL TIMES REPORTER

NIPPON STEEL Corporation's annual report for the first half of fiscal 1976 (ended September 30, 1976) showed a recovery in profits. In the first half of fiscal 1976, the Japanese economy showed signs of a gradual recovery because of the steady private investments in housing and growth of exports. However, individual spending has remained stagnant while there has been no appreciable increase in public government investments in infrastructure projects and equipment. Investments by private enterprise. In the latter part of this first half, signs began to appear towards stagnation.

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Banks return to Lebanon

THE INTERNATIONAL banking community, led by major U.S. banks, is starting to return to Lebanon following the truce last month which ended 19 months of civil war, bankers here said.

One British banker said "normality is beginning to emerge in commercial and financial transactions with the country."

Many of the 30 U.S. banks operating in the Lebanon effectively closed their branches and moved their Middle East area headquarters elsewhere as fighting in the country intensified in 1975.

They relocated in London, Paris, Athens and Cairo, and the emerging offshore banking centres in the Arab world such as Bahrain, bankers said.

But First National Bank of Chicago officials said the bank will be reopening three branches in Lebanon on Monday.

First Chicago believes it will be the first U.S. bank to offer a full service in Lebanon again.

A Citibank spokesman said his bank expects to open at two locations in Lebanon, one of them in Beirut, later this month. Some foreign banks managed to maintain an emergency presence in the country throughout the unrest.

One of them, British Bank of the Middle East, said it hoped to re-establish its Beirut headquarters some time in the month of early January, in addition to its small branch already located outside the city.

But the bank, which had its Beirut buildings extensively damaged and looted in the fighting, is relocating at new premises.

Additionally, Britain's Chartered Bank has in the last few weeks set up a branch outside the Lebanese capital.

The banks are still reluctant to say whether they will move their Arab area headquarters back to Beirut.

Several other bank officials questioned by Reuters said their return to Lebanon would allow them to assess the losses suffered by looting. Some banks' books have been destroyed, but have alternative microfilm records intact on deposits and outstanding advances.

One British banker, formerly based in Beirut, said "It will never be known accurately how much Western banks lost through looting of vaults and safety deposit boxes. But private checks with my counterparts at other banks indicate that \$500m. could be a conservative estimate. One British bank alone is thought to have lost around \$100m."

Some bankers fear overall losses by banks may never be fully recovered from their insurance companies, because of the question of whether Lebanese strife invalidated cover. This may eventually have to be the subject of legal ruling, bankers said.

Underwriting sources at Lloyds of London, which handled a portion of the reinsurance business created in Lebanon, believe that a full state of war existed for the purposes of defining cover. This could invalidate the banks' policies, they said.

But banks argue that some U.S. and French insurers, which covered much of the risks, had continued to accept premiums well after the civil unrest started. Reuters

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Algemene Bank Nederland N.V.	A. E. Ames & Co. Limited	Amsterdam-Rotterdam Bank N.V.	ASEAM Capital Corporation Limited
Asia Pacific Capital Corporation Ltd.	Associated Japanese Bank (International) Limited	Bank of America International	Julius Baer International Limited
Banca Commerciale Italiana	Banca Nazionale del Lavoro	Banca della Svizzera Italiana	Banco di Roma
Bank of America International	The Bank of Bermuda, Ltd.	Bank Gutzwiller, Kurz, Bungenier (Overseas) Limited	Bank Mees & Hope N.V.
The Bank of Tokyo (Holland) N.V.	Bankers Trust International Limited	Banque Arabe et Internationale d'Investissement (B.A.I.I.)	
Banque Bruxelles Lambert S.A.	Banque Française du Commerce Extérieur	Banque Générale du Luxembourg S.A.	
Banque de l'Indochine et de Suez	Banque Internationale à Luxembourg S.A.	Banque Lambert-Luxembourg S.A.	
Banque Nationale de Paris	Banque de Neuditz, Schumberger, Mallet	Banque de Paris et des Pays-Bas	Banque Rothschild
Banque de l'Union Européenne	Banque Worms	Barclays Bank International Limited	Barling Brothers & Co., Limited
Bayerische Hypotheken- und Wechsel-Bank	Bayerische Vereinsbank	Berliner Handels- und Frankfurter Bank	
Blyth Eastman Dillon & Co. International Limited	Brown Harriman & International Banks Ltd.	Caisse des Dépôts et Consignations	Chase Manhattan Bank
Commerzbank	Compagnia Finanziaria Internazionale S.p.A.	Continental Illinois	County Bank
Crédit Industriel d'Alsace et de Lorraine S.A.	Crédit Lyonnais	Credit Suisse White Weld	Creditanstalt-Bankverein
Credito Italiano	Dai-ichi Kangyo Bank Nederland N.V.	Daiwa Europe N.V.	DBS-Daiwa Securities International Limited
Den Danske Bank	Deutsche Bank Aktiengesellschaft	Deutsche Girozentrale	Dillon, Read Overseas Corporation
AF 1671 Aktiengesellschaft	First Boston (Europe) Limited	First Chicago	Robert Fleming & Co. Limited
European Banking Company Limited	Girozentrale und Bank der Österreichischen Sparkassen	Goldman Sachs International Corp.	Greenshields Incorporated
Groupement Privé Genevois S.A.	Hambros Bank Limited	Hambro-Mitsui	Handelsbank N.V. (Overseas)
IBJ International	Interunion-Banque	Istituto Bancario San Paolo di Torino	Japan International Bank Limited
Jardine Fleming & Co., Ltd.	Kidder, Peabody International Limited	Kreditbank N.V.	Kreditbank S.A. Luxembourg
Kuhn, Loeb & Co. Asia	Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)		
Kuwait International Investment Company (S.A.K.)	Kuwait Investment Company (S.A.K.)		
Lazard Frères & Co.	Lazard Frères et Cie	Lehman Brothers Incorporated	Manufacturers Hanover
Merrill Lynch International & Co.	B. Metzger seel. Sohn & Co.	Mitsubishi Bank (Europe) S.A.	Samuel Montagu & Co. Limited
Morgan Grenfell & Co. Limited	Morgan Stanley International	The National Bank of Kuwait (S.A.K.)	
National Commercial Bank of Saudi Arabia	Nederlandsche Credietbank N.V.	Nesbitt, Thomson	New Japan Securities Co. Ltd.
The Nikko Securities Co., (Europe) Ltd.	Nippon European Bank S.A.	The Nippon Kangyo Kakumaru Securities Co. Limited	
Nomura Europe N.V.	Orion Bank Limited	Pierson, Halding & Pierson N.V.	PKbanken
Salomon Brothers International Limited	Sauwa Bank (Underwriters) Limited	Schroders & Chartered	J. Henry Schroder Wagg & Co. Limited
Shields Model Roland	Singapore-Japan Merchant Bank Limited	Skandinaviska Enskilda Banken	Smith Barney, Harris Upham & Co. Incorporated
Société Générale	Strauss, Turnbull & Co.	Sumitomo Finance International	Sun Hung Kai International
Svenska Handelsbanken	Taiyo Kobe Finance Hong Kong		Tokai Kyowa Morgan Grenfell Limited
Union Bank of Switzerland (Securities)	Union de Banques Arabes et Européennes—U.B.A.E.		Vereins- und Westbank Aktiengesellschaft
J. Vontobel & Co.	S. G. Warburg & Co. Ltd.	Wardley Limited	Westdeutsche Landesbank Girozentrale
	Dean Witter & Co. Incorporated	Wobaco Investments Limited	Wood Gundy Limited

All of these securities having been sold, this announcement appears as a matter of record only.



New Issue / December, 1976

\$125,000,000

Province of Saskatchewan
(Canada)

8.70% Debentures Due 2006

Principal and interest, together with redemption premium, if any, thereon, payable in New York, New York, in lawful money of the United States of America.

Salomon Brothers

Dominion Securities Harris & Partners Inc.

Goldman, Sachs & Co.

A. E. Ames & Co. Incorporated

The First Boston Corporation

Merrill Lynch, Pierce, Fenner & Smith Incorporated

Wood Gundy Incorporated

Bache Halsey Stuart Inc.

Dillon, Read & Co. Inc.

Drexel Burnham & Co. Incorporated

Hornblower & Weeks-Hemphill, Noyes Incorporated

E. F. Hutton & Company Inc.

Kidder, Peabody & Co. Incorporated

Kuhn, Loeb & Co.

Lazard Frères & Co.

Loeb, Rhoades & Co.

McLeod, Young, Weir, Incorporated

Paine, Webber, Jackson & Curtis Incorporated

Reynolds Securities Inc.

Smith Barney, Harris Upham & Co. Incorporated

Wertheim & Co., Inc.

White, Weld & Co. Incorporated

Dean Witter & Co. Incorporated

Bell, Gouinlock & Company Incorporated

Burns Fry and Timmins Inc.

Greenshields & Co Inc

Midland Doherty Inc.

Nesbitt Thomson Securities, Inc.

Richardson Securities, Inc.

WALL STREET & OVERSEAS MARKETS

Up 11 on economic hopes

BY OUR WALL STREET CORRESPONDENT

NEW YORK, Dec. 6.

SHARP WIDESPREAD gains developed on Wall Street today, partly reflecting anticipation of economic stimulus by President-elect Carter's Administration when it takes over in January.

The Dow Jones Industrial Average moved up a further 11.22 to 961.77 and the NYSE All Common Index advanced another 44 cents to 535.54, while rises led by more than a three-point majority. Trading volume expanded 2.15m. shares to 24.53m.

Carter's Budget Director, David A. Stockman, said Carter would almost certainly recommend a tax cut, although he said he still hasn't made up his mind.

The Stock Market was also helped by a report that U.S.

"We believe we have passed the low point of incoming orders," Drugs recovered some of their recent losses. Bristol-Myers gained 1 1/2 to 33 1/2, Eli Lilly 1 1/2 to 34 1/2, Glaxo 1 1/2 to 32 1/2, SmithKline 1 1/2 to 37 1/2, Upjohn 1 1/2 to 33 1/2, and Merck 1 1/2 to 36 1/2.

Virginia Electric and Power added 1/4 at \$15 1/2, obtained a \$65.9m. annual rate increase.

The American Steel Market Value The AMERICAN Steel Market Value Index gained 0.52 to 100.97, while advances led declines by 4p42 to 253.

U.S. Steel put on \$1 1/2 to 34 1/2, and Bethlehem 1 1/2 to 32 1/2.

Coppers were weak on bullish comment.

Pocahontas, while Hotels declined, led down by Jacques Borch.

Stores and Electricals were mixed, while Metals firmed.

Americans and Dutch shares were mixed, German Oils and Gold rose, while Coppers were irregular.

BRUSSELS - Mixed in moderately active trading.

Steels finished irregular. Electricals and Utilities tended higher, while Non-Ferrous Metals, were weaker.

Rose B.Fr30 to 3,070 - it expects higher 1976 profits and hopes to pay an increased dividend.

Most U.S. stocks were modestly higher and Germans improved, but the French and Dutch shares were lower. South African Gold Mines rose.

AMSTERDAM - Substantially lower in brisk trading.

Phillips shed Fr5.03 to 25.3 - it expects more work force cuts next year.

Banks and Insurance declined, while an irregular trend developed in other sectors.

Transportation - Holland-America Line Holding Group, Frs. 0.30 and KNSM Group Frs. 0.30 and KNSM Group Frs. 0.30.

Dutch Industrials fell heavily. KSB dived Frs. 3. KBB Bijkerskot dived Frs. 3.20 and KSB Bijkerskot dived Frs. 3.20.

KSB Foodstuffs and Farina Products Frs. 1.10. Heineken dropped Frs. 1.10 despite its higher profits.

GERMANY - Most shares gained slightly on some investment fund demand.

Among major Chemicals and Electricals, Bayer and Siemens

each rose DM1.70, while in Steels, Mannesmann put on DM2 and Thyssen DM1.4.

Motors were steady to higher. Banks mostly steady, while Heavy Engineering and Stores were mixed.

Public Bonds firmed by up to DM30.40 and the Regulating Authorities sold DM11.5m. nominal of stock. Foreign Mark Loans were unchanged.

SWITZERLAND - Markets moved higher, with sentiment aided by the week-end referendum results which renewed the Emergency Decree governing monetary and credit policy and rejected shortening of the working week.

Major Banks showed minor gains in an active turnover. Financials rose, Insurance were dominant, higher and Industrials improved.

Dollars stocks generally firmed in moderate trading. Dutch Industrials were virtually unchanged, Germans also firmed slightly.

VIENNA - Generally steady. Construction continued narrowly mixed.

MILAN - Flat, up L164 to 12,354, led by a sharp upward session. Stocks averaged 3 per cent in active trading.

Bonds were steadier.

COPENHAGEN - Mixed with dealings moderate. Communications and Insurance higher. Chemicals and Foodstuffs higher. Industrials mixed to slightly lower.

OTHER MARKETS

Canada up again

Canadian Stock Markets gained further ground in light trading yesterday. Only Papers, off 0.45 to 104.07 on index, moved against the general trend.

The Industrial Share Index rose 1.37 to 108.20. Golds 5.31 to 306.30. Base Metals 0.34 to 78.20. Western Oils 1.09 to 202.82. Utilities 0.90 to 138.67 and Banks 1.39 to 225.46.

Alcan Aluminas gained 32 to 23.45. Massey-Ferguson 1 to 32 1/2. and Texaco Canada 1 to 32 1/2.

PARIS - Generally firmer. Banks were higher, foodstuffs their own planned increases in 1977 - most notably Bethlehem and Michelin each gained ground in Rubbers.

Steel, which plans a 50 per cent rise in its 1977 outlays and said

MONDAY'S ACTIVE STOCKS

Stock	Change
Commonwealth Edison	+1.25
Bank America	+1.00
U.S. Industries	+1.00
Gulf Oil	+1.00
First Nat. Mort.	+1.00
Handy Dandy	+1.00
Occidental Petroleum	+1.00
Southern Co.	+1.00

capital spending rose in the third quarter to \$122.55bn. from \$118.12bn. in the second quarter.

In addition, some leading companies announced sharp increases in their own planned increases in 1977 - most notably Bethlehem and Michelin each gained ground in Rubbers.

Steel, which plans a 50 per cent rise in its 1977 outlays and said

Indices

NEW YORK - DOW JONES

NEW YORK—DOW JONES					
	Dec. 6	Dec. 5	Dec. 4	Dec. 1	Nov. 30
Industrial...	897.77	895.85	948.84	948.58	947.80
RomaB'nds...	81.48	81.52	81.08	80.98	80.90
Transport...	251.01	252.89	228.36	227.26	226.66
Utilities...	184.29	185.14	181.86	181.71	181.61
Tending vol 000's*	24,935	22,640	23,802	21,580	17,071

* Basis of index changed from July 1.

STOCK EXCHANGE REPORT

Gilt-edged good and equities make fresh progress
Index up 4.8 at 310.1—Golds move ahead

Account Dealing Dates
Option
*First Declared Last Account
Dealings (from Dealings Day
Nov. 15 Nov. 25 Nov. 25 Dec. 7
Nov. 29 Dec. 9 Dec. 10 Dec. 21
Dec. 13 Dec. 30 Dec. 31 Jan. 13

"New time" dealings may take place from 10.30 a.m. two business days earlier.

Stock markets enjoyed a generally firm trading session yesterday. British Funds claimed most of the interest, activity being stimulated by news that the long tap stock, Treasury 13½ per cent, 1986, had been exhausted. A lively trade in this area of the market left prices with rises extending to 1½. Similar improvements were recorded in medium-term, while useful gains were seen in short-dated issues; the Government Securities index rose 0.29 to 38.57.

Several surveys forecasting a slow-down in the pace of economic recovery, prompted a dull opening in leading equities, but the virtual absence of selling and a firm lead from the gilt-edged market brought a turn-around in sentiment and prices gradually edged higher for the rest of the day. Down 1½ at 10 a.m., the FT-100 index recovered to close at its best of the day with a net rise of 4.8 at 310.1. Once again, the level of business felt much to be desired; official mark- ings totalled only 3,824.

Long "tap" exhausted

Elsewhere, the day was enlivened by several old announcements and speculative demand for other likely take-over candidates. Press comment also prompted the occasional firm spot, while the fairly general improvement was shown in the 7-12 ratio of rises over falls in FT-quoted Industrials. The FT-Actuaries All-Share index gained 1.2 per cent to 104.86.

The lunchtime announcement of

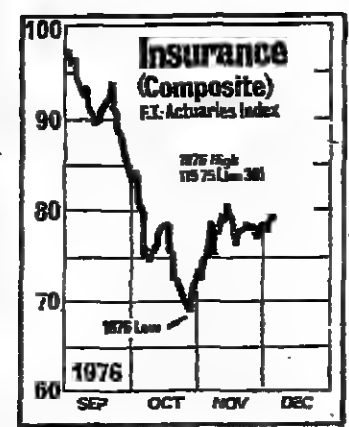
the exhaustion of the long "tap," Treasury 13½ per cent, 1986, provided the main impetus in Gilt-edged. Prior to the news the tone had been slightly firmer with gains limited to ½, but in ensuing lively trading these were extended to 1½ in the case of the exhausted "tap" at 98½. The overall volume of business was the best for the past two weeks and the short "tap," Exchequer 13 per cent, 1980, up ½ at 98½, could become operative to-day if the firmness holds. Opinions were divided as to the likely replacement of the long "tap," 5.710 (0.7145).

Banks quietly firm

Quietly firm conditions prevailed in the big four Banks. Barclays edged forward ½ to 218p with Lloyds and National Westminster improving 3 to 178p and 185p respectively. Midland hardened 2 to 218p. Standard Chartered, however, receded 6 to 254p in front of to-day's interim results. Dull last week on the devaluation, Australian banks rallied modestly with Commercial Bank of Australia up 3 to 225p. Country and District Properties rose 2 to 23p and Bikoopsgate Property gained 1½ to 41p, after a Press report that the company's property interests in the Hamrobs (unlisted at 120p) will soon announce a reorganisation of its property interests in the companies. Keyser (unlisted at 120p) rose 1 to 20p in Merchant Banks but G. R. Dawson fell 5 to 60p.

Prudential, in Insurances, rose 6 to 99p, buyers' attention being drawn by Press reports that Breweries and kindred trades

made progress in thin trading. Arthur Guinness did well at 110p, up 3, on news that the group is to launch an extra strong stout called Triple X. Bass Charington put on 4 to 75p and Allied hardened 2 to 52½p. Elsewhere,



Insurance Composite Index
1976-1977

Source: Financial Times

Distillers improved 4 to 110p at

did Arthur Bell to 136p, while

Highland gained 3 to 95p. Up 7

last week on speculative demand

in a thin market, George

Santhanam improved 2 more to

52p.

Interest in Buildings was select-

ive and limited. Marchioness

continued to rise with a 9½ to 10p

response to investment demand,

while Tunnel "B" 126p, and

Taylor Woodrow, 212p, put on 3

points on a Press report that the

company's property interests in the

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Breweries and kindred trades

elsewhere in Chemicals, Fisons

improved 7 to 267p. Carless Capel,

with interim results due to-day,

hardened 2 to 26p, while similar

rises were seen in Albion and

Wilton, 71p, and Landor, 90p.

Samuelson Film Service com-

manded firmly, rising 10 to 100p

for a two-day rise of 37 awaiting

the outcome of the bid talks.

Associated Television "A" with

interim results due on Thursday,

edged up 2 to 54p.

January 12. Press comment lifted

Gwynedd 2½ to 71p, and Ballour

Darwin 5 per cent (42 per cent

net) Preference were raised 2½ to

a basis of 90p following the pro-

posed early redemption at 95p.

The forecast of increased profits

stimulated Carole, 1½ better at

35p, while English Card Clothing

rose 2 to 48p ahead of to-morrow's

interim results. Elsewhere,

British Northrup moved up 6 to

54p. Beeston Foundry were sus-

pended at 12p, unchanged, pending

clarification of the company's

position.

Availing to-day's preliminary

figures, M&M moved up 1½ to 36p;

dealers expect pre-tax profits in

the region of £1m. 1. Lyons with

interim figures due on

Thursday, hardened 2 to 46p, while

Associated Dairies, 166p, and Tate

and Lyle, 240p, put on 4 and 6

respectively. Bishop's Stores

made a firm response to the

interim report, the Ordinary

rising 4 to 137p and the "A" 3

to 57p. Interest was also shown

in F. J. Wells, 5 up at 30p, and

Linford, 5 higher at 20p. Super-

markets adopted no fixed trend.

Gateway Securities "A", a firm

of first-half profits setback,

Fairfield's Ordinary, rose 1½

to 145p, while Rascal B's "A" rose

1½ to 218p.

Although the unfettered

remained firm, Stores failed to

attract much in the way of

business and closed little changed.

Gussey "A" continued firmly,

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to 145p for a two-day gain of 3.

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1997

Year	Cr	Gr	Gr	Gr
	Cr	Gr	Gr	Gr
5.0	1.0	1.0	1.0	1.0
2.4	1.0	1.0	1.0	1.0
1.87	1.0	1.0	1.0	1.0
3.62	1.0	1.0	1.0	1.0
0.85	1.0	1.0	1.0	1.0
1.42	1.0	1.0	1.0	1.0
1.03	1.0	1.0	1.0	1.0
13.54	1.0	1.0	1.0	1.0
2.22	1.0	1.0	1.0	1.0
3.4	1.0	1.0	1.0	1.0
2.75	1.0	1.0	1.0	1.0
1.0	1.0	1.0	1.0	1.0
1.85	1.0	1.0	1.0	1.0
0.9	1.0	1.0	1.0	1.0
0.9	1.0	1.0	1.0	1.0
0.75	1.0	1.0	1.0	1.0
1.0	1.0	1.0	1.0	1.0
1.12	1.0	1.0	1.0	1.0
1.59	1.0	1.0	1.0	1.0
1.1	1.0	1.0	1.0	1.0
1.25	1.0	1.0	1.0	1.0

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1	Q20e	6.0	dividend, 6.0%
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5	Q10e	4.9	estimates for
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Callaghan, Kissinger meet on Rhodesia this week

By BRIDGET BLOOM, AFRICA CORRESPONDENT

DR. HENRY KISSINGER, the U.S. Secretary of State, is to have talks in London this week with Mr. James Callaghan, the Prime Minister, and Mr. Anthony Crosland, the Foreign Secretary, on the key question of Britain's role in a Rhodesian settlement.

The meeting set for Friday after Dr. Kissinger's return from the NATO Ministerial meeting in Brussels, will be the culmination of a series of discussions previously designed to define the precise role Britain should play in the Geneva conference on Rhodesia, and in a transitional Government of the country.

The conference is in its sixth week, with only 10 full working days to go before the date set for its formal conclusion, and Britain's role is seen as increasingly crucial if the conference

is to have any chance of achieving its aims.

Mr. Ivor Richard, the conference chairman, returned from Geneva last night and will spend the day in consultation with Mr. Crosland.

Although his visit, the third since the conference opened, is described as "routine" by officials, it is clearly designed to plan future conference strategy, particularly in the light of the declared intention of Mr. Ian Smith, the Rhodesian Premier, to return to Geneva this week.

Since the conference deadlock over the independence date was broken nearly two weeks ago, Mr. Richard has heard the views of all five delegates to the conference on establishment of an interim Government.

These have shown that the gap between the Africans and the white Rhodesians is as wide as ever, revealing the critical role that Britain may now have to play if there is to be a compromise.

In the view of observers not only in Geneva but in London and Washington, Britain is faced with the choice of declaring to the conference the full extent of the role she is prepared to play in the interim Government, in the hope that this will make compromise possible, or risking a conference breakdown.

In a written statement to the Commons last week Mr. Anthony Richard went further than ever before in declaring that the Government was prepared to play a "direct role in the transitional Government if it is the general view that this would be helpful."

Wealth tax is TUC price for cuts

By Roy Rogers, Labour Correspondent

THE TUC has persuaded the Government to consider restoring proposals for the introduction of a wealth tax to its legislative programme in this session of Parliament.

Yesterday's meeting of the TUC-Labour Party liaison committee agreed to set up a joint working party "to consider the options for the form of a wealth tax and to report back to the liaison committee with firm recommendations."

Mr. Jack Jones, general secretary of the Transport and General Workers' Union, won the concession which is likely to be viewed in some quarters as a sop to the TUC in return for continued union support for the social contract and help to sort out the blow of impending expenditure cuts.

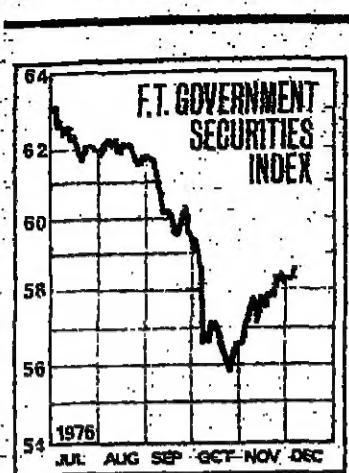
Following yesterday's meeting Mr. Len Murray, the TUC

THE LEX COLUMN

Measuring gold's next hurdle

With only £150m. to £200m. left in official hands, the long-lap Treasury 151 per cent, 1986 had for some days been vulnerable to any reasonable display of interest by the market, and in the end it was declared exhausted at lunchtime yesterday. This gave gilt-edged prices a modest boost, especially at the long end, and the FT Government Securities Index has now rallied almost 5 per cent over the past six weeks or so.

Index rose 4.8 to 310.1



argument; they suggest there are "limitations" in the manner in which the "spirit of the Code" in circumstances not covered by any rule.

Now Mr. Frank W. Ford's chairman, public shareholders that still not posted the offer. The dealings Panel, which must make hard for JFR to act mentioned. But at 57 per cent of shares do not yet know if forecasts of this year's profit in court to index before the picture after the extra-ordinary meeting on December forecasts have appeared already vetted by D auditors, but there problem in deciding information to release after all, has seen a simple profit projection also comprehensive budgets.

U.K. ready to drop Nimrod system

By Malcolm Rutherford

BRUSSELS, Dec. 6. BRITAIN is ready to vote in favour of the proposed \$2.4bn. (nearly £1.5bn.) Nato Airborne Warning and Control System (AWACS) at the Defence Ministers' meeting which opens here to-morrow.

Assuming sufficient support for AWACS in the rest of Nato, the decision will mean the dropping of the British alternative airborne early-warning system, based on a development of the Hawker Siddeley Nimrod anti-submarine aircraft.

Although the precise division of the costs still depends on the number of participants in the AWACS programme, the British contribution is likely to be about \$450m., of which it will receive about one-quarter back in terms of defence contracts.

Since the money for an early-warning system is already in the British defence budget, it is hoped that a commitment to AWACS could go ahead without being affected by cuts in Government expenditure. The funds would simply be transferred from Nimrod to AWACS.

Cabinet undecided on how spending axe should fall

By RICHARD EVANS AND PETER RIDDELL

THE CABINET yesterday started discussing the broad areas of public expenditure where cuts should be made after reaching general agreement at the end of last week on the size of the reduction in the public sector borrowing requirement in 1977-78.

Among the proposals known to be under discussion are changes in the way social security benefits are updated and the postponement of certain public sector construction projects.

No decisions were reached at yesterday afternoon's meeting, which was attended by Mr. Joel Barnett, Chief Secretary to the Treasury who is in charge of public spending, and a further meeting will be held this morning.

It is possible that the discussion will spill over into Thursday's regular Cabinet as well and no statement is expected until next week on the economic package and the outcome of the talks with the IMF on the \$3.9bn. loan sought by Britain.

While the Cabinet's general agreement at the end of last week on a £2bn. reduction in the PSBR in 1977-78 was being

presented by some "moderate" opponents of "deflation" as a compromise, it is clear the broad orders of magnitude approved do not differ significantly from those in the paper presented a fortnight ago by Mr. Denis Healey, the Chancellor of the Exchequer.

The details of the package are still far from settled and there is opposition from Mr. Anthony Wedgwood Benn, the Energy Secretary, to the proposed sale of part of the Government's holding in British Petroleum. It is now known that the shares involved are between 17 and 20 per cent of the company's equity from the former Burma stake now controlled by the Bank of England.

The Treasury is also known to have been examining proposals for reducing housing subsidies which would increase council house rents.

It emerged yesterday that members of the IMF team under Mr. Alan Whitmore would be in London for the time being until the Cabinet discussions are complete.

The Tribune Group of Labour MPs last night warned the Government that it could not rely on their support if any further cuts in public expenditure now being demanded by the IMF were agreed by the Cabinet.

They also expressed total opposition to any disposal of publicly owned assets, such as British Petroleum shares, on the grounds that this could make no meaningful contribution to strengthening the economy.

The group recognised the Government was in an extremely difficult situation, but this could have been avoided, it claimed, if Ministers had adopted the alternative policies advocated not only by the Left-wing but by the TUC, the Party Conference, and the NEC.



Mr. Len Murray: "Within life of Government"

general secretary, said that he hoped the working party would find a practical way of introducing a wealth tax within the lifetime of the present Government.

Government spokesmen to the idea of a wealth tax was based on preliminary examinations which indicated that it would be very difficult to draw up a feasible scheme. These problems were reiterated again yesterday by Mr. Denis Healey, the Chancellor, who also came in for a predictable rough ride for his economic policies from some of the Left-wing Labour Party members on the liaison committee.

In the vanguard of this criticism were Mr. Norman Ashton and Mr. Barbara Castle, who accused the Chancellor of complacency and of seeking to worsen the unemployment situation.

Mr. Jones also warned the Government against linking unemployment and social security benefits to wages in the future instead of prices as at present. He was assured by Mr. James Callaghan, the Prime Minister, that no decisions had been taken on this matter as yet.

Much of yesterday's meeting was spent discussing the need to maintain the Government's industrial strategy and according to Mr. Murray everyone present agreed on that.

Optimum

One of the main outstanding questions about AWACS is whether or not the French will participate. If they do, the number of aircraft involved is likely to go up and the financial contribution of the other participants to come down.

It is understood that the French will make their decision known in the next two days while the Defence Ministers are meeting. (The French do not take part in such sessions.)

The optimum number of the Boeing E-3A aircraft required for AWACS is still put at 32. If Nato is to have a completely comprehensive radar cover against low-flying missile or aircraft attack.

Most of the Alliance's defence experts would gladly settle for 27, and it is admitted that the minimum figure for effective cover is 22. Anything below that would mean extensive gaps in radar coverage of Europe.

Much of the discussion in the next two days will be about how to achieve the 27 target. This will have to be done by bringing in many of the smaller members of the Alliance as possible.

Rugby Portland decision 'most inappropriate,' says chairman

By MICHAEL CASSELL, BUILDING CORRESPONDENT

SIR HALFORD REDDISH, who is resigning as chairman of Rugby Portland Cement in two weeks time after 44 years with the company, last night described as "most inappropriate" the decision to appoint Lord Boyd-Carpenter as his successor.

Lord Boyd-Carpenter, the present deputy chairman, will take over Sir Halford's duties on December 20. His appointment ends a Boardroom row in which a majority of the directors had disagreed with Sir Halford over his choice of a replacement—believed to be Mr. Brian Wood of the company's legal department—and over other Board appointments he wished to make.

Mr. Maurice Jenkins, the managing director of Rugby Portland, will be one of two deputy chairmen and also be

come chief executive, a post previously held by Sir Halford.

Sir Halford, who is paid £46,000 a year, said he was not prepared to elaborate on the circumstances surrounding the boardroom rift and would not say whether his original plan to maintain his connections with the company in an advisory capacity had now been abandoned.

Mr. R. G. Gee, the company secretary and a director of Rugby Portland, said he was not in a position to comment on whether, after his resignation, Sir Halford would have any further association with the company.

The Board meeting to decide the new executive structure of the company was held on Friday, although a statement was delayed until today to allow time for the company's 3,000 employees to be told of the changes.

The statement said that Lord Boyd-Carpenter would replace Sir Halford and would devote the main part of his time to the affairs of the company. Lord Boyd-Carpenter, a former Conservative Minister, has been chairman of the Civil Aviation Authority since its formation in 1971 and is due to retire from that position next March.

The other director to become a deputy chairman is Mr. R. A. W. Cairns. Mr. R. J. Morgan, the finance director, is relinquishing his executive functions on December 31, but will continue as a director of the company.

Mr. Gee said that the appointment of a finance director had yet to be decided. He could not say whether there would be any further appointments to the Board.

Weather

U.K. TO-DAY
SHOWERS, sunny intervals. Snow in places.
All parts of England and Wales, Channel Is., Is. of Man, all parts Scotland, Orkney, Shetland.
Sunny intervals; showers, perhaps snow. Max. 4-6C (39-43F).
Overcast. Wintry showers, sunny intervals. Night frost.
Lighting-up: London 16.22, Manchester 16.21, Glasgow 16.14, Belfast 16.29.

Jobs loss

The formal decision will probably take place on Wednesday since Mr. Fred Mulley, the British Defence Secretary, will miss most of to-morrow's proceedings because of the British Cabinet meeting.

Michael Donne, Defence Correspondent, writes: Abandonment of the British Nimrod for the future airborne early-warning role in Nato (it would continue to be used in the anti-submarine role) would mean the loss of a substantial number of jobs in Hawker Siddeley Aviation.

Work on the Nimrod for the airborne early-warning role has been continued as an insurance measure against any Nato rejection of the AWACS. Acceptance of AWACS by Nato would be bound to result in cancellation of Nimrod, since Britain could not afford both.

Continued from Page 1

Wholesale prices

materials bought by food manufacturers is continuing to rise rapidly. An increase of 31 per cent last month has lifted the index by 11.7 per cent over the last three months.

The higher prices include, in particular, coffee, cocoa bean and wheat. Any eventual devaluation of the EEC "Green Pound" will also push up this index.

This is also working through to the price index for manufactured food which rose by 14 per cent last month after an average monthly increase of 21 per cent in the previous quarter. But this may be only a temporary respite with higher prices for coffee and feed stuffs in the pipeline.

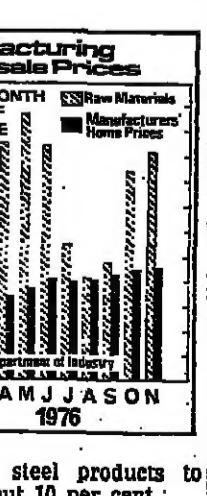
Excluding the food sector, manufactured prices rose by 2 per cent last month—the same as last January, which had been the largest increase since April, 1975.

But last month's rise may have been artificially large since higher prices for petroleum products and vehicles accounted for half the overall increase.

The rate of rise in the year-on-year index for all manufactured products increased for the fourth month running: the rise is now 17½ per cent.

BSC is to increase prices of certain steel products early next month.

Although there is no official confirmation of the increases, customers are expecting prices of steel sections and most if not



Continued from Page 1

Heath

held in the Shadow Cabinet, which is for a directly elected assembly, but one with virtually no executive power.

Mr. Heath believed that the Government's Bill, although far from satisfactory, nevertheless embodied the principle of devolution and it was therefore "unthinkable" that those who had believed for so long in this principle should be expected to vote against it.

"The arrangement announced by the leader of the Conservative Party recognises that everyone in the party will act according to their convictions. This is an appropriate statement for her to have made."

Among the failings of the Government's Bill, Mr. Heath drew attention to the inadequate financial arrangements for Scotland and the need to show a full appreciation of the feelings of English MPs about Scottish over-representations at Westminster once the Edinburgh assembly had been established.

He stressed that the establishment of the assembly would provide a bigger challenge to Scottish Conservatives than they had ever had to face before.

"They can show that they are a party which have the interests of all the people of Scotland at heart, a party which will fight fiercely for them, and which at the same time will play its full part as a national party in the affairs of the U.K."

Cruise bookings top 2,600

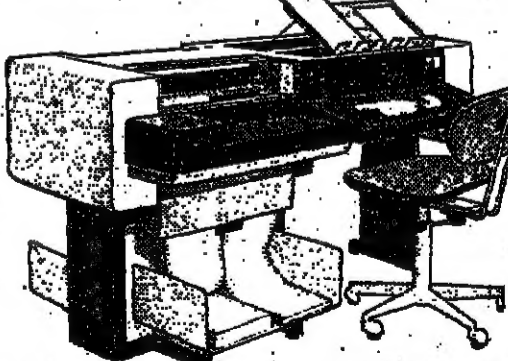
A RECORD number of people will seek the sun in the Atlantic isles in the cruise ship Monte Granada.

The ship sails to-day from Liverpool and with five months of the season left passenger bookings have topped 2,600—the best since the sailings started from Liverpool in 1959.

Mr. Geoff Jones, managing director of Yeoward Brothers, shipping agents, said that they expected 3,000 passengers would be carried this season.

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